

DEEP SPRINGS COLLEGE



ANNUAL REPORT

For

2012.



Letter from the Chair

David Hitz DS'80

Coeducation has obviously been a big issue for the Trustees over the past two years. The latest Court ruling prohibits us from going coed this year, but TDS has reaffirmed our belief that coeducation is the right educational policy for the future of the college. We will continue to pursue a legal path toward that end.

I am happy to report that it has not dominated life in the Valley. Some students – especially the Student Trustees – have deeply engaged the topic. Others have ignored it. This is a complicated situation, and I am pleased with how David Neidorf has run the school as best we know how for the students we have today. During our regular board visits to the ranch and in our numerous interactions with students, staff, and faculty, I see how the students remain wonderfully focused on the responsibilities and challenges before them day-to-day. Feed runs, committees, all-night reading, and Public Speaking still fill up the weeks. They are supported by a core faculty that is fully experienced with the Deep Springs model, and a dynamic group of ranch staff that in the past year has engaged student participation in ever-increasing ways.

So, even as the college progresses into the future, it's still actively and successfully rooted to its essential principles of academics, labor and self-governance. And as the following pages show, the financial health of the college continues to improve – for which we are grateful to all of you who contribute.

As of fall, 2012 we have three new board members. All three are familiar to many in the Deep Springs community. Michael Kearney is an alum from the class of 1969. Michael has been active in alumni outreach and fundraising for many years. He has worked in technology companies like DEC and Cadence, and is now doing research in "computational linguistics". What does that mean? If you saw IBM's Watson computer win at Jeopardy, you have seen computational linguistics in action.

Alan Kaufman is an alum from 1967, and worked extensively on the DS ranch after departing the SB. He is a small business owner and a large animal veterinarian on Maui. He has cared for everything from Aardvarks to Zebras. Perhaps most relevant for Deep Springs is Alan's thorough experience with farm animals and agriculture.

Ross Peterson was President of Deep Springs from 2004 to 2007. Before that he taught at Deep Springs numerous times. He is a professor at Utah State University. Until recently Ross was Vice-President of Advancement for Utah State, and he successfully completed a \$400 million fund raising campaign for the university. I am pleased to see people with such a breadth of experience and such deep history with Deep Springs join the board. This is always useful, but it seems especially important as the college enters a period of transition to its second century of operation.

Trustees of Deep Springs

(As of publication date)

James Bartolome
Professor of Environmental Sciences
UC Berkeley
Berkeley, CA

Sally Carlson
Managing Partner, Carlson Beck
Marin, CA

Saarthak Gupta DS'12
Student Trustee
Aurora, IL

David Hitz DS'80 (Chair)
Vice-President, NetApp
Sunnyvale, CA

Kinch Hoekstra DS'82
Professor of Political Science and Law,
UC Berkeley
Berkeley, CA

Tom Hudnut
Director, Harvard-Westlake School
Los Angeles, CA

Alan Kaufman DS'67
Veterinarian
Kula, HI

Michael Kearney DS'69
Software Engineer
Littleton, MA

Miles Mitchell DS'12
Student Trustee
Redmond, WA

Erik Mueggler DS'80
Professor of Anthropology, U. Mich.
Ann Arbor, MI

F. Ross Peterson
Professor of History, Utah State
Logan, UT

Frank Wu
Chancellor, Hastings College of Law
San Francisco, CA

—Legal Counsel—

Christopher Campbell DS'73
Attorney
Fresno, CA

Faculty and Academic Calendar 2011-2012

Summer Seminar, 2011

Questions of Ethics: Genealogy of the Divine
David Arndt, Julie Park

Introduction to Automotive Mechanics
Padraic MacLeish

Public Speaking
David Neidorf & Jennifer Rapp

Shakespeare's Problem Plays
Patrick Gray

Modes of Black Thought
On Making
Jennifer Rapp

Fall, 2011

Art & Politics in 20th Century China
De-Nin Lee

Differential Calculus
Sam Laney

Hegel & the Politics of Recognition
Liberalism & Its Discontents
Joel Schlosser

History & Future of Infectious Diseases
Mathematical Modeling of Populations
Amity Wilczek

Literature Seminar: Imagined Women
Plato Seminar
Jennifer Rapp

History of Geometrical Optics
Brother Kenneth Cardwell

Winter, 2012

Comparative Literature: Odyssey & Ulysses
Brother Kenneth Cardwell

Euclidean & Non-Euclidean Geometry
David Neidorf

Evolution of Conflict & Cooperation
Field Biology of Joshua Trees
Amity Wilczek

Foundations in Biochemistry
Max Greenfeld

Future of Democracy
On the Human Condition: Arendt and Her Interlocutors
Joel Schlosser

Public Speaking
David Neidorf & Jennifer Rapp

Withrow Chair

Kristi Graunke
Senior Staff Attorney
Southern Poverty Law Center

Spring, 2012

Beginning Drawing
Anna Hepler

Introduction to Geology
Jack Holt

Social Structure and Personality
Melvin Kohn



Deep Springs Staff 2011-2012

Donna Blagdan
Cook & BH Manager
(from Jun/12)

Jill Brewer
Librarian / Development
(from Sep/12)

Brother Kenneth Cardwell
Dean

Kerrie Coborn
Librarian/Registrar
(to Aug/12)

Jonathan DeWeese
Cook & BH Manager
(to Jun/12)

Mark Dunn
Farm Manager
(to Dec/11)

Jacob Goldstone
Eamon Heberlein
White Mtn. Cowboys
(summer 2012)

Tim Henderson
Cyril Malle-Barlow
Fish Lake Cowboys
(summer 2012)

Janice Hunter
Ranch Manager
(from Jan/12)

Harper Keehn
Farm Assistant
(summer 2012)

Jill Lawrence
Director of Operations
(from Jul/12)

Padraic MacLeish
Maintenance Manager

Shelby MacLeish
Garden Manager
(from Jan/12)

Karen Mitchell
Garden Manager
(to Dec/11)

Ken Mitchell
Ranch Manager
(to Dec/11)

David Neidorf
President

Adam Nyborg
Farm Manager
(from Feb/12)

Iris Pope
Bookkeeper

David Welle
Vice-President / Operations
Fundraising Director
(to Aug/12)

Letter from the President

David Neidorf

Every year at Deep Springs brings some change; animals, fences, vehicles, sometimes even whole herds and buildings come and go. New visiting faculty members teach in the valley, long-term staff members leave the community and are replaced by new ones. At a slower pace, labor positions are abandoned (laundry man) and added (cook). Self-governance structures change, usually in the direction of expanded scope (the recent addition of a Student Body member to the TDS Succession Committee). Most poignant of all, each year those of us who stay behind say good bye to the second-year class as they move on

Deep Springs, as its long-term devotees know, is a resilient organism. I believe it has adapted thoughtfully and well to the varying demands on the attention and care of community over the last year. The year under report here (2011-2012) presented us with two unrelated but significant changes; six staff members moved on to new jobs or graduate programs, and the board voted in September of 2011 to begin a transition to coeducation.

In August of 2012, the college learned that Ken & Karen Mitchell (Ranch Manager and Garden Manager respectively), would be leaving over the winter along with their younger daughters Emily and Katie, to devote themselves to a religious mission. At the same time, Mark Dunn DS'99 (Farm Manager) and his wife Callie Mitchell Dunn moved on to manage a start-up alfalfa operation in rural Nevada. In the spring, Jon Dewey DeWeese DS'07 (Cook and BH Manager) resigned to begin a long-planned PhD program in nursing, finally Kerrie Coborn (Librarian and Registrar) and David Welle

DS'80 (VP for Operations and Development Director) moved to the upper mid-West to live closer to their families. (David continues with the college's development operation.) All of these staff members have made important and even essential contributions to Deep Springs over the years, often unsung. We will miss them, and we look forward to hearing from them in the future.

We—the staff, faculty, and students together—tried hard to make sure that despite these changes, that ongoing college life continued apace, that the educational experience of the current year didn't lose focus or seem less vivid under the color of a future change. It seemed important to us all that a future transition to coeducation not overshadow hard and joyful work and the meaning of the current year. The searches for new staff members created extra work for the Student Body, but it was the kind of extra work that they came to Deep Springs to do; meaningful participation in shaping the character of the next phase of community life.

I have been told that Randy Reid, DS'49 and Deep Springs Dean/Director from 1969 through 1976, used to warn the community against allowing Deep Springs to become, in his phrase, “an alumni theme-park of the mind.” When I first heard that remark I thought it referred to the very natural desire of all alumni to imagine that life at the college remains much like it was when they were students, to measure its contemporary state against that baseline, and to regret changes such as new irrigation and baling systems, (to pick a minor example), or the open presence of gay students and staff members within the community (to pick a significant one).

But after five years as President, I have come to hear a very different resonance in Randy's image. It's true that theme-parks offer consumers an artificially-constructed experience of life at some other place or time, but there is very often a great deal to be gained from an education that takes up the best features of an outmoded way of life. The emphasis I hear now in his warning is less about the allure of another place and time, and more about the danger of artificially-constructed environments, environments that lack the bite and the significance of reality.

Recently Deep Springs entertained a visit from a Chinese man engaged in graduate study of American methods of higher education at UCLA. “I can see that membership in a small self-governing democracy seems very satisfying,” he said to me when we spoke. “But isn't it really a misleading pose, to pretend you can train a leadership class by helping them develop the individual and communal virtues of the American Frontier? Since we live in an age of mass industrialized societies, doesn't governance require the large-scale and expert imposition of legal systems and technocratic management, not deliberative democracy?”

I admitted that in some cases, even many, he may be right. But the need of a society for experts doesn't mean that individual men and women should limit their lives and their educations to expertise. Especially when “the system” grows more necessary and more intrusive at once, it is important to know that it is, in various ways, optional. The modes of life demanded by modern mass society and its educational divisions don't encompass all of what's worthy of respect and cultivation in human life.

Letter from the President

David Neidorf

Technocracy will be less regrettable if those who implement it want to be more than technocrats.

“I guess so,” he replied, manifestly unconvinced. “But still, how can you stand living in such isolation? I would miss music too much.”

“We have a lot of music here, I said. “It’s just that we have to make it ourselves.”

“I like going to the symphony,” harumphed our visitor.

As our conversation continued, I realized that for him, the Los Angeles Philharmonic is a theme-park, in Randy Reid’s sense of the term. In his imagination, or rather in its absence, the symphony seems to have sprung fully-formed from the thigh of some municipal Zeus. But no Deep Springer would make this mistake. Having spent two years in an isolated setting where those who want to see musical performances must first cultivate their talent and then get moving and organize a concert, they know instinctively that an organization like the Philharmonic – irrelevant to the prosaic material needs of mass society, but one of the marks of distinction that redeems urban and industrial life – requires that individuals risk the effort to begin it and provide the gift of hard work to maintain it.

It turns out that the L.A. Philharmonic was founded in 1919, just two years after Deep Springs, by a western industrialist from Montana who, like L.L. Nunn, had been a business lawyer in his youth and a mining executive in middle age. Unlike Nunn, William Clark played the violin. In the American west at the end of the Nineteenth Century, if you wanted to run a restaurant, you did what L.L.

Nunn did in Colorado; felled the timber and built it yourself. The same went for a lonely violinist in Los Angeles.

Those conditions still pertain at Deep Springs; thanks to its small size and isolation, if you want something—be it a musical performance, a tree-house behind the dorm, or an improved Student Body review process—here you can, with perfect reason, feel responsible for doing it yourself. After all, you know everyone else here, so you know that it makes no sense to wait for someone else to do it. And much of the time, if you can stick to it through the tedious stages, or can convince and mobilize your fellow community members, you discover yourself equal to the task.

This means that isolation and small community size, although they are throwbacks to an earlier age, are not theme-parkish in the negative sense, that of an artificial consumer product experience. Instead, they make evi-

dent and allow the lessons of direct engagement with some of the stark realities of all human communities, realities that are often hidden, especially to the young, by more mainstream and systematized levels of “civilization.”

For all of this, Deep Springs has relied on your support, and we are all of us most grateful. What you support is all the more significant because it has defied institutional fashion and remained small. L.L. Nunn’s insight – that the virtues and attitudes he had cultivated building businesses on the smaller-scale of the American frontier would be endangered by industrialization, and yet as the years passed would become all the more important to maintain, cultivate, and empower in the service of humanity – has stood the test of a century at Deep Springs. Because of your help it is poised to play an even more important role in a post-industrial second century.

Thank you for your support.



Ralph Flanders & Bennet Bergman DS'11 introduce their performance at what has become a recent DSPAC tradition: open mic night on St. Valentine's Day.

Letter from the Student Body

Matt Marsico DS'11 - SB President, Terms I & II

The departure of DS10—and the impending arrival of DS12—was attended by a curious and potent mixture of mourning and enthusiasm. This was manifest in a labor-intensive redecoration of the dorm, and numerous meetings of DS11 over the course of the break, to figure out what it was we hoped for from the coming year. How would we ensure that we were open to criticism, for example? What is or should be required of us as second-years that differed from our first year?

As soon as DS12 arrived, though, the energy of the place shifted dramatically. DS12 brought with them an exciting energy and commitment to class, labor, and the project of SB.

The challenge of self-governance—the challenge of clarifying and unifying ideals, hopefully resulting in their actualization—often seems an impossible one, especially given the variety of conceptions of the place that the twenty-five of us have, and the depth of many of those conceptions. Compromise becomes crucial. Despite the frustrations this process often brings with it, there has been a palpable and spirited sense of commitment to the project that has made the struggle feel exciting and relevant.

For example, perhaps the central question of Term 1 was isolation. This question was raised in a number of forms: we spent several weeks discussing a proposed week-long breach for the purposes of religious observation, a conversation which led us to questions of our relationship with the by-laws, definitions of both “religion” and “observation,” as well as “community” and, eventually, “good,” countless brain-splats (i.e. posted position papers), and several 6+ hour SB meetings.

Academics and labor have also carried on with what could perhaps be called the usual vigor. Joel Schlosser and Richard Mahon's summer seminar course, *Foundings and Refoundings*, consumed much of our energy Term 1, and the highly political subject matter found its way into casual conversation and argument, as well as SB meetings. Though more diffuse, this academic excitement has carried over into the normal semesters: reading groups on topics from Wittgenstein to Plato's *Phaedrus* to Romantic literature (we read both kinds here: philosophy *and* literature) are commonplace, and what's being talked about in class often finds its way into public speaking and mealtime discussions.

Members of this year's student body have also demonstrated a clear and deep passion for many of the activities of labor. Perhaps the largest project of the early portion of this year involved the construction of a new greenhouse. After numerous labor hours, including a full-SB labor party, the “surprisingly warm” greenhouse was constructed, just in time for the chill of autumn. Between this, cattle drives, preparation for Thanksgiving dinner, and all of the requirements of normal labor, the students have certainly been keeping busy on the labor front.

Beyond the work of the formal three pillars, social life at Deep Springs has thrived in myriad excellent ways. Numerous movie screenings, the aforementioned reading groups, and other extracurricular activities have brought the entire community closer. Jill Lawrence, new director of operations, has led a number of groups on hiking and climbing trips; the Brewer-Nyborgs host a weekly craft night; students and staff can be seen at all hours of the night typing or reading in the Boardinghouse.

Deep Springs Student Body 2012-2013

David Atkinson
Chevy Chase, MD

Bennet Bergman
Chicago, IL

Michael Byars
Parker, CO

Rhys Dubin
Los Angeles, CA

Ralph Flanders
Mt. Pleasant, MI

Felix Froms
Bollnas, Sweden

Caleb Hoffman
Kearney, MO

Keenan Lantz
Burlington, VT

Daniel Leibovitz
Toronto, ON, Canada

Nicholas Marino
Cold Springs, NY

Matthew Marsico
Charlotte, NC

Isaac Stafstrom
Madison, WI

Philippe Chlenski
Chicago, IL

Jonathan DeBorst
St. Rosa St. Domingo,
Costa Rica

Abdramane Diabate
Kati, Mali

Jacob Greenberg
Encino, CA

Saarthak Gupta
Aurora, IL

Tanner Horst
Kill Devil Hills, NC

Jackson Melnick
Crested Butte, CO

Miles Mitchell
Redmond, WA

Zachary Robinson
Omaha, NE

John Stuart
Grass Valley, CA

Bach Tong
Philadelphia, PA

Lucas Tse
Hong Kong

Pablo Uribe
Pacific Palisades, CA



Class of 2011

*Standing: Caleb Hoffman, Felix Froms, Matthew Marsico, Nick Marino, David Atkinson, Bennet Bergman.
Kneeling: Daniel Leibovitz, Isaac Staffstrom. Seated: Michael Byars, Rhys Dubin, Ralph Flanders, Keenan Lantz*

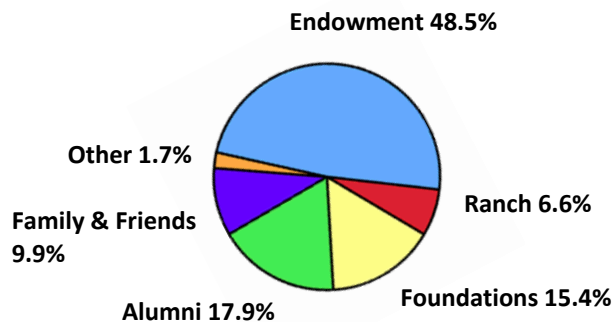


Class of 2012

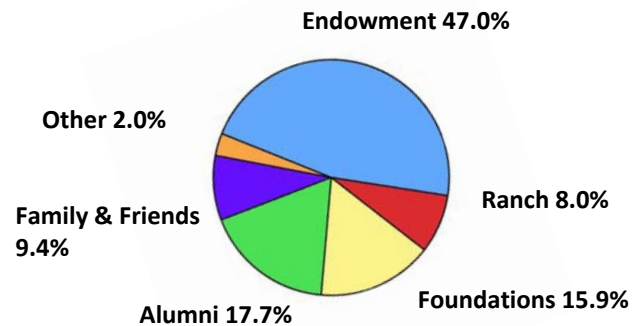
*Back Row: Philippe Chlenski, Zachary Robinson, Jackson Melnick, Tanner Horst, Pablo Uribe, John Stuart, Jonathan DeBorst,
Middle: Abdramane Diabate, Front Row: Saarthak Gupta, Miles Mitchell, Jacob Greenberg, Bach Tang, Lucas Tse*

Operating Revenue	2010-2011	2011-2012
Annual Operations Fund	\$666,592	\$685,562
Program Enrichment Gifts Utilized	\$20,198	\$21,071
Investments Utilized	\$746,412	\$769,776
Annual Fund Reserve Utilized	\$0	\$0
Other Income	\$5,527	\$28,263
Ranch/Farm Sales	<u>\$101,658</u>	<u>\$132,398</u>
Total Operating Revenue	\$1,540,387	\$1,637,070

FY2011 Operating Revenue

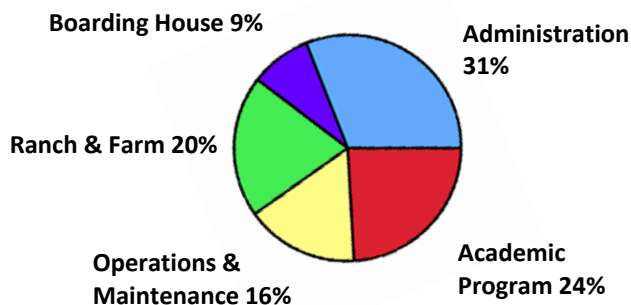


FY2012 Operating Revenue

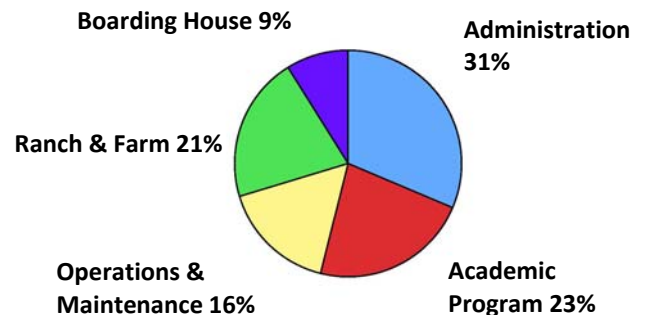


Operating Expenses	2010-2011	2011-2012
Instructional & Student Services	\$363,692	\$353,710
Administration	\$479,399	\$494,492
Boarding House	\$131,251	\$140,447
Ranch Operations	\$305,930	\$329,987
Operations and Maintenance	<u>\$246,797</u>	<u>\$258,877</u>
Total Operating Expenses	\$1,527,069	\$1,577,513
Surplus (Deficit)	\$13,318	\$59,557

FY2011 Operating Expenses

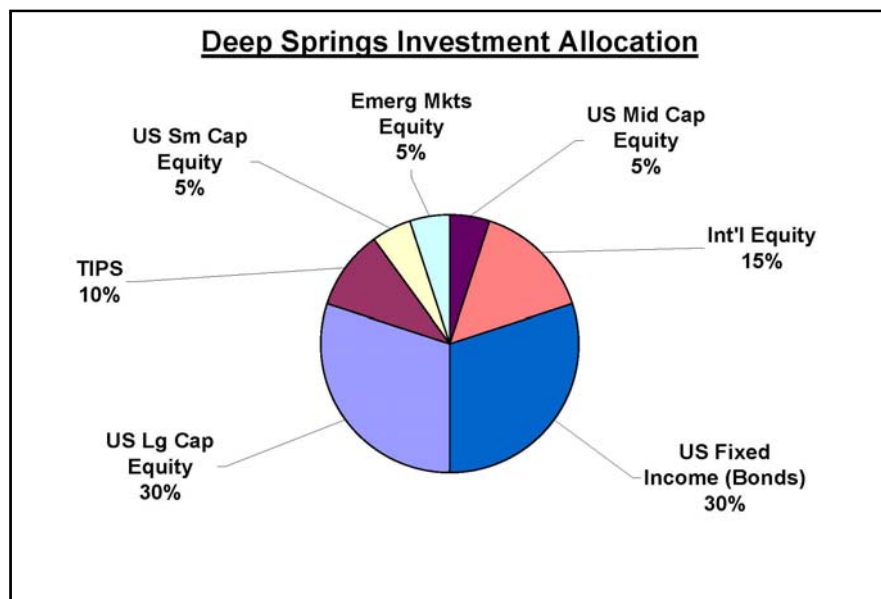


FY2012 Operating Expenses



Net Assets (Accrual Basis)	2010-2011	2011-2012
<u>Assets</u>		
Total Investments	\$17,109,881	\$16,893,471
Property, Plant, and Equipment	\$9,411,880	\$9,308,376
Cash & Accounts Receivable	\$256,794	\$625,961
Contributions Receivable - Net	\$29,925	\$31,050
Trusts, Prepaid Expenses, Other Assets	<u>\$328,799</u>	<u>\$299,168</u>
Total Assets	\$27,137,279	\$27,158,026
<u>Liabilities</u>		
Accounts Payable	\$28,966	\$47,707
Accrued Liabilities and Taxes	\$55,083	\$102,667
Telluride Assoc. Minority Share of LLC	\$1,246,659	\$1,199,521
Payable Under Unitrusts	<u>\$3,541</u>	<u>\$7,937</u>
Total Liabilities	\$1,334,249	\$1,357,832
<u>Net Assets</u>	\$25,803,030	\$25,800,194
<u>Investments</u>	2010-2011	2010-2011
Restricted Endowment	\$10,536,483	\$10,132,165
Unrestricted Endowment	<u>\$6,573,398</u>	<u>\$6,761,306</u>
Total Investments	\$17,109,881	\$16,893,471

Deep Springs Investment Policy



The Trustees of Deep Springs maintain an investment policy that is conservative compared to the typical standards of college endowments: 60% equities and 40% domestic fixed income securities.

This chart shows the sub-groups of stocks and bonds established by the policy. Allocations are rebalanced quarterly. Funds are held and managed in accordance with TDS policy by State Street Global Advisors, under the direction of the investment committee established by the trustees.

The goal of the TDS Investment Policy is to maximize both overall return and available operating funds, while maintaining prudent levels of risk and preserving the purchasing power of endowment income in perpetuity. Investment decisions are made using a long-term planning horizon of 25 years.

Looking Back: 1960s Alumni on Lives of Service

Although there are less than seven hundred fifty living alumni of Deep Springs, their careers display a wide array of approaches to LL Nunn's 'life of service'. Each year, we wish to spotlight a handful of alumni from different eras. Here are three more whose efforts we acknowledge and applaud.

Michael Cravey DS'65

Michael discovered Deep Springs at the age of 16 when his high school counselor gave him a brochure and suggested it. Michael's Dad encouraged him as well (and noted the scholarship). He left school after his junior year, came to Deep Springs in the summer of 1965 and completed high school requirements by correspondence.

Michael remembers feeling lucky to be at DS and found it a mind-opening experience coming from the small town Texas gulf coast. The academic environment was invigorating and he focused heavily on languages which was his primary interest. He spent an entire year as dairy boy and also remembers enjoying working in the garden, a personal pursuit he continues to this day. He found the working climate with Barney Childs, the dean, and Dick Strong, the ranch manager to be both good-natured and respectful.

After two years in the Valley, Michael returned to Texas and took his Bachelors degree in linguistics from UT Austin. Career prospects at the height of the Vietnam War seemed to be in academia or the CIA, neither of which appealed. In a crisis of confidence – and through conversations with friends and family, Michael developed an earnest commitment to conscientious objector status. Instead of being drafted, he served two years in a hospital performing civilian service. He made new friends and became very interested in human relations and physiology. It was that positive experience in a time of war where he discovered an avocation for helping people heal.

He completed nurse's training and served as an RN in cardiac care for 12 years. Appreciative patients frequently urged him to become a full-fledged doctor and he eventually entered medical school at the age of 37.

After completing his residency in Galveston, Michael searched specif-

Stephen Noll DS'64

Stephen originally planned to attend the Ivy League for college but when his mother (who worked at the same Washington D.C. law firm as Bill Allen DS'42) showed him a brochure of Deep Springs, he became intrigued and headed west in what he calls his "fling" at 1960s idealism. During his two years, he enjoyed a number of close and intense friendships in the SB and fondly remembers serving as feed man and butcher. Among other chores he also volunteered for the quasi-official position of SB campus barber and gave his first customer, Dean Barney Childs, an accidental crew-cut. Academically, he focused on the humanities and was particularly influenced by the 17th century metaphysical poets, including George Herbert, who influenced his spiritual quest.

By his own admission, Stephen recalls being "kind of a jerk" when it came to asserting adherence from the SB to Nunnian principles and left after two years feeling humbled and wiser. More significantly, the "witness of creation" he experienced in the desert valley helped change him from agnostic to believer, and he was baptized in the Episcopal church when he transferred to Cornell and Telluride House.

After completing his BA in history, Stephen moved to Berkeley where he received two Master's degrees in biblical studies. From 1967 to 1973, he was active in Telluride Association but resigned after being ordained in the Episcopal ministry. After ordination and five years of parish service in Northern Virginia, he moved with his family to Manchester UK, where he received his Ph.D.

In the late 1970s, Stephen helped establish the Trinity Episcopal School for Ministry near Pittsburgh, where he served for 21 years as professor and academic dean. In 2000, he joined another education start-up, this time in Uganda. Serving as Vice Chancellor (President) for a decade, he led Uganda

Eric Swanson DS'65

When Eric learned about Deep Springs from a friend of his fathers who had attended Telluride House, he was taken with the idea that here was a place he could immerse himself in the examination of new ideas. So he left high school at sixteen and began nearly three years in the Valley. He imagined – and found – a community that challenged and nurtured intellectual inquiry but also imparted valuable practical skills.

He recalls an uphill struggle in proving himself with the SB, because his Ap-Com selection had been contentious. But, David Mossner graciously gave him support and the third-year man's 'seal of approval'. After a summer in the Boardinghouse, Eric served as feed man for a full year; his favorite work was raising new chickens and butchering. He also enjoyed being SB driver, and served as SB trustee. His most challenging assignment: labor commissioner, where he had to manage significant tensions between the student body and the ranch manager.

After DS, Eric transferred to Berkeley with a TA scholarship. He was very cognizant of the current social/political issues and decided to pursue economics and public policy. He became politically active on campus and within the economics department; a commitment he feels originated at Deep Springs: *"You grapple with issues because you are a citizen. Direct participation comes from your own training and knowledge."*

In 1970, Eric and other members of Berkeley Branch recruited Jack Schaar to teach at Deep Springs, and Eric spent that summer at DS as the TASP factotum. Following graduation, he worked as a researcher with a small Seattle firm, providing economic analysis to assist regional jurisdictions in setting economic policy. He remained active in Telluride Association, including chair of TASP Board and two years as TA president.

When Eric's wife Devon entered graduate school in Buffalo, New York,



Humanities Chair Jennifer Rapp leads a course on ethics in the Museum with David Neidorf.

CRAVEY (continued)

fically for a rural position in family practice, something he knew he preferred. He found it in Marble Falls, Texas.

Michael finds the human interaction of the work to be most fulfilling. A key part of his job is simply listening closely to people, hearing their stories. He emphasizes that helping individuals in need is a great feeling; it feels good to be part of a society that takes care of its community members, and there is immediate gratification from people for the service that you perform.

Rural communities have a difficult time keeping medical professionals. Michael has continued practice in his small town for over twenty years, helping grow a series of clinics with multiple specialists and eventually aiding in a deal that will soon result in construction of a new hospital in town – a first.

Michael sees the idea of service as congruent with nursing and medicine. Having cut back his regular hours to “semi-retirement”, Michael pursues personal interests and volunteers his medical skills, notably at a local clinic that aides indigent and abused adults from the area. Pondering Deep Springs’ influence in his career, he notes “*the obvious answer is the Nunnian ideals of life of service.*”

Michael also highlights the value of the deeply enduring friendships he made at Deep Springs; people who he still sees and talks with frequently. This is one of the enduring elements of the college: a solid social foundation.

NOLL (continued)

Christian University from its brand-new beginnings to become the first accredited private university in Uganda, currently with over 10,000 students.

In 2010, Stephen retired from the University and he and his wife Peggy returned to their home in Pennsylvania. However, he has continued his work in Uganda, returning frequently as he directs commercial and residential development of a square mile of property owned by the University “*as a kind of endowment.*” Although he now lives back in Pennsylvania, this continuing work keeps him returning to Africa on a regular basis. He continues to write and publish articles on theological issues, education and biblical studies, and is active in the international Anglican Church.

Throughout his career, Stephen has seen his work focused not only on education but also on the creation and building of communities. He recognizes the origins of his ambition within his experience at Deep Springs, and sees such work as congruent with the idealism and principles of L.L. Nunn. Building institutions and community comes through having purpose and vision in one’s life. He reports frequently urging incoming students in Uganda: “*Your college experience sets the tone for the rest of your life. It sets your intellectual convictions. It forms you as a citizen and a person.*”

SWANSON (continued)

he relocated with her. Prisoners’ cases from the infamous Attica prison riot were coming to trial just as Eric arrived in 1974. He volunteered to assist the defense with statistical analysis of potential jurors. His work focused around timely issues of poverty, crime, and social justice and expanded into general analysis of the jury selection process, revealing how the system skewed jury demographics with discriminatory results. The group eventually formed the National Jury Project.

In 1979, while completing graduate studies in economics, Eric took a research position with the World Bank. He helped build the development data department for the bank’s chief economist to facilitate member countries in the best use of vast stores of economic data they had on issues ranging from health to labor to resources.

He served two terms as head of the World Bank’s staff association (a sort of internal union for both managers and rank-and-file) and sees his efforts as another manifestation of his DS experience – representing the interests of his fellow employees, while also helping the institution live up to its ideals. Eric devoted over three decades at the World Bank. In later years, he shifted focus to publishing and making data more available online; two flagship products were the *Atlas of Global Development* and *World Development Indicators*. Though now retired, he remains active and is currently setting up an NGO to support public access to economic and statistical data that is not readily available in developing countries.

He is particularly proud of assisting with creation of the Millennium Development Goals, a set of statistical targets agreed by all the members of the United Nations in 2000. “*Monitoring the MDGs has shown where development programs are succeeding and where they are failing. And, not incidentally, the process has increased demand for reliable social and economic statistics worldwide.*” Eric finds the most rewarding aspect of his career to be his working relationships with other people, sharing ideas and solving problems. Working for a global community involves the same sense of responsibility and commitment to helping others that Deep Springs ingrained 47 years ago.

Fundraising Report 2012

David Welle DS'80

The bottom line (or is it headline?) on annual giving for the fiscal and academic year ending June, 2012 is that we hit our targets for annual operations. Doing so allowed the college's budget to remain 'in the black' for the fourth straight year.

At the beginning of the year, the college set a goal of \$685,000 in gifts to annual operations. With the able help of new contributors in the final weeks, we crossed that threshold as the year closed. Incidentally, \$687,000 is the 10yr trailing average for contributions to the annual fund, so I feel that we may have finally turned the corner from the Great Recession.

We saw modest improvements on several fronts, beginning with the grand total which increased \$32,000 over the previous year. Total alumni giving was up \$27,000 over 2011 (and also above the 3yr trailing average—see page 17.) Foundation gifts improved as well, recovering 10% to previous year levels with the help of a major Anonymous gift and substantial support from The Adele M. Thomas Charitable Foundation, the Sahan Daywi Foundation, the Blue Oak Foundation and Guidance Foundation. We're indebted to them all.

The overall number of individual contributors held nearly steady (435 as opposed to 448 last year) even as alumni participation increased. This was due to a drop in individual gifts from friends and parents (209 in 2011 as opposed to 180 in 2012). This marks the second year of declining participation among friends and family from the record year of 2010, but participation is still above average for the decade.

I want to make a special tip of the hat to our 1940s alumni. Once again, over 50% of their generation participated, accounting for 40% of all alumni gifts. I'd also like to acknowledge the improved participation of alumni from the 1970s and 1990s.

We continue to pursue gifts to the Deep Springs endowment. We saw again this year how valuable estate planning is to the college's future. We received bequests in excess of \$800,000 from the estates of Ted Rust DS'29 and Winnifred & Roy Pierce DS'40. Ted remained actively interested in DS right

up to his 100th birthday. And, though Roy passed away in 2004, his widow Winnifred regularly followed developments at Deep Springs until her own passing in early 2012. Their loving support went not only to increase the endowment but also to improve our reserves for capital projects around campus.

As the table at right illustrates, we are within striking distance of the goal established by TDS for the Centennial Campaign. Improving our endowment funds through the campaign begun five years ago has made the difference in allowing us to set reasonable goals for gifts to the annual fund and still cover our operating expenses. This effort has been perhaps the single most effective tool in securing the college's financial health. I urge anyone who has not yet done so to make a pledge or contribution to the endowment however they can.

Perhaps then, the bottom line for fundraising is: "steady as she goes." DS has weathered the economic storm intact, due primarily to conservative management and dedicated support from so many individuals. Maintenance of both those elements is critical.

This is my fourth year as fundraising director. What I've learned in the effort is that it takes input and effort from numerous people. I'm grateful to the many class chairs who have stepped up to help with calling and writing letters, to alumni and family who have shared their homes to host gatherings, and to the many individuals who have simply called or written encouragement.

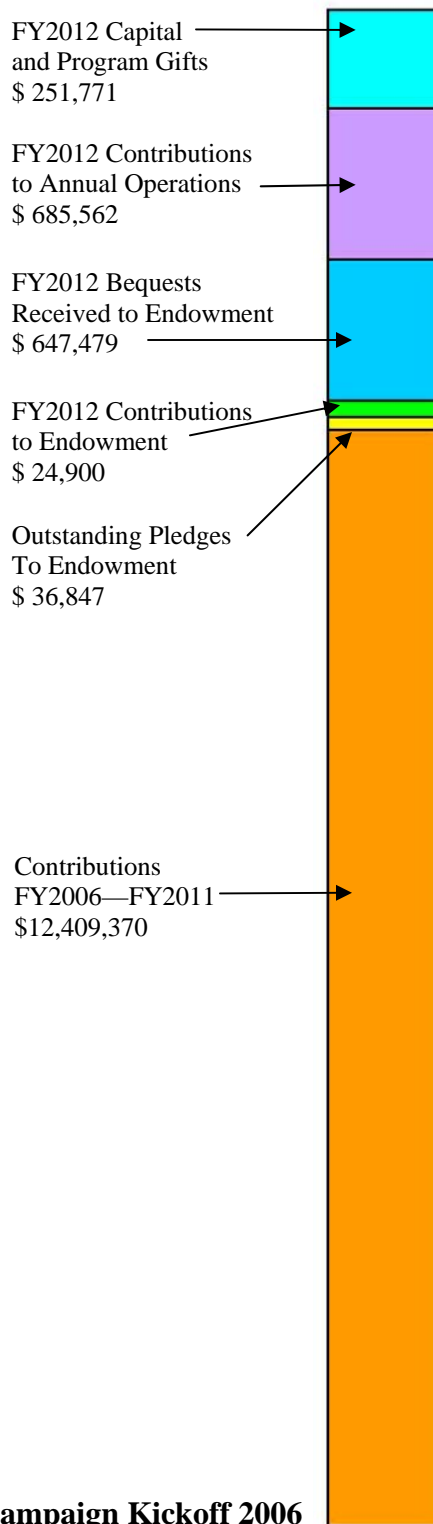
On page 20 of this report, we've highlighted the years of commitment that contributors have made to Deep Springs. Like me, I hope you'll be encouraged by the evident fervor of our supporters and renew your own.

Note: After writing this report, DS has since received a generous bequest of \$1 million to the endowment, putting us over our goal! We don't have audited figures at this time, but will follow up this summer with a full report on the successful Centennial Campaign and the way forward from here. Many thanks to everyone contributing!

Centennial Campaign

Target: \$15,000,000

Results as of 6/30/12: **\$14,055,929**

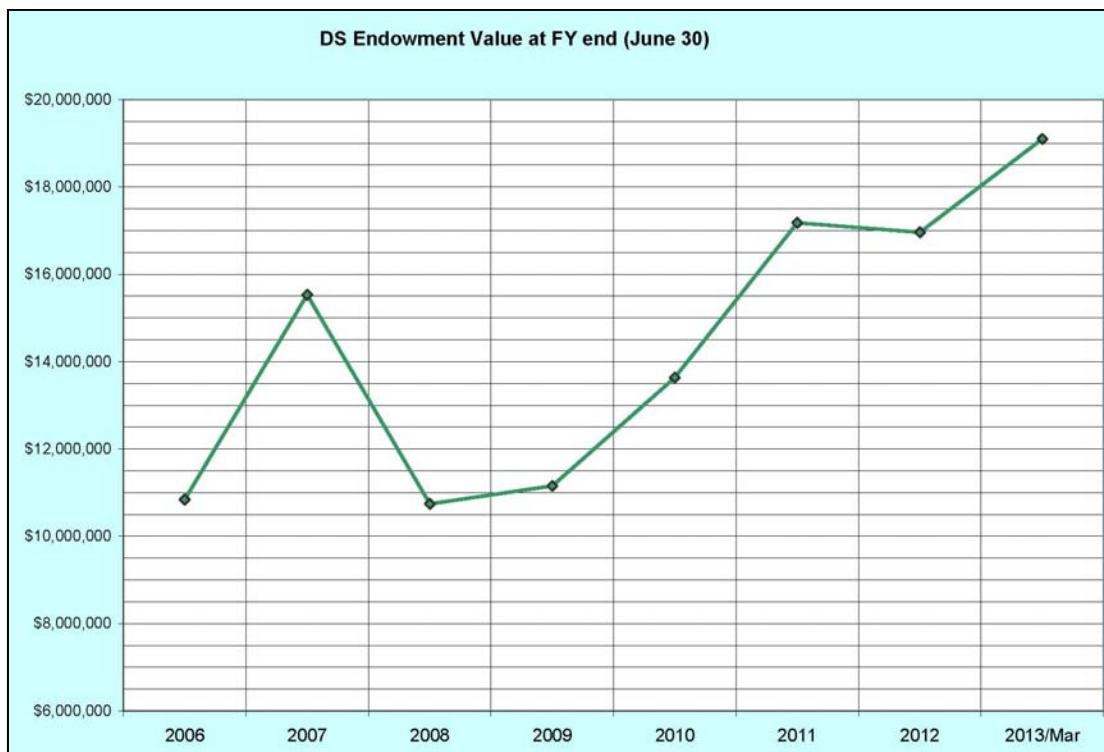


Campaign Kickoff 2006

Giving to Deep Springs (Cash Basis)	2010-2011	2011-2012
<u>Annual Operations Fund</u>		
Alumni, Family, & Friends	\$410,594	\$420,855
Foundations	\$234,869	\$263,353
Other Gifts	<u>\$7,383</u>	<u>\$1,354</u>
Total	\$652,846	\$685,562
<u>Program Enrichment Gifts</u>	\$15,863	\$13,767
<u>Restricted Gifts to Support Coeducation Transition & Litigation</u>		\$226,000
<u>Capital Giving</u>		
Contributions to Endowment	\$1,190,752	\$672,379
Other Capital Gifts	\$412,461	\$238,004
Campaign Expenses	<u>(\$78,920)</u>	<u>(\$75,161)</u>
Total	\$1,524,293	\$835,222
<u>Total Gifts</u>	\$2,271,922	\$1,835,712

State of the Endowment 2012

The College's endowment continues to improve, thanks to the many contributors (listed in the following pages) who have made Deep Springs' financial stability a priority in their charitable giving. Recent estate gifts have further secured the college's future and despite volatility in the investment markets, Deep Springs' conservative investment strategy is paying off in the long run.



Contributors 7/1/11—6/30/12 (Fiscal 2012)

IHO—In Honor Of *IMO—In Memory Of* ***—Deceased* *##—Employer match gift*
Alumni Class Chairs are highlighted in bold

Charles Abbott
 Ira Abrams
 John & Jill Aldworth
 Ron Alexander
 Bill Allen
 John Ames
 Anonymous
 Anonymous
 Anonymous
 Anonymous
 Ann Armstrong
 Michael & Laurie Armstrong
 Celestine Arndt
 Robert & Anne Marie Atkinson
 David Ayer
 John Baird
 Don Baker
 Ball Corporation ##
 Bruce Barkley
 James & Adrienne Bartolome
 Bryan Bashin
 Michelle Bashin
 Shari & Richard Bashin-Sullivan
 Brendon Bass
 Ron Beck
 Travis Beck
 Christopher Beirn &
 Melinda Gandara
 Catherine Bergel
 -IMO Kurt Bergel
 Richard Berliner
 Dennis Berry
 Noah Beyeler
 Stephen Birdlebough
 Black Mountain Aviation
 Barbara Blasdel &
 Eugene Alexander
 Blue Oak Foundation
 John & Valerie Bockrath
 Henderson Booth
 James Bostwick
 Gregory Botts
 Kent Bradford & Barbara Zadra
 Stephen Brain
 Lewis Branscomb
 Dave Brown
 Michael Brownstein
 P. Kenneth Brownstein
 Jeff Burbank & Audrey Tawa
 Judith Bush
 Steve Buyske
 California Community Foundation
 Jane Campbell

Ross Campbell
 Lucy Candib
 Capital Group Companies Foundation ##
 Kelly Carlin
 Richard Carlson
 Sally Carlson
 John Carmola **
 Charles Christenson estate **
 Denis Clark
 Robert Clark
 Andrew Colville
 Ralph Comer
 Adam Condron
 Richard Cooluris
 E. Clark Copelin
 Ed & Margaret Copelin
 Cornelison Family Trust **
 Daniel Cottom
 Fred & Joyce Coville
 Darrel Cowan
William Cowan DS'43 & Lisa Gibson
 Edwin Cronk
 Gabriel & Cecilia Culbert
 John & Evanne Cunningham
 Judith & Eric Daar
 Douglas Daetz
 Rose Dakin & John Gravois

David DeLong
 Nathan Deuel
 John Dewis
 Lest & Susan Dewis
 Dodge Charitable Trust
 -IMO Norton Dodge
 Jim Downing
 L. Thomas Downing
 Deep Springs Student Body
 Mitch Dubin
 Barbara & David Dueholm
 Sam Dugan
 Robert & Nancy Earnest
 Deborah Easter
 S. Max Edelson
Brad Edmonson DS'76
 Michael & Betty Eigen
 Leif & Sharon Erickson
 Peter Erickson
 Ryan Erickson
 Will Erickson
 Donald Etnier
 Miles Everett
 Gene Fang
 Mark Farrell
 Jacob Feldman
 Miles Fellows



Tents dot the Upper Ranch for the 1990s alumni reunion over Labor Day weekend, 2011. More than 35 alumni from the decade attended, many with their families.

Max Dannis
 Michael Davidson
 Paul Davis
 Robert Davis
 Michael Dehn

Michael Fields
 Gareth & Maura Fisher
 Duncan Fordyce
 John Fort
 Paul Foster

Contributors 7/1/11—6/30/12 (Fiscal 2012)

Roger Fraser DS'62 & Patricia Fraser
Suzanne Friedman

-IMO Diane Seidenverg

Dan Fulwiler
David Galbraith
J. Alan & Susan Galbraith
Elena & Jeff Garrison

Robert Gatje DS'44

Michel Gelobter
Edwin George
Jim Geringer
Jacob Giessman
David Goldfarb
Eli Goldman-Armstrong
James Gorman
Robert Gorrell **
Gary & Eleanor Gossen
Nicholas Gossen
Lindsey Grant
Sandra Grayson
Paul Greenberg
Tim & Joyce Greening
Robert Gregg

-IHO Carter Gregg

Guidance Foundation
Peter Guth & Mary Haselton
Robert & Jane Hall
Bjorn Halvorsen
Bruce Hamilton & Susan Barretta
Simon Hamm
Phil Hanawalt & Graciela Spivak
Nick Hathaway
Clarence Hayes
Helen Heckman
Adam Hefty
Frank & Sandra Herre
James Herre
Jeremy Hess
Hitz Family Foundation
Jerre & Nancy Hitz
Kinch Hoekstra
Misha Hoekstra
Tim Hoekstra
John Hoskins
Hans & Linda Houshower
Sam Houshwer & Eleanor Blume
Tom Hudnut
John Hudson
Ray Huey
Mitch Hunter
Lynn Huntsinger
Michael & Mary Ann Huston
Thomas Hutchins
IBM International Foundation ##
Loren Ihle & Diane Decker-Ihle
University of Illinois

-IMO Julian Steward

Mark Israel & Elaine Michener-Israel
Aaron Jacobson
Leon & Judith Jacobson
Michael Jacobson
Henry Jameson

-IMO Norton Dodge

Raymond Jeanloz
Richard & Margot Jerrard
Herman John
Douglas Johnson
Robert C. Jones
Robert J. Jones
John Juday
Josh Kamensky
Steve Kaplan
Abram Kaplan

Curt Karplus DS'48

Francis & Jeanne Kearney
Neil Kearney
Brandt Kehoe
Dan & Lynn Kellog
Gavin Kelly
Paul Kelly & Denny Dart

Ed Keonjian DS'55

Kathinka Kiep
Philipp Kiep
Andrew Kim
Carleton Kinney
Thomas Kinney
Michael Kishelev
-IMO Moti Finkelstein
Jeffrey Klahn & Elisabeth Swain
Christopher Kleps
Mikolai Kocikowski
Mel Kohn
Joel Kushins
Michael & Michelle Kwatinetz

Robert Lack
Bronte Lamm
Sam Laney
Jeff & Lisa Ann Laske
Bruce Laverty
Bill & Julie Layton
William Leishman
Cameron Leonard
Keith & Shakun Leslie
Josh Levy
Dong Li
Robert & Joanne Linden
Edwin Lindgren
Mark Livingston
William Longley
Richard Loomis
Phil Lowry
Robert Lowthorp
Earl Ludman
Seth Ludman

Derek Lyon
Julian "Pete" MacDonald
Richard Mahon
Josh Malbin
Anne-Cecile Malle-Barlow
Margaret & Stanley Manatt
Matt Mandelkern
Fred Mansfield
Harvey & Delba Mansfield
Kathy & Steven Marino
Roger Masters
Carlene Matsumoto
Kevin Matthews
John Mawby
John May
Robert & Marjorie McCarthy
Joan & Michael McCloskey
Andrew McCreary
Karen Williams McCreary
Charles & Shirley McGinnis
Hugh McGuire &
Christina Gray McGuire
Kenneth McGuire
Elliot Michaelson
Jon & Linda Michaelson
Zach & Kristen Mider
Donn & Peggy Miller
Mary & James Miller
Tom Miller & Julian Petri
Norman Milleron
Jarrod Millman
Heidi Moore
Sam Moore
John Moriarty
John & Sue Morita
Oliver Morrison
Erik Mueggler
Jane Mullins

-IMO Wendell Williams

Charles Munford
-IMO Mr. T. Munford
Luther & Virginia Munford
Ian Murphy
John & Caroline Murphy
Milton Musser
William & Virginia Myer
David Neidorf
Bruce Nestor
Jack & Linda Newell

-IHO David Welle

Don Noel
Thomas & Kathleen Noland
Rodney North
Patricia Novelli
-IMO Don Novelli
Albert "Tyke" Nunez
Josh Nuni

Contributors 7/1/11—6/30/12 (Fiscal 2012)

Peter & Wendy O'Connor
Phil Ogden & Brenda Patrick
Thomas "Pete" Palfrey
Emily Payne
James Pearson

-IHO Sage Pearson

David Pederson
Donald Pederson
Erik Pell

Vern Penner DS'57

Robert Peters
F. Ross & Kay Peterson
Pew Charitable Trust ##
William Pezick
Steven Phillips
Winnifred Pierce **
Roy & Winnifred Pierce Estate
Gerrard Pook

Andy Porter
Hale & Nancy Prather
Daniel Pritchett
Jay Pulliam
Ken & Betsy Pursley
Stephen Rabin
Patrick & Mary Ragen

William Ragen DS'74

Barry Rapp
Donald Read
Earline Reid
Justine Richards
Christina Richmond
David Richter
Ellen Richter
Jules Riskin
Peter Rock
David Rogne
Christian Rondestvedt

-IMO Estelle Rondestvedt

Mindy Roseman
Noah Rosenblum
Peter Rosenblum
Warren Rosenblum
Alex Rothman
Michael Rowe & Jennifer Burroughs
Linda Rudolph
Robert Rugeroni
Edward "Ted" Rust estate
Mark Rutschman-Byler
Thomas & Cynthia Ruttan
Timothy Ruttan
Gareth Sadler
Sahan Daywi Foundation
Arthur Saint-Aubin
Gerard Saucier
Nathan Sayre
Rob Schechter & Alison Matsunaga
Jane Schisgall-Papish

Doug Schlosser
Eric Schneidewind &
Ann Radelet Schneidewind
James Schneidewind
Adam Schwartz & Sarah Levine
Nick Schwartz-Hall
Ron & Nancy Schwiesow
Craig Scrivner
David & Carol Scrivner
Susan Scrivner
Fred & Eleanor Sears
Hal Sedgwick
Roger Seiler
Lucy & Albert Serling

Mark Sexton
Jahan Sharifi & Pauline Yoo
Don & Mary Shaw
Cole Sheckler
Daniel Shu
John Siliciano & Roseanne Mayer
John & Beverly Sinning
Juraj & Julie Slavik
Judith & Charles Smith
Shepard Smith
Francis Solga
Jean Solga
Steven Solga
Dan Speiser
Terry Spitz
Robert Sproull &
Mary Sproull **

Carl Stafstrom & Jean Liang
John Stahlin
Paul Starrs
Christian Stayner
Gil & Teri Fox Stayner
Judith Stearns
Matt Stolz

Thomas Stolz & Jean Cauthen

Michael Stryker DS'64 &

Barbara Poetter
Sean Sullivan
William Sullivan
Nora Sun & David Sung
John "Abe" Sutherland
Eric Swanson DS'65 & Devon Hodges
Andrew Swartz
Bryden Sweeney-Taylor
Jack Sweeney-Taylor

-IHO the Mitchell Family

Joseph Szewczak
Brendan Taaffe
Lee & Marty Talbot
Mona Tata
John Tate Jr.
Bruce & Jana Taylor
George & Marilee Taylor

Mark Taylor
Adele M. Thomas Charitable Foundation
Beth & John Thomas
Steve Thompson & Kerrie Byrne
Frank Tikalsky
Alex Travelli
Armando & Marti Travelli
Kam Keung Tse
James E. Turnure
John Ugander
Richard & Joyce Unger
Zac Unger DS'91 & Shona Unger
Elizabeth Van Buren

-IHO Julian Petri & Tom Miller

Robert & Bonnie Van Duyn
William & Melinda vanden Heuvel
David Vigil
Dr. Hugh Visser

Jan Vleck DS'69

Gregory Votaw
Peter Wakeman
Christopher Walker
Torrey Wall
Colin Wambsgans &
Dorothy Fortenberry
Andrew & Anna Ward
Elizabeth Ward
Eric Ward
Dorothy Watt Williams

-IMO Wendell Williams

David Weiss & Ute Muh
David Welle

Dave Werdegart DS'47 &

Kathryn Werdegart
Ed Weseley DS'45 &
Marcy Brownson

Anna Wessely
Joseph Wessely
Carter West
Kevin West
Andrew Whinery
Allen Whiting
Eunice Whitney **
Simon Whitney Jr.
Paul Wiener

Jennifer & Laura Williams
Katherine Anne Spring Williams
-IMO John & Katherine Suhr Spring

Clare Wolfowitz
Alan Wright
Frank Wu
Frank Young
Stokes Young
Robert & Mary Zaletel
Sam Zeitlin

-IHO Julian Petri & Tom Miller

Contributing to Deep Springs

There are multiple ways to assure the financial health of the college as we approach our Centennial Anniversary in 2017. Contributing to Deep Springs is an investment in progressive education. There are four broad categories wherein we look for funding:

Annual Operations—contribution goes directly to pay salaries and expenses in the current fiscal year.

Endowment—provides stable long-term fund that generates income for college operations

Capital Expenditures—provides for specific one-time expenditures on large ticket items like vehicles and facility equipment.

Program Enhancements—provides for expenditures to enhance short-term and occasional educational programs.

Cash Gifts

Write your check payable to “Deep Springs College” and mail to our office.

Credit Card Gifts

Visit www.deepsprings.edu/contribute

and follow the “Network For Good” link to establish automated monthly credit card gifts.

Stock and Securities Gifts

We accept direct transfers of stocks and securities. Please contact us first with details of your intended gift. We can then provide your brokerage firm or financial institution with the necessary account information. *We need to go through these steps in order to properly track and account for your gift.*

Matching Gifts

Please ask your company or organization for information on matching gift eligibility and program limitations.

Pledges

If you feel unable to make a substantial gift today, you can also pledge now for gift payments in the future. This is a great way to establish future funding for the college. Download a pledge form at www.deepsprings.edu/contribute/giving.

Bequests and Planned Giving

Consider naming Deep Springs as a beneficiary in your will, trust, or life insurance policy. We welcome and appreciate such remembrances. Please contact our office and we will provide you with the necessary documentation to record the bequest.

Bring a Friend

Over the years, numerous individuals have given financially to Deep Springs even though they’ve never set foot in the valley. If there is someone you think we should get to know, please give us a call or bring them to one of our regional events.

Questions?

*Jill Brewer at 760-872-2000 ext. 77
jbrewer@deepsprings.edu*

*David Welle at 760-920-6432
dwelle@deepsprings.edu*

*Deep Springs College
HC 72 Box 45001
Dyer, NV 89010*

Hitz Family Foundation renews match challenge to alumni

Last year, The Hitz Family Foundation offered to match 4-to-1 any increase in contributions *by alumni class*. The result: thirty four classes improved on their 3-year average and thereby gained the \$200,000 foundation gift for Deep Springs. Further, net alumni giving improved for the year by \$23,000—nearly a 10% increase on the trailing average. We’re very grateful to all the alumni who contributed and especially appreciative to those who stepped up their efforts and encouraged their classmates.

Based on that success, The Hitz Family Foundation has renewed this special gift match challenge to Alumni again for the current fiscal year. But gifts must be received by June 30, 2013.

On average, 38% of alumni contribute to Deep Springs in any given year, but over 60% of alumni give in any three year period. To improve the yearly percentage, The Hitz Foundation will match 4-to-1 every dollar contributed by a given class (i.e. 1958 or 1975 or 1992, etc.) that is above that class’ three-year average.

We’re encouraging all alumni to join their classmates in giving every year to Deep Springs. Doing so will improve our ability to plan operating revenue from year to year and help assure stability in the

college’s finances. We greatly appreciate the Hitz Foundation’s continuing commitment to supporting individual gifts to Deep Springs.



After spring roundup, Harper Keehn DS’10 moves cattle across Hwy 168 with other students.

Why Does Labor Matter?

David Welle DS'80

—When he left Deep Springs last fall, VP David Welle gave each student a copy of Matthew B. Crawford's *Shopcraft as Soulcraft* as a farewell gift. The gift was illustrative of David's concern, as Director of Operations, for the significance of the college's labor program for its students. In response to a request from the student body, David also spoke at Public Speaking about the relevance of Crawford's themes to the educational program at Deep Springs. We have reproduced his remarks here. —David Neidorf

I'd like to talk about three things: isolation, manual labor, and moral order.

I've been rereading Matthew Crawford's book, *Shop Class as Soul Craft – an Inquiry into the Value of Work*. Mr. Crawford holds a PhD in Philosophy from University of Chicago and happens to make his living as a motorcycle mechanic. He makes a compelling case for what I will call the moral economy of manual labor. Among other things, he lays out how the practice of manual work, through its demand that you encounter the material world as it actually is, can lead to *living well*, in the fullest sense of the phrase. I think his line of reasoning can enliven what we do at Deep Springs. I won't be able to do it justice but, I would like to introduce you to it.

"For humans, tools point to the necessity of moral inquiry. Because Nature makes only ambiguous prescriptions for us, we are compelled to ask, what is good? If you give a young boy a hammer for the first time and watch his face you will see an awareness of this burden dawning on him." —p. 193

Present-day life consists of a great many versions of reality, technologically represented (re-presented) in readily accessible forms that strip away the means necessary to achieve the reality in the first place (movies, music, internet, consumer goods). While this isn't necessarily a bad thing generally, it can be deceptive, particularly when those means are put to use in more substantive ways (business, politics).

In mainstream society, there is often a veil between your experience of things and the mechanisms by which those things occur. The anonymity of the thousands of people on the street allows you to be anonymous and self-possessed. The obscure origins of the food you eat or the water you drink or the gas that heats your building all allow you to be merely a consumer. Decisions and opinions announced in the media are bereft of the evidence that informs them.

The sheer scale and complexity of full-blown society insulates us from the long tree of physical and intellectual logistics of our particular experience. The combination of anonymity with ready access to experience paradoxically can make the individual feel an abiding sense of autonomy, something they would interpret as self-reliance.

We live in an age that preaches self-empowerment as a creed, largely as expressed through participation in the market economy as consumers. But what of the moral economy of our actions? Where does autonomous behavior leave the development of our civil society?

Crawford argues for the use of *Agency* as opposed to *Autonomy*.

"The base character of human agency [is] that it arises only within concrete limits that are not of our own making. These limits need not be physical; the important thing is rather that they are external to the self." —p.64

Self-reliance does not mean the "sovereign self" that assumes primacy through individual agency. True agency is activity directed toward some end that is affirmed 'good' by the actor, but this affirmation is not arbitrary or private. Rather, it flows from an apprehension of real features in the world and a subsequent comprehension of how to act accordingly.

Unlike an academic discussion, there are no terms to define or parse when the silverware tray has no forks, or the bucket is installed wrong on the riser pipe, or the battery has been drained on the truck. There is nothing theoretical about dirty pots and pans or a rain bird that won't spin. Yet, we still have to define "what is the good"?

Consider an Aristotelean view of happiness – *Telos*. A creature or thing is in its perfect state when its activity (or active condition) aligns with its purpose (or design). Of course, this is a theoretical state. But in the world of manual work, through an iterative process with genuine reality, we gradually arrive at definitions that serve.

"When the [worker's] activity is immediately situated within a community of use, it can be enlivened by...direct perception. The social character of work isn't separate from its internal standards; the work is improved through relationships with others." —p. 187

"Skilled manual labor entails a systematic encounter with the material world, precisely the kind of encounter that gives rise to scientific enquiry." —p.21

Repeatedly performing manual tasks that require doing – and performing them well – develops a cognitive habit whereby you recognize *both* the requirements and possibilities intrinsic to any given reality. This is true whether you're feeding animals, washing dishes, cleaning rooms, or setting wheel lines. Further, recognizing how these tasks function in the context of your social relations – personal, communal, societal – leads you to comprehend their moral component. You learn to recognize what needs doing, how it can and should be done, and why.

Most importantly, you recognize the agent of these requirements and possibilities is you.

Such agency requires experience through attentiveness. It results in discernment and judgment, and self-reliance seen in this perspective reaches its highest good when it is attentive to demands outside the self.

I believe that one of the reasons students choose to attend DS is a desire to see beneath the surface of things. The immediacy of DS is what allows the veil to drop away; it is a product of two elements: size and isolation. Intimacy is the organizing principle and isolation is the agent. Together, they strip away the layers of complexity, abstraction and distraction present in mainstream culture. They engender not *simplicity* per se, but *directness* of experience, and in that directness one can apply attentiveness. How do we maintain this directness of experience?

The question is not "What is

Isolation?" or "What should Isolation be?" Rather, the question is "Why Isolation?" Isolation is not only about staying inside the valley. It's about being focused on the task at hand. When we talk about isolation what we're really talking about is moral and cognitive focus.

Isolation focuses the attentive mind. The desert creates space for this attentiveness.

In the opening quote, Crawford proclaimed how the acquisition of tools demands a moral position of us. This holds true for all the tools of civilization; *every tool* from a hammer or plow to language and rhetorical skill – what are we to do with them?

What am I to do with this dishwasher, this mop? What am I to do with the responsibility to clean this kitchen or this bathroom or this field? What am I to do for the welfare of these animals? How should I fix this broken door, or boiler? What am I to do with this empathy I feel for my roommate?

For starters, you simply need to attend to them. Isolate your focus to the relationships you bear with the immediate non-self around you. See things in their own highest condition, not in the condition you see yourself.

"The mechanic and the doctor deal with failure every day, even if they are expert... This is because the things they fix are not of their own making, and are therefore never known in a comprehensive or absolute way. This experience of failure tempers the conceit of mastery; the doctor and the mechanic have daily intercourse with the world as something independent, and vivid awareness of the difference between self and non-self. Fixing things may be a cure for narcissism." –p. 81

Humans have devised all manner of traditions and technologies to create order that nourishes us physically, psychologically and emotionally. This world at Deep Springs is not entirely of our own making; we are the recipients of its benefits. This order requires actual maintenance.

Things need fixing no less than creating (and probably more so). Yet, it isn't enough to simply be focused outside yourself. It also matters how. To do so requires one to be open to the signs by which other things reveal themselves to you. There *is* a right way and a wrong way to do something. This disposition is at once cognitive and moral; you must be *attentive* as in conversation, rather than assertive.



Felix Froms, Daniel Liebowitz, & Ralph Flanders DS'11 discuss proper hay stacking technique at the dairy with Matthew Stolz DS'10. Or, perhaps they're talking Hegel.

"Acquiring practical wisdom, then, entails overcoming the self-absorption of the idiot, but also the tunnel vision of the curious man whose attention is indeed directed outside of himself, but who sees only his own [predetermined] goal." p.124

In the pursuit of knowledge and of action, we must be "disciplined by a circumspect regard for others." Our consciousness is informed by a genuine grasp of how our actions involve others. Admittedly, this is pretty rudimentary stuff, but it is fundamental to our moral economy and encountered in degrees of scale. Shall I leave my tools lying where they fall at the end of the day? Shall I park my car conveniently in the middle of the road or find somewhere to the side out of the way? Shall I fire everyone and sell off the company's assets or shall I lower the profit margin for the shareholders? Shall I invade Iraq or shall I conduct a police action in Afghanistan?

Moral cognition is a skill to be learned and absorbed deeply. It begins with something as simple as learning the proper condition of a tool, or a vehicle, or a room.

I've spoken primarily about encountering the material world in terms of failure. But, it has its corresponding positive: there is no denying a straight row of raked hay, the water flowing from a sprinkler head, a freezer full of newly-wrapped meat, or a kettle of hot delicious soup. The material world has its satisfactions, most particularly when engaged fully and with abundance of heart.

"The man who works recognizes his own product in the World that has been transformed by his work: he recognizes

himself in it, he sees his own human reality in it, he discovers and reveals to others the objective reality of his own humanity, of the originally abstract and purely subjective idea he has of himself." –p.14

People often question the wisdom of training for a 'life of service' by removing students away from society to the middle of nowhere. This is short-sighted. Deep Springs has all the basic functions and components of a living, breathing complex civilization; but on a scale where everything is accessible and the direct relationship to your actions and your compatriots is not attenuated by the distractions of modern society.

LL Nunn's experience of isolation as a young man was to live among pioneers and entrepreneurs at the edge of wilderness where they attempted to build a civilization largely with their own hands. To do so required individual agency with the realities at hand and leadership in relation to the others who lived in that society. I think he deliberately structured DS in its small isolated state with labor and self-governance as fundamental attributes because he surmised this would engender the practice of moral cognition.

As civilization and technology have evolved in the last one hundred years, the isolation LL Nunn knew has become diminished to an ephemeral state, but the need for cognitive and moral focus remains. You can achieve it by actively and purposefully engaging that direct experience of the material world immediately around you. Having done that, you can locate your own true agency. And, believe it or not – it's only two years.

Thirty Years of Giving 1982—2012

2012 marked the 30th year since the college began keeping permanent records of individual giving. Looking back through those years, it's plain to see that Deep Springs thrives in sync with the strength of commitment from hundreds of individuals. While support comes in many forms, consistent financial contributions sustain the college fiscally. We are grateful to every contributor every year, and wish to especially honor the commitment of the following individuals who have given for a decade or more.

30 YEARS

- DS'42—William Allen
DS'52—Stephen Birdlebough
& Sara Davis
DS'47—Dr. & Mrs. James Bostwick
DS'65—Joel & Meredith Coble
DS'44—Ralph & Joanne Comer
DS'36—Edwin Cronk
DS'76—Brad Edmondson
DS'43—Jacob Feldman
DS'34—Miles & Pauline Fellows
DS'44—Robert Gatje
DS'43—Lindsey Grant
DS'71—Bruce Hamilton
& Susan Barretta
DS'61—Raymond Huey
DS'68—Michael & MaryAnn Huston
DS'48—Curtis Karplus
DS'44—Melvin Kohn
DS'43—Bruce Laverty
DS'43—Ken & Anna Mahony
DS'56—Jack & Linda Newell
DS'43—Thomas Palfrey
DS'43—Donald Pederson
DS'41—Erik Pell
DS'47—Steven & Elizabeth Phillips
DS'74—William Ragen
& Barbara Shulman
DS'59—Donald & Hilary Read
DS'44—Dr. & Mrs. Jules Riskin
DS'60—Bob & Carla Rugeroni
DS'62—Eric Schneidewind
& Ann Radelet Schneidewind
DS'48—John & Beverly Sinning
DS'48—Jurai & Julie Slavik
DS'35—Robert & Mary Sproull
DS'48—Lee & Martha Talbot
DS'75—George & Marilee Taylor
DS'46—William &
Melinda vanden Heuvel
DS'45—Edwin Wesely &
Marcy Brownson
DS'48—Keith & Lea White
- DS'56—Rick & Joyce Coville
DS'43—William Cowan & Lisa Gibson
DS'60—Philip & Karen Craven
Friend—Douglas & Gisela Daetz
DS'69—Peter Guth & Mary Haselton
Parent—Robert & Jane Hall
DS'49—Philip Hanawalt
& Graciela Spivak
Parent—Frank & Sandra Herre
DS'80—Dave & Yen Hitz
Parent—Jerre & Nancy Hitz
DS'76—Loren & Diane Ihle
Parent—Richard & Margot Jerrard
DS'65—Glen & Chris Kaufman
DS'77—Neil Kearney
DS'43—Richard Loomis
DS'79—Will & Diane Masters
DS'47—Robert & Marjorie McCarthy
DS'44—Charles & Shirley McGinnis
DS'74—Paul Michelsen &
Holly Hauptli
DS'49—Don & Elizabeth Noel
Parent—Robert & Nancy Pease
DS'57—Vernon & Dorothy Penner
DS'44—Robert & Cyvia Peters
DS'59—Hale & Nancy Prather
Parent—Robert Sayre
DS'84—Craig Scrivner
DS'48—Mark & Marie Sexton
Parent—Donald & Mary Shaw
DS'66—Cole & Caryn Sheckler
DS'64—Michael Stryker &
Barbara Poetter
DS'65—Eric Swanson &
Devon Hodges
DS'45—Robert & Bonnie Van Duyne
DS'69—Jan Vleck & Kathleen Peppard
DS'79—David Weiss & Ute Muh
DS'47—David & Kathryn Werdegart
DS'44—Allen & Alice Whiting
Friend—Eunice Whitney
DS'45—Frank & Loretta Young
- DS'76—Jacob & Janis Dickinson
DS'74—Miguel Dozier
Friend—Duncan Fordyce
Parent—Alan & Sara Galbraith
DS'45—Newton Garver
DS'80—James Geringer & Reiko Kato
DS'38—Bruce Granger
DS'70—Paul Greenberg
Friend—Nickoline Hathaway
DS'82—James Herre
DS'56—David & Olga Hoople
DS'43—Henry Jameson
DS'70—Raymond Jeanloz
& Jennie Romero
Parent—Roger & Dorothy Jeanloz
Parent—Charles & Gerry Jennings
DS'42—Herman & Helen John
DS'55—Jeff & Glo Johnson
DS'46—Peter Johnson
Parent—Francis & Jeanne Kearney
DS'69—Michael Kearney
DS'55—Ed Keonjian
DS'45—Thomas Kinney
DS'63—Jeffrey Klahn &
Elisabeth Swain
DS'60—Chris & Carol Kleps
Parent—Bronte Sutherland Lamm
DS'74—Cameron Leonard
Parent—Robert & Joanne Linden
DS'53—John Mawby
DS'84—Rodney North &
Donna Desrochers
DS'57—Kenneth & Betsy Pursley
Parent—John & Louise Rider
DS'86—Peter Rock & Ella Vining
DS'38—Christian &
Estelle Rondestvedt
DS'77—Peter Rosenblum
DS'80—Rob Schechter &
Alison Matsunaga
DS'87—Adam Schwartz &
Sarah Levine
Parent—Ronald & Nancy Schwiesow
DS'43—Robert & Janice Scott
Parent—Frederick & Eleanor Sears
DS'59—Roger & Sara Seiler
Parent—Albert & Lucy Serling
DS'82—Steven Thompson &
Kerrie Byrne
Parent—Richard & Joyce Unger
Parent—Dr. & Mrs. Hugh Visser
Friend—Dr. Simon Whitney

25—30 YEARS

- DS'84—Charles Abbott
DS'54—John Ames & Janet Boggia
DS'47—Donald Baker
DS'59—Brendon Bass
DS'78—Steven Buyske & Ann Jurecic

20—25 YEARS

- Anonymous
Friend—Christopher & Jane Breiseth
DS'73—Chris Campbell &
Julie Ann Keller
DS'44—Mark & Betty Cannon
DS'81—Robert A. Davis

Thirty Years of Giving 1982—2012



Ranch Manager Janice Hunter and Maintenance Manager Padraic MacLeish '99 take a break to observe the action as students pursue spring branding in the corrals

DS'41—Richard & Elizabeth Wolgast
DS'63—Alan Wright
DS'84—Richard Ziglar

15—20 YEARS

Parent—Rich & Elaine Abbott
Parent—Ann Armstrong
DS'87—Michael & Laurie Armstrong
DS'58—Bruce Bailey
Parent—Ronald & Kathleen Beck
Parent—Jane Campbell
DS'45—David Cole & Betty Slade
Friend—Robert Dann
DS'72—Max Dannis
DS'76—David De Long
Parent—Louis & Juliet De Long
DS'38—Ernst & Mabel Erickson
Parent—Leif & Sharon Erickson
Parent—Mr. & Mrs. Donald Etnier
DS'66—Mark & Katharine Farrell
DS'85—Daniel Fulwiler
DS'81—Joseph & Margot Gibson
DS'80—Kurt Gilson &
May-Britt Laurent
DS'66—Timothy & Joyce Greening
DS'54—John & Judith Hays
Friend—James & Betta Hedlund
DS'82—Misha Hoekstra

DS'90—Timothy Hoekstra
DS'51—Rev. & Mrs. John Hudson
Friend—Neil Hughes
Friend—Leon & Judith Jacobson
DS'77—Paul Kelly & Denny Dart
Friend—Gordon Kiddoo
Friend—Robert Lack & Colleen Kelly
DS'82—Joseph Liburt
Friend—Philip & Candace Lowry
Friend—John & Susan Ludden
DS'43—Julian & Allen MacDonald
Friend—Donn & Margaret Miller
DS'79—James & Leslie Morefield
Friend—Jane Myers & John Barton
Friend—Peter & Wendy O'Connor
DS'72—James Pearson &
Melanie Jacobson
DS'85—Jonathan & Kyndale Pease
Friend—Ross & Kay Peterson
DS'65—William Pezick
Parent—Patrick & Mary Ragen
Friend—John Riebesell
DS'83—Warren Rosenblum
& Nicole Blumner
DS'41—Gareth & Doreen Sadler
DS'87—Nathan Sayre
Parent—Kenneth & Sue Schechter
Parent—Abba & Dorothy Schwartz
DS'79—Michael & Susan Schwartz

Parent—David & Carol Scrivner
Parent—Dr. & Mrs. Charles Smith
DS'89—Steven Solga & Lisa Spacek
DS'37—David & Ruth Spalding
DS'79—James Stearns & Kim Hopper
DS'80—Andrew Swartz
DS'72—Mark & Starla Taylor
Friend—Carl & Tania Tipton
Parent—Armando & Marti Travelli
DS'50—Dr. & Mrs. Ernest Tucker III
Parent—Dr. James Turnure
DS'91—Zachary & Shona Unger
Parent—Mai Flournoy Van Arsdall
Parent—Thomas & Tanis Vollmann
DS'69—Pete & Laura Wakeman
DS'53—David & Barbara Webb
DS'73—Roy Williams
DS'87—Bryan Yeager &
Tamami Kimura

10—15 YEARS

DS'82—Ira Abrams & Rachel Krucoff
Friend—Polly Aird
Parent—Carol & John Albright
Parent—Eugene Alexander
& Barbara Blasdel
DS'64—Ron Alexander
Friend—J.G. Alton
Anonymous
Parent—Ann Applegarth
Friend—K. Arakelian
Friend—Albert & Frances Arent
DS'84—David Arndt & Julie Park
DS'60—Donald Attwood
DS'76—David & Rebecca Ayer
Friend—Dr. Clifford Beck
& Dr. Alice Casey
DS'92—Travis Beck
DS'60—Darwin & Susan Berg
Friend—Catherine Bergel
DS'99—Hunter Blanks
DS'62—Hugo & Nancy Blasdel
DS'80—David & Rosie Brown
Parent—Kenneth & Lisa Brownstein
DS'90—Alex Burger
Parent—Tania Lang Burger
DS'56—C. Allen Bush & Luise Graff
DS'85—Joel S. Cadbury
DS'76—Benjamin Campbell
DS'80—Ross Campbell & Marianne Aall
Friend—Joyce & Bill Chesnut
DS'69—Denis Clark &
Katherine Giovanna
DS'85—Jeffrey Clarke
DS'90—Adam & Suzanne Condron
DS'91—Richard Cooluris

Thirty Years of Giving 1982—2012

10—15 YEARS (continued)

- Friend—Darrel Cowan
 DS'65—Michael Cravey
 & Cheryl Minard
 Parent—Tamara & Bruce Culbert
 Parent—Carroll & Lorraine Davis
 DS'77—Paul Davis &
 Kimberly Mc Kittrick
 DS'94—John Dewis
 DS'91—James Downing
 Parent—L. Thomas & Jo Ann Downing
 Friend—Sam & Diane Dugan
 DS'49—Miles & Nanette Everett
 DS'67—Andrew Fairchild
 DS'90—Gene Fang
 Parent—Henry & Ta-yun Fang
 DS'74—Michael Fields
 DS'67—Mr. & Mrs. John Finefrock
 DS'90—J. Galbraith
 DS'65—Brian & Denise Galvin
 DS'64—John Getsinger
 DS'89—James Gibbs
 Parent—Joe & Erika Gilson
 DS'77—James & Annette Gorman
 Parent—Gary & Eleanor Gossen
 Parent—Meyer & Beatrice Greenberg
 DS'87—David Greene & Sarah Averill
 DS'85—Colin Hamblin & Patricia Callo
 Friend—Frederick Hammer
 Parent—James & Elizabeth Hayden
 Friend—Henry & Marjorie Hayes
 DS'56—Richard & Rebecca Haynie
 DS'39—Mr. & Mrs. Donald Hazlett
 DS'72—Philip Heikkinen &
 Ellen Goldberg
 Friend—David & Susan Hodges
 DS'82—Kinch Hoekstra
 DS'56—Bill & Jane Hoffman
 Friend—Jeff Holzgreffe & Elizabeth Kiss
 DS'69—Richard Howard
 DS'88—Tom Hudgens & Eric Luna
 Parent—Ruth K. Huston
 DS'75—Thomas Hutchins
 DS'81—Weston Isberg
 Parent—Mr. & Mrs. Bern Jacobson
 Parent—Jay & Julie Jacobson
 DS'81—Robert Jerrard
 DS'67—Alan Kaufman
 DS'51—Brandt Kehoe
 DS'43—Lewis & Emilie Kimball
 Parent—Michael & Michelle Kwatinetz
 DS'87—Samuel Laney
 Parent—Mr. & Mrs. Herman Latt
 DS'85—Neal Latt & Karen Pawlyk
 DS'78—Michael Leventhal
 DS'89—Haiyun Liu & Beiyan Yi
 Friend—Mark Livingston
 Parent—William & Karen Longley
 DS'76—Mario & Donna Loomis
 Friend—Charles & Mary Lowrey
 Friend—Robert & Nancy Lowthorp
 DS'72—Thomas Lucero
 DS'76—Matthew & Suzanne Lykken
 DS'68—William Mack & Ann Robinson
 DS'89—Padraic & Shelby MacLeish
 Parent—Rev. William J. Marvin
 DS'81—Hugh McGuire &
 Christina Gray-McGuire
 Parent—Dr. & Mrs. C. Gary Merritt
 Parent—Jon & Linda Michaelson
 Friend—Joy Midman
 Friend—Mr. Roland Moore
 DS'00—Oliver Morrison
 Parent—Kate Moss
 DS'80—Erik Mueggler
 Parent—Mr. & Mrs. Walter Mueggler
 Parent—Luther & Virginia Munford
 DS'78—John & Caroline Murphy
 DS'83—Bruce Nestor
 Friend—Patricia Novelli
 DS'61—Kenneth Odell
 DS'47—Phil Ogden & Brenda Patrick
 DS'85—Douglas Pascover
 DS'71—David Peterson & Karen Pratt
 DS'92—Matthew Pflantzbaum
 DS'43—Rev. William Porter
 DS'71—Daniel Pritchett
 DS'78—Robert 'Jay' Pulliam &
 Mara Pfund
 DS'71—Martin Quigley
 DS'50—Stephen & Ruth Rabin
 Friend—Earline Reid
 DS'72—Jeff & JoAnn Rider
 Parent—James & Bonnie Rock
 Friend—Michael Rowe &
 Jennifer Burroughs
 Parent—Thomas & Cynthia Ruttan
 DS'86—David Schisgall & Evgenia Peretz
 Friend—Eric Scigliano
 Friend—Susan Scrivner
 DS'83—David Sears
 DS'62—Harold Segwick
 DS'80—Jahan Sharifi & Pauline Yoo
 Parent—H.L.R. & Shelley Smith
 Friend—Lowell Smith & Sally Sanford
 DS'81—Douglas & Mary Jackson-Smith
 DS'45—Norris Smith
 DS'88—Shepard Smith
 Parent—Francis Solga
 DS'68—Peter & Suzanne Spencer
 DS'75—Paul Starrs & Lynn Huntsinger
 Parent—Gilbert & Teri Fox Stayner
 DS'70—William Sullivan &
 Janell Sorenson
 DS'93—John Abe Sutherland
 DS'98—Bryden Sweeney-Taylor
 DS'91—Brendan Taaffe
 DS'81—John Tate
 Parent—John H. Tate Jr.
 Parent—Hoyt Taylor &
 Mary Ellen Sweeney
 Parent—Martin & Elizabeth Terplan
 Friend—Mrs. Eva Tetreault
 Friend—Eunice 'Beth' Thomas &
 John Thomas
 DS'52—Lee & Carol Tonner
 Friend—Jamie Van Arsdall &
 William Owens
 DS'71—Stephen Viavant & Lea Samuel
 Parent—Joseph & Nancy Vleck
 DS'77—William Vollman & Janice Ryu
 DS'64—Douglas &
 Nancy Sue Von Qualen
 DS'45—Gregory Votaw &
 Carmen Delgado Votaw
 DS'96—Colin Wambsgans &
 Dorothy Fortenberry
 DS'80—David Welle
 Friend—Robley & June Williams
 Friend—Claire Wolfowitz
 DS'79—Lars Wulff
 Friend—Martynas Ycas

The L.L. Nunn Society

In the past three years alone, Deep Springs has received nearly \$3.5million in estate bequests from individuals who planned their commitment to the college. These funds have provided for needed capital improvements on the campus and added investments to the endowment that can generate over \$150,000 annually for operating expenses.

The L.L. Nunn Society, established to honor the founder of Deep Springs, recognizes and thanks those alumni, family and friends who have provided for the college in their will or estate plans. With a gift of cash or securities, donors benefit Deep Springs directly while receiving a variety of tax benefits. Other types of gifts are also welcome. The gift of a home, ranch/land or business can provide immediate tax benefits to the donor as well as the opportunity to support Deep Springs. We encourage you to consider making an estate gift which will help assure Deep Springs' longevity as we approach our first centennial anniversary.

The L.L. Nunn Society serves as an inspiring reminder that Nunn's most personally prized legacy—Deep Springs College—deserves to endure as our legacy as well. If you are interested in joining or have already committed but have not provided supporting documentation to Deep Springs, please call, email or write to the college office. (And, please notify us if you are a member and are not listed below).

Ronald Alexander DS'64
William Allen DS'42
John W. Ames DS'54
Jeanette Begg
Catherine "Kitty" Bergel
Peter Bergel
Minerva Brownstein
Joyce Chestnut
William W. Cowan DS'43
Martha Diggie
Mrs. Chester (Merle) Dunn
Brad Edmondson DS'76
Henry and Ta-yun Fang
Newton Garver DS'43
Robert Gatje DS'44
Lindsey Grant DS'43
Bruce Hamilton DS'71
Mrs. Ralph (Patricia) Kleps Hok
John A. Hoskins DS'61
Raymond B. Huey DS'61
Jeff Johnson DS'55
Curtis Karplus DS'48
Michael Kearney DS'69
Melvin Kohn DS'44
Robert C. Leonard
Julian F. "Pete" MacDonald DS'43
Gary and Emily Mahannah DS'70
Joyce M.N. McDermott
Kenneth Mahony DS'43
L. Jackson Newell DS'56

Mrs. Don (Patricia) Novelli
Phyllis Olin
Thomas "Pete" Palfrey DS'43
Donald P. Pederson DS'43
Erik M. Pell DS'41
Robert H. Peters DS'44
Ruth Randall
Jules L. Riskin DS'44
Nathan Sayre DS'87
Robert Sayre
Juraj L.J. and Julie Slavik DS'48
Robert L. and Mary Sproull DS'35
Robert Van Duyne DS'45
William J. vanden Heuvel DS'46
Alice Dodge Wallace
Kevin West DS'88

DECEASED MEMBERS:

Robert B. Aird DS'21
Joan Allen
Frederick E. Balderston DS'40
Kurt and Alice Bergel
Robert L. Bull DS'48
Elizabeth Mason Butterworth
Barney Childs DS'43
Walter Clark
Donald E. Claudy DS'44
Richard C. Cornelison DS'43

Charles Christenson - former Trustee
Hugh W. Davy DS'28
John deBeers DS'32
Raymond Diggie DS'60
Ward J. Fellows DS'31
Mac Finley
James Haughey DS'30
Stephen N. Hay DS'42
Mrs. Robert (Dora J.) Henderson
Kenneth A. Hovey DS'62
Bruce Laverty DS'43
William C. Layton DS'26
Andrew Linehan DS'73
James S. Mansfield DS'26
Eliot Marr DS'29
Gene Newman
H.R. Newman DS'35
James R. Olin DS'38
Roy & Winnifred Pierce DS'40
Roger Randall DS'36
Herbert J. Reich DS'17
Christian Rondestvedt DS'38
Edwin Rust DS'29
George B. Sabine DS'29
William F. Scandling - former Trustee
Charles "Chuck" Thompson
Paul H. Todd - former Trustee
James B. Tucker DS'38

Deep Springs College
HC 72 Box 45001
via Dyer, NV 89010

Professor Amity Wilczek conducts field studies of Joshua Tree populations in Fish Lake Valley with students Henrik Herb, Edward Pimentel, and Ezra Leslie, all DS'10

