DEEP SPRINGS COLLEGE

ANNUAL REPORT

For

2012.
Letter from the Chair
David Hitz DS’80

Coeducation has obviously been a big issue for the Trustees over the past two years. The latest Court ruling prohibits us from going coed this year, but TDS has reaffirmed our belief that coeducation is the right educational policy for the future of the college. We will continue to pursue a legal path toward that end.

I am happy to report that it has not dominated life in the Valley. Some students – especially the Student Trustees – have deeply engaged the topic. Others have ignored it. This is a complicated situation, and I am pleased with how David Neidorf has run the school as best we know how for the students we have today. During our regular board visits to the ranch and in our numerous interactions with students, staff, and faculty, I see how the students remain wonderfully focused on the responsibilities and challenges before them day-to-day. Feed runs, committees, all-night reading, and Public Speaking still fill up the weeks. They are supported by a core faculty that is fully experienced with the Deep Springs model, and a dynamic group of ranch staff that in the past year has engaged student participation in ever-increasing ways.

So, even as the college progresses into the future, it’s still actively and successfully rooted to its essential principles of academics, labor and self-governance. And as the following pages show, the financial health of the college continues to improve – for which we are grateful to all of you who contribute.

As of fall, 2012 we have three new board members. All three are familiar to many in the Deep Springs community. Michael Kearney is an alum from the class of 1969. Michael has been active in alumni outreach and fundraising for many years. He has worked in technology companies like DEC and Cadence, and is now doing research in "computational linguistics". What does that mean? If you saw IBM's Watson computer win at Jeopardy, you have seen computational linguistics in action.

Alan Kaufman is an alum from 1967, and worked extensively on the DS ranch after departing the SB. He is a small business owner and a large animal veterinarian on Maui. He has cared for everything from Aardvarks to Zebras. Perhaps most relevant for Deep Springs is Alan’s thorough experience with farm animals and agriculture.

Ross Peterson was President of Deep Springs from 2004 to 2007. Before that he taught at Deep Springs numerous times. He is a professor at Utah State University. Until recently Ross was Vice-President of Advancement for Utah State, and he successfully completed a $400 million fund raising campaign for the university. I am pleased to see people with such a breadth of experience and such deep history with Deep Springs join the board. This is always useful, but it seems especially important as the college enters a period of transition to its second century of operation.

Trustees of Deep Springs
(As of publication date)

James Bartolome
Professor of Environmental Sciences
UC Berkeley
Berkeley, CA

Sally Carlson
Managing Partner, Carlson Beck
Marin, CA

Saarthak Gupta DS’12
Student Trustee
Aurora, IL

David Hitz DS’80 (Chair)
Vice-President, NetApp
Sunnyvale, CA

Kinch Hoekstra DS’82
Professor of Political Science and Law,
UC Berkeley
Berkeley, CA

Tom Hudnut
Director, Harvard-Westlake School
Los Angeles, CA

Alan Kaufman DS’67
Veterinarian
Kula, HI

Michelle Kearney DS’69
Software Engineer
Littleton, MA

Miles Mitchell DS’12
Student Trustee
Redmond, WA

Erik Mueggler DS’80
Professor of Anthropology, U. Mich.
Ann Arbor, MI

F. Ross Peterson
Professor of History, Utah State
Logan, UT

Frank Wu
Chancellor, Hastings College of Law
San Francisco, CA

—Legal Counsel—
Christopher Campbell DS’73
Attorney
Fresno, CA
Summer Seminar, 2011
Questions of Ethics: Genealogy of the Divine
David Arndt, Julie Park

Fall, 2011
Art & Politics in 20th Century China
De-Nin Lee
Differential Calculus
Sam Laney
Hegel & the Politics of Recognition
Joel Schlosser
History & Future of Infectious Diseases
Amity Wilczek
Literature Seminar: Imagined Women
Jennifer Rapp
History of Geometrical Optics
Brother Kenneth Cardwell
Introduction to Automotive Mechanics
Padraic MacLeish
Public Speaking
David Neidorf & Jennifer Rapp

Winter, 2012
Comparative Literature: Odyssey & Ulysses
Brother Kenneth Cardwell
Euclidean & Non-Euclidean Geometry
David Neidorf
Evolution of Conflict & Cooperation
Amity Wilczek
Foundations in Biochemistry
Max Greenfeld
Future of Democracy
On the Human Condition: Arendt and Her Interlocutors
Joel Schlosser

Spring, 2012
Beginning Drawing
Anna Hepler
Introduction to Geology
Jack Holt
Social Structure and Personality
Melvin Kohn

Deep Springs Staff 2011-2012

Donna Blagdan
Cook & BH Manager
(from Jun/12)

Jill Brewer
Librarian / Development
(from Sep/12)
Brother Kenneth Cardwell
Dean

Don't see your name? You're doing great!

Harper Keehn
Farm Assistant
(summer 2012)

Jill Lawrence
Director of Operations
(from Jul/12)

Padraic MacLeish
Maintenance Manager

Shelby MacLeish
Garden Manager
(from Jan/12)

Karen Mitchell
Garden Manager
(to Dec/11)

Ken Mitchell
Ranch Manager
(to Dec/11)

David Neidorf
President

Adam Nyborg
Farm Manager
(from Feb/12)

Iris Pope
Bookkeeper

David Welle
Vice-President / Operations
Fundraising Director
(to Aug/12)
Letter from the President

David Neidorf

Every year at Deep Springs brings some change; animals, fences, vehicles, sometimes even whole herds and buildings come and go. New visiting faculty members teach in the valley, long-term staff members leave the community and are replaced by new ones. At a slower pace, labor positions are abandoned (laundry man) and added (cook). Self-governance structures change, usually in the direction of expanded scope (the recent addition of a Student Body member to the TDS Succession Committee). Most poignant of all, each year those of us who stay behind say goodbye to the second-year class as they move on.

Deep Springs, as its long-term devotees know, is a resilient organism. I believe it has adapted thoughtfully and well to the varying demands on the attention and care of community over the last year. The year under report here (2011-2012) presented us with two unrelated but significant changes; six staff members moved on to new jobs or graduate programs, and the board voted in September of 2011 to begin a transition to coeducation.

In August of 2012, the college learned that Ken & Karen Mitchell (Ranch Manager and Garden Manager respectively), would be leaving over the winter along with their younger daughters Emily and Katie, to devote themselves to a religious mission. At the same time, Mark Dunn DS’99 (Farm Manager) and his wife Callie Mitchell Dunn moved on to manage a start-up alfalfa operation in rural Nevada. In the spring, Jon Dewey DeWeese DS’07 (Cook and BH Manager) resigned to begin a long-planned PhD program in nursing, finally Kerrie Coborn (Librarian and Registrar) and David Welle DS’80 (VP for Operations and Development Director) moved to the upper mid-West to live closer to their families. (David continues with the college’s development operation.) All of these staff members have made important and even essential contributions to Deep Springs over the years, often unsung. We will miss them, and we look forward to hearing from them in the future.

We—the staff, faculty, and students together—tried hard to make sure that despite these changes, that ongoing college life continued apace, that the educational experience of the current year didn’t lose focus or seem less vivid under the color of a future change. It seemed important to us all that a future transition to coeducation not overshadow hard and joyful work and the meaning of the current year. The searches for new staff members created extra work for the Student Body, but it was the kind of extra work that they came to Deep Springs to do; meaningful participation in shaping the character of the next phase of community life.

I have been told that Randy Reid, DS’49 and Deep Springs Dean/Director from 1969 through 1976, used to warn the community against allowing Deep Springs to become, in his phrase, “an alumni theme-park of the mind.” When I first heard that remark I thought it referred to the very natural desire of all alumni to imagine that life at the college remains much like it was when they were students, to measure its contemporary state against that baseline, and to regret changes such as new irrigation and baling systems, (to pick a minor example), or the open presence of gay students and staff members within the community (to pick a significant one).

But after five years as President, I have come to hear a very different resonance in Randy’s image. It’s true that theme-parks offer consumers an artificially-constructed experience of life at some other place or time, but there is very often a great deal to be gained from an education that takes up the best features of an outmoded way of life. The emphasis I hear now in his warning is less about the allure of another place and time, and more about the danger of artificially-constructed environments, environments that lack the bite and the significance of reality.

Recently Deep Springs entertained a visit from a Chinese man engaged in graduate study of American methods of higher education at UCLA. “I can see that membership in a small self-governing democracy seems very satisfying,” he said to me when we spoke. “But isn’t it really a misleading pose, to pretend you can train a leadership class by helping them develop the individual and communal virtues of the American Frontier?” Since we live in an age of mass industrialized societies, doesn’t governance require the large-scale and expert imposition of legal systems and technocratic management, not deliberative democracy?”

I admitted that in some cases, even many, he may be right. But the need of a society for experts doesn’t mean that individual men and women should limit their lives and their educations to expertise. Especially when “the system” grows more necessary and more intrusive at once, it is important to know that it is, in various ways, optional. The modes of life demanded by modern mass society and its educational divisions don’t encompass all of what’s worthy of respect and cultivation in human life.
Letter from the President
David Neidorf

Technocracy will be less regrettable if those who implement it want to be more than technocrats.

“I guess so,” he replied, manifestly unconvinced. “But still, how can you stand living in such isolation? I would miss music too much.”

“We have a lot of music here, I said. “It’s just that we have to make it ourselves.”

“I like going to the symphony,” harumphed our visitor.

As our conversation continued, I realized that for him, the Los Angeles Philharmonic is a theme-park, in Randy Reid’s sense of the term. In his imagination, or rather in its absence, the symphony seems to have sprung fully-formed from the thigh of some municipal Zeus. But no Deep Springer would make this mistake. Having spent two years in an isolated setting where those who want to see musical performances must first cultivate their talent and then get moving and organize a concert, they know instinctively that an organization like the Philharmonic – irrelevant to the prosaic material needs of mass society, but one of the marks of distinction that redeems urban and industrial life – requires that individuals risk the effort to begin it and provide the gift of hard work to maintain it.

It turns out that the L.A. Philharmonic was founded in 1919, just two years after Deep Springs, by a western industrialist from Montana who, like L.L. Nunn, had been a business lawyer in his youth and a mining executive in middle age. Unlike Nunn, William Clark played the violin. In the American west at the end of the Nineteenth Century, if you wanted to run a restaurant, you did what L.L. Nunn did in Colorado; felled the timber and built it yourself. The same went for a lonely violinist in Los Angeles.

Those conditions still pertain at Deep Springs; thanks to its small size and isolation, if you want something—be it a musical performance, a treehouse behind the dorm, or an improved Student Body review process—here you can, with perfect reason, feel responsible for doing it yourself. After all, you know everyone else here, so you know that it makes no sense to wait for someone else to do it. And much of the time, if you can stick to it through the tedious stages, or can convince and mobilize your fellow community members, you discover yourself equal to the task.

This means that isolation and small community size, although they are throwbacks to an earlier age, are not theme-parkish in the negative sense, that of an artificial consumer product experience. Instead, they make evident and allow the lessons of direct engagement with some of the stark realities of all human communities, realities that are often hidden, especially to the young, by more mainstream and systematized levels of “civilization.”

For all of this, Deep Springs has relied on your support, and we are all of us most grateful. What you support is all the more significant because it has defied institutional fashion and remained small. L.L. Nunn’s insight – that the virtues and attitudes he had cultivated building businesses on the smaller-scale of the American frontier would be endangered by industrialization, and yet as the years passed would become all the more important to maintain, cultivate, and empower in the service of humanity – has stood the test of a century at Deep Springs. Because of your help it is poised to play an even more important role in a post-industrial second century.

Thank you for your support.

Ralph Flanders & Bennet Bergman DS’11 introduce their performance at what has become a recent DSPAC tradition: open mic night on St. Valentine’s Day.
The departure of DS10—and the impending arrival of DS12—was attended by a curious and potent mixture of mourning and enthusiasm. This was manifest in a labor-intensive redecoration of the dorm, and numerous meetings of DS11 over the course of the break, to figure out what it was we hoped for from the coming year. How would we ensure that we were open to criticism, for example? What is or should be required of us as second-years that differed from our first year?

As soon as DS12 arrived, though, the energy of the place shifted dramatically. DS12 brought with them an exciting energy and commitment to class, labor, and the project of SB. The challenge of self-governance—the challenge of clarifying and unifying ideals, hopefully resulting in their actualization—often seems an impossible one, especially given the variety of conceptions of the place that the twenty-five of us have, and the depth of many of those conceptions. Compromise becomes crucial. Despite the frustrations this process often brings with it, there has been a palpable and spirited sense of commitment to the project that has made the struggle feel exciting and relevant.

For example, perhaps the central question of Term 1 was isolation. This question was raised in a number of forms: we spent several weeks discussing a proposed week-long breach for the purposes of religious observation, a conversation which led us to questions of our relationship with the by-laws, definitions of both “religion” and “observation,” as well as “community” and, eventually, “good,” countless brain-splats (i.e. posted position papers), and several 6+ hour SB meetings.

Academics and labor have also carried on with what could perhaps be called the usual vigor. Joel Schlosser and Richard Mahon's summer seminar course, *Foundings and Refoundings*, consumed much of our energy Term 1, and the highly political subject matter found its way into casual conversation and argument, as well as SB meetings. Though more diffuse, this academic excitement has carried over into the normal semesters: reading groups on topics from Wittgenstein to Plato's *Phaedrus* to Romantic literature (we read both kinds here: philosophy and literature) are commonplace, and what's being talked about in class often finds its way into public speaking and mealtime discussions.

Members of this year's student body have also demonstrated a clear and deep passion for many of the activities of labor. Perhaps the largest project of the early portion of this year involved the construction of a new greenhouse. After numerous labor hours, including a full-SB labor party, the “surprisingly warm” greenhouse was constructed, just in time for the chill of autumn. Between this, cattle drives, preparation for Thanksgiving dinner, and all of the requirements of normal labor, the students have certainly been keeping busy on the labor front.

Beyond the work of the formal three pillars, social life at Deep Springs has thrived in myriad excellent ways. Numerous movie screenings, the aforementioned reading groups, and other extracurricular activities have brought the entire community closer. Jill Lawrence, new director of operations, has led a number of groups on hiking and climbing trips; the Brewer-Nyborgs host a weekly craft night; students and staff can be seen at all hours of the night typing or reading in the Boardinghouse.
Class of 2011


Class of 2012

### Operating Revenue

<table>
<thead>
<tr>
<th>Source</th>
<th>2010-2011</th>
<th>2011-2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Operations Fund</td>
<td>$666,592</td>
<td>$685,562</td>
</tr>
<tr>
<td>Program Enrichment Gifts Utilized</td>
<td>$20,198</td>
<td>$21,071</td>
</tr>
<tr>
<td>Investments Utilized</td>
<td>$746,412</td>
<td>$769,776</td>
</tr>
<tr>
<td>Annual Fund Reserve Utilized</td>
<td>$0</td>
<td>$0</td>
</tr>
<tr>
<td>Other Income</td>
<td>$5,527</td>
<td>$28,263</td>
</tr>
<tr>
<td>Ranch/Farm Sales</td>
<td>$101,658</td>
<td>$132,398</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$1,540,387</strong></td>
<td><strong>$1,637,070</strong></td>
</tr>
</tbody>
</table>

#### FY2011 Operating Revenue

- **Endowment**: 48.5%
- **Family & Friends**: 9.9%
- **Alumni**: 17.9%
- **Foundations**: 15.4%
- **Ranch**: 6.6%
- **Other**: 1.7%

#### FY2012 Operating Revenue

- **Endowment**: 47.0%
- **Family & Friends**: 9.4%
- **Alumni**: 17.7%
- **Foundations**: 15.9%
- **Ranch**: 8.0%
- **Other**: 2.0%

### Operating Expenses

<table>
<thead>
<tr>
<th>Category</th>
<th>2010-2011</th>
<th>2011-2012</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instructional &amp; Student Services</td>
<td>$363,692</td>
<td>$353,710</td>
</tr>
<tr>
<td>Administration</td>
<td>$479,399</td>
<td>$494,492</td>
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<tr>
<td>Boarding House</td>
<td>$131,251</td>
<td>$140,447</td>
</tr>
<tr>
<td>Ranch Operations</td>
<td>$305,930</td>
<td>$329,987</td>
</tr>
<tr>
<td>Operations and Maintenance</td>
<td>$246,797</td>
<td>$258,877</td>
</tr>
<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>$1,527,069</strong></td>
<td><strong>$1,577,513</strong></td>
</tr>
<tr>
<td>Surplus (Deficit)</td>
<td>$13,318</td>
<td>$59,557</td>
</tr>
</tbody>
</table>

#### FY2011 Operating Expenses

- **Boarding House**: 9%
- **Ranch & Farm**: 20%
- **Operations & Maintenance**: 16%
- **Academic Program**: 24%
- **Administration**: 31%

#### FY2012 Operating Expenses

- **Boarding House**: 9%
- **Ranch & Farm**: 21%
- **Operations & Maintenance**: 16%
- **Academic Program**: 23%
- **Administration**: 31%
The Trustees of Deep Springs maintain an investment policy that is conservative compared to the typical standards of college endowments: 60% equities and 40% domestic fixed income securities.

This chart shows the sub-groups of stocks and bonds established by the policy. Allocations are rebalanced quarterly. Funds are held and managed in accordance with TDS policy by State Street Global Advisors, under the direction of the investment committee established by the trustees.

The goal of the TDS Investment Policy is to maximize both overall return and available operating funds, while maintaining prudent levels of risk and preserving the purchasing power of endowment income in perpetuity. Investment decisions are made using a long-term planning horizon of 25 years.
Looking Back: 1960s Alumni on Lives of Service

Although there are less than seven hundred fifty living alumni of Deep Springs, their careers display a wide array of approaches to LL Nunn’s ‘life of service’. Each year, we wish to spotlight a handful of alumni from different eras. Here are three more whose efforts we acknowledge and applaud.

Michael Cravey DS’65

Michael discovered Deep Springs at the age of 16 when his high school counselor gave him a brochure and suggested it. Michael’s Dad encouraged him as well (and noted the scholarship). He left school after his junior year, came to Deep Springs in the summer of 1965 and completed high school requirements by correspondence.

Michael remembers feeling lucky to be at DS and found it a mind-opening experience coming from the small town Texas gulf coast. The academic environment was invigorating and he focused heavily on languages which was his primary interest. He spent an entire year as dairy boy and also remember working in the garden, a personal pursuit he continues to this day. He found the working climate with Barney Childs, the dean, and Dick Strong, the ranch manager to be both good-natured and respectful.

After two years in the Valley, Michael returned to Texas and took his Bachelors degree in linguistics from UT Austin. Career prospects at the height of the Vietnam War seemed to be in academia or the CIA, neither of which appealed. In a crisis of confidence – and through conversations with friends and family, Michael developed an earnest commitment to conscientious objector status. Instead of being drafted, he served two years in a hospital performing civilian service. He made new friends and became very interested in human relations and physiology. It was that positive experience in a time of war where he discovered an avocation for helping people heal.

He completed nurse’s training and served as an RN in cardiac care for 12 years. Appreciative patients frequently urged him to become a full-fledged doctor and he eventually entered medical school at the age of 37.

After completing his residency in Galveston, Michael searched specific...

Stephen Noll DS’64

Stephen originally planned to attend the Ivy League for college but when his mother (who worked at the same Washington D.C. law firm as Bill Allen DS’42) showed him a brochure of Deep Springs, he became intrigued and headed west in what he calls his “fling” at 1960s idealism. During his two years, he enjoyed a number of close and intense friendships in the SB and fondly remembers serving as feed man and butcher. Among other chores he also volunteered for the quasi-official position of SB campus barber and gave his first customer, Dean Barney Childs, an accidental crewcut. Academically, he focused on the humanities and was particularly influenced by the 17th century metaphysical poets, including George Herbert, who influenced his spiritual quest.

By his own admission, Stephen recalls being “kind of a jerk” when it came to asserting adherence from the SB to Nunnian principles and left after two years feeling humbled and wiser. More significantly, the “witness of creation” he experienced in the desert valley helped change him from agnostic to believer, and he was baptized in the Episcopal church when he transferred to Cornell and Telluride House.

After completing his BA in history, Stephen moved to Berkeley where he received two Master’s degrees in biblical studies. From 1967 to 1973, he was active in Telluride Association but resigned after being ordained in the Episcopal ministry. After ordination and five years of parish service in Northern Virginia, he moved with his family to Manchester UK, where he received his Ph.D.

In the late 1970s, Stephen helped establish the Trinity Episcopal School for Ministry near Pittsburgh, where he served for 21 years as professor and academic dean. In 2000, he joined another education start-up, this time in Uganda. Serving as Vice Chancellor (President) for a decade, he led Uganda...
CRAVEY (continued)

fically for a rural position in family practice, something he knew he preferred. He found it in Marble Falls, Texas.

Michael finds the human interaction of the work to be most fulfilling. A key part of his job is simply listening closely to people, hearing their stories. He emphasizes that helping individuals in need is a great feeling; it feels good to be part of a society that takes care of its community members, and there is immediate gratification from people for the service that you perform.

Rural communities have a difficult time keeping medical professionals. Michael has continued practice in his small town for over twenty years, helping grow a series of clinics with multiple specialists and eventually aiding in a deal that will soon result in construction of a new hospital in town – a first.

Michael sees the idea of service as congruent with nursing and medicine. Having cut back his regular hours to “semi-retirement”, Michael pursues personal interests and volunteers his medical skills, notably at a local clinic that aides indigent and abused adults from the area. Pondering Deep Springs’ influence in his career, he notes “the obvious answer is the Nunnian ideals of life of service.”

Michael also highlights the value of the deeply enduring friendships he made at Deep Springs; people who he still sees and talks with frequently. This is one of the enduring elements of the college: a solid social foundation.

NOLL (continued)

Christian University from its brand-new beginnings to become the first accredited private university in Uganda, currently with over 10,000 students.

In 2010, Stephen retired from the University and he and his wife Peggy returned to their home in Pennsylvania. However, he has continued his work in Uganda, returning frequently as he directs commercial and residential development of a square mile of property owned by the University “as a kind of endowment.” Although he now lives back in Pennsylvania, this continuing work keeps him returning to Africa on a regular basis. He continues to write and publish articles on theological issues, education and biblical studies, and is active in the international Anglican Church.

Throughout his career, Stephen has seen his work focused not only on education but also on the creation and building of communities. He recognizes the origins of his ambition within his experience at Deep Springs, and sees such work as congruent with the idealism and principles of L.L. Nunn. Building institutions and community comes through having purpose and vision in one’s life. He reports frequently urging incoming students in Uganda: “Your college experience sets the tone for the rest of your life. It sets your intellectual convictions. It forms you as a citizen and a person.”

SWANSON (continued)

he relocated with her. Prisoners’ cases from the infamous Attica prison riot were coming to trial just as Eric arrived in 1974. He volunteered to assist the defense with statistical analysis of potential jurors. His work focused around timely issues of poverty, crime, and social justice and expanded into general analysis of the jury selection process, revealing how the system skewed jury demographics with discriminatory results. The group eventually formed the National Jury Project.

In 1979, while completing graduate studies in economics, Eric took a research position with the World Bank. He helped build the development data department for the bank’s chief economist to facilitate member countries in the best use of vast stores of economic data they had on issues ranging from health to labor to resources.

He served two terms as head of the World Bank’s staff association (a sort of internal union for both managers and rank-and-file) and sees his efforts as another manifestation of his DS experience – representing the interests of his fellow employees, while also helping the institution live up to its ideals. Eric devoted over three decades at the World Bank. In later years, he shifted focus to publishing and making data more available online; two flagship products were the Atlas of Global Development and World Development Indicators. Though now retired, he remains active and is currently setting up an NGO to support public access to economic and statistical data that is not readily available in developing countries.

He is particularly proud of assisting with creation of the Millennium Development Goals, a set of statistical targets agreed by all the members of the United Nations in 2000. “Monitoring the MDGs has shown where development programs are succeeding and where they are failing. And, not incidentally, the process has increased demand for reliable social and economic statistics worldwide.” Eric finds the most rewarding aspect of his career to be his working relationships with other people, sharing ideas and solving problems. Working for a global community involves the same sense of responsibility and commitment to helping others that Deep Springs ingrained 47 years ago.
Fundraising Report 2012
David Welle DS’80

The bottom line (or is it headline?) on annual giving for the fiscal and academic year ending June, 2012 is that we hit our targets for annual operations. Doing so allowed the college’s budget to remain ‘in the black’ for the fourth straight year.

At the beginning of the year, the college set a goal of $685,000 in gifts to annual operations. With the able help of new contributors in the final weeks, we crossed that threshold as the year closed. Incidentally, $687,000 is the 10yr trailing average for contributions to the annual fund, so I feel that we may have finally turned the corner from the Great Recession.

We saw modest improvements on several fronts, beginning with the grand total which increased $32,000 over the previous year. Total alumni giving was up $27,000 over 2011 (and also above the 3yr trailing average—see page 17.) Foundation gifts improved as well, recovering 10% to previous year levels with the help of a major Anonymous gift and substantial support from The Adele M. Thomas Charitable Foundation, the Sahar Daywi Foundation, the Blue Oak Foundation and Guidance Foundation. We’re indebted to them all.

The overall number of individual contributors held nearly steady (435 as opposed to 448 last year) even as alumni participation increased. This was due to a drop in individual gifts from friends and parents (209 in 2011 as opposed to 180 in 2012). This marks the second year of declining participation among friends and family from the record year of 2010, but participation is still above average for the decade.

I want to make a special tip of the hat to our 1940s alumni. Once again, over 50% of their generation participated, accounting for 40% of all alumni gifts. I’d also like to acknowledge the improved participation of alumni from the 1970s and 1990s.

We continue to pursue gifts to the Deep Springs endowment. We saw again this year how valuable estate planning is to the college’s future. We received bequests in excess of $800,000 from the estates of Ted Rust DS’29 and Winnifred & Roy Pierce DS’40. Ted remained actively interested in DS right up to his 100th birthday. And, though Roy passed away in 2004, his widow Winnifred regularly followed developments at Deep Springs until her own passing in early 2012. Their loving support went not only to increase the endowment but also to improve our reserves for capital projects around campus.

As the table at right illustrates, we are within striking distance of the goal established by TDS for the Centennial Campaign. Improving our endowment funds through the campaign begun five years ago has made the difference in allowing us to set reasonable goals for gifts to the annual fund and still cover our operating expenses. This effort has been perhaps the single most effective tool in securing the college’s financial health. I urge anyone who has not yet done so to make a pledge or contribution to the endowment however they can.

Perhaps then, the bottom line for fundraising is: “steady as she goes.” DS has weathered the economic storm intact, due primarily to conservative management and dedicated support from so many individuals. Maintenance of both those elements is critical.

This is my fourth year as fundraising director. What I’ve learned in the effort is that it takes input and effort from numerous people. I’m grateful to the many class chairs who have stepped up to help with calling and writing letters, to alumni and family who have shared their homes to host gatherings, and to the many individuals who have simply called or written encouragement.

On page 20 of this report, we’ve highlighted the years of commitment that contributors have made to Deep Springs. Like me, I hope you’ll be encouraged by the evident fervor of our supporters and renew your own.

Note: After writing this report, DS has since received a generous bequest of $1 million to the endowment, putting us over our goal! We don’t have audited figures at this time, but will follow up this summer with a full report on the successful Centennial Campaign and the way forward from here. Many thanks to everyone contributing!

Centennial Campaign

<table>
<thead>
<tr>
<th>Target: $15,000,000</th>
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</thead>
<tbody>
<tr>
<td>Results as of 6/30/12: $14,055,929</td>
</tr>
<tr>
<td>FY2012 Capital and Program Gifts $ 251,771</td>
</tr>
<tr>
<td>FY2012 Contributions to Annual Operations $ 685,562</td>
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<tr>
<td>FY2012 Bequests Received to Endowment $ 647,479</td>
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<tr>
<td>FY2012 Contributions to Endowment $ 24,900</td>
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<tr>
<td>Outstanding Pledges To Endowment $ 36,847</td>
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</table>

Campaign Kickoff 2006
State of the Endowment 2012

The College's endowment continues to improve, thanks to the many contributors (listed in the following pages) who have made Deep Springs' financial stability a priority in their charitable giving. Recent estate gifts have further secured the college's future and despite volatility in the investment markets, Deep Springs' conservative investment strategy is paying off in the long run.

### Giving to Deep Springs (Cash Basis)

<table>
<thead>
<tr>
<th></th>
<th>2010-2011</th>
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<tr>
<td><strong>Annual Operations Fund</strong></td>
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<td>Alumni, Family, &amp; Friends</td>
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<td>Foundations</td>
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<td>Other Gifts</td>
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<td><strong>Program Enrichment Gifts</strong></td>
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<td><strong>Restricted Gifts to Support Coeducation Transition &amp; Litigation</strong></td>
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<td><strong>Capital Giving</strong></td>
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<td>Contributions to Endowment</td>
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<td>Other Capital Gifts</td>
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<tr>
<td><strong>Total Gifts</strong></td>
<td>$2,271,922</td>
<td>$1,835,712</td>
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Contributors 7/1/11—6/30/12 (Fiscal 2012)

*IMO*—In Memory Of  **—Deceased  ##—Employer match gift
Alumni Class Chairs are highlighted in bold

Charles Abbott  Ross Campbell  David DeLong
Ira Abrams  Lucy Candib  Nathan Deuel
John & Jill Aldworth  Capital Group Companies Foundation ##  John Dewis
Ron Alexander  Kelly Carlín  Lest & Susan Dewis
Bill Allen  Richard Carlson  Dodge Charitable Trust
John Ames  Sally Carlson  -IMO Norton Dodge
Anonymous  John Carmola **  Jim Downing
Anonymous  Charles Christenson estate **  L. Thomas Downing
Anonymous  Denis Clark  Deep Springs Student Body
Anonymous  Robert Clark  Mitch Dubin
Anonymous  Andrew Colville  Barbara & David Dueholm
Ann Armstrong  Ralph Comer  Sam Dugan
Michael & Laurie Armstrong  Adam Condron  Robert & Nancy Earnest
Celestine Arndt  Richard Cooluris  Deborah Easter
Robert & Anne Marie Atkinson  E. Clark Copelin  S. Max Edelson
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John Baird  Cornelison Family Trust **  Michael & Betty Eigen
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Bruce Barkley  Darrel Cowan  Ryan Erickson
James & Adrienne Bartolome  William Cowan DS’43 & Lisa Gibson  Will Erickson
Bryan Bashin  Edwin Cronk  Donald Etnier
Michelle Bashin  Gabriel & Cecilia Culbert  Miles Everett
Shari & Richard Bashin-Sullivan  John & Evanne Cunningham  Gene Fang
Brendon Bass  Judith & Eric Daar  Mark Farrell
Ron Beck  Douglas Daetz  Jacob Feldman
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Catherine Bergel  -IMO Kurt Bergel
Richard Berliner  Michael Fields
Dennis Berry  Gareth & Maura Fisher
Noah Beyeler  Duncan Fordyce
Stephen Birdlebough  John Fort
Black Mountain Aviation  Paul Foster
Barbara Blasdel & Eugene Alexander
Blue Oak Foundation
John & Valerie Bockrath
Henderson Booth
James Bostwick
Gregory Botts
Kent Bradford & Barbara Zadora
Stephen Brain
Lewis Branscomb
Dave Brown
Michael Brownstein
P. Kenneth Brownstein
Jeff Burbank & Audrey Tawa
Judith Bush
Steve Buyske
California Community Foundation
Jane Campbell

Tents dot the Upper Ranch for the 1990s alumni reunion over Labor Day weekend, 2011. More than 35 alumni from the decade attended, many with their families.
Contributors 7/1/11—6/30/12 (Fiscal 2012)

Roger Fraser DS’62 & Patricia Fraser
Suzanne Friedman
-IMO Diane Seidenverg
Dan Fulwiler
David Galbraith
J. Alan & Susan Galbraith
Elena & Jeff Garrison
Robert Gatje DS’44
Michel Gelobter
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Jim Geringer
Jacob Giessman
David Goldfarb
Eli Goldman-Armstrong
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Sandra Grayson
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Misha Hoekstra
Tim Hoekstra
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Mitch Hunter
Lynn Huntsinger
Michael & Mary Ann Huston
Thomas Hutchins
IBM International Foundation ##
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University of Illinois
-IMO Julian Steward
Mark Israel & Elaine Michener-Israel
Aaron Jacobson
Leon & Judith Jacobson
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Herman John
Douglas Johnson
Robert C. Jones
Robert J. Jones
John Juday
Josh Kamensky
Steve Kaplan
Afram Kaplan
Curt Karplus DS’48
Francis & Jeanne Kearney
Neil Kearney
Brandt Kehoe
Dan & Lynn Kellog
Gavin Kelly
Paul Kelly & Denny Dart
Ed Keonjian DS’55
Kathinka Kiep
Philipp Kiep
Andrew Kim
Carleton Kinney
Thomas Kinney
Michael Kishchev
-IMO Moti Finkelstein
Jeffrey Klahn & Elisabeth Swain
Christopher Kleps
Mikolai Kocikowski
Mel Kohn
Joel Kushins
Michael & Michelle Kwaitnetz
Robert Lack
Bronte Lamm
Sam Laney
Jeff & Lisa Ann Laske
Bruce Laverty
Bill & Julie Layton
William Leishman
Cameron Leonard
Keith & Shakun Leslie
Josh Levy
Dong Li
Robert & Joanne Linden
Edwin Lindgren
Mark Livingston
William Longley
Richard Loomis
Phil Lowry
Robert Lowthorpe
Earl Ludman
Seth Ludman
Derek Lyon
Julian “Pete” MacDonald
Richard Mahon
Josiah Malbin
Anne-Cecile Malle-Barlow
Margaret & Stanley Manatt
Matt Mandelkern
Fred Mansfield
Harvey & Delba Mansfield
Kathy & Steven Marino
Roger Masters
Carlene Matsumoto
Kevin Matthews
John Mawby
John May
Robert & Marjorie McCarthy
Joan & Michael McClosey
Andrew McCreary
Karen Williams McCreary
Charles & Shirley McGinnis
Hugh McGuire &
Christina Gray McGuire
Kenneth McGuire
Elliot Michaelson
Jon & Linda Michaelson
Zach & Kristen Mider
Donn & Peggy Miller
Mary & James Miller
Tom Miller & Julian Petri
Norman Milleron
Jarrod Millman
Heidi Moore
Sam Moore
John Moriarty
John & Sue Morita
Oliver Morrison
Erik Mueggler
Jane Mullins
-IMO Wendell Williams
Charles Munford
-IMO Mr. T. Munford
Luther & Virginia Munford
Ian Murphy
John & Caroline Murphy
Milton Musser
William & Virginia Myer
David Neidorf
Bruce Nestor
Jack & Linda Newell
-IMO David Welle
Don Noel
Thomas & Kathleen Noland
Rodney North
Patricia Novelli
-IMO Don Novelli
Albert “Tyke” Nunez
Josh Nuni
Contributors 7/1/11—6/30/12 (Fiscal 2012)

Peter & Wendy O’Connor
Phil Ogden & Brenda Patrick
Thomas “Pete” Palfrey
Emily Payne
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  -IHO Sage Pearson
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Donald Pederson
Erik Pell
Vern Penner DS’57
  Robert Peters
  F. Ross & Kay Peterson
  Pew Charitable Trust ##
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  Steven Phillips
  Winnifred Pierce **
  Roy & Winnifred Pierce Estate
  Gerrard Pook
  Andy Porter
  Hale & Nancy Prather
  Daniel Pritchett
  Jay Pulliam
  Ken & Betsy Pursley
  Stephen Rabin
  Patrick & Mary Ragen
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  Barry Rapp
  Donald Read
  Earline Reid
  Justine Richards
  Christina Richmond
  David Richter
  Ellen Richter
  Jules Riskin
  Peter Rock
  David Rogne
  Christian Rondestvedt
  -IMO Estelle Rondestvedt
Mindy Roseman
Noah Rosenblum
Peter Rosenblum
Warren Rosenblum
Alex Rothman
Michael Rowe & Jennifer Burroughs
Linda Rudolph
Robert Rugeroni
Edward “Ted” Rust estate
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Thomas & Cynthia Ruttan
Timothy Ruttan
Gareth Sadler
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  James Schneidewind
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  Nick Schwartz-Hall
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  Craig Scriver
  David & Carol Scriver
  Susan Scriver
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  Hal Sedgwick
  Roger Seiler
  Lucy & Albert Serling
  Mark Sexton
  Jahan Sharifi & Pauline Yoo
  Don & Mary Shaw
  Cole Sheckler
  Daniel Shu
  John Siliciano & Roseanne Mayer
  John & Beverly Sinning
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  Judith & Charles Smith
  Shepard Smith
  Francis Solga
  Jean Solga
  Steven Solga
  Dan Speiser
  Terry Spitz
  Robert Sproull &
  Mary Sproull **
  Carl Stafstrom & Jean Liang
  John Stahlin
  Paul Starks
  Christian Stayner
  Gil & Teri Fox Stayner
  Judith Stearns
  Matt Stolz
  Thomas Stolz & Jean Cauthen
Michael Stryker DS’64 &
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  Sean Sullivan
  William Sullivan
  Nora Sun & David Sung
  John “Abe” Sutherland
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  Bryden Sweeney-Taylor
  Jack Sweeney-Taylor
  -IHO the Mitchell Family
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  Brendan Taaffe
  Lee & Marty Talbot
  Mona Tata
  John Tate Jr.
  Bruce & Jana Taylor
  George & Marilee Taylor
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  Adele M. Thomas Charitable Foundation
  Beth & John Thomas
  Steve Thompson & Kerrie Byrne
  Frank Tikalsky
  Alex Travelli
  Armando & Marti Travelli
  Kam Keung Tse
  James E. Turnure
  John Ugander
  Richard & Joyce Unger
Zac Unger DS’91 & Shona Unger
  Elizabeth Van Buren
  -IMO Julian Petri & Tom Miller
  Robert & Bonnie Van Duyne
  William & Melinda vanden Heuvel
  David Vigil
  Dr. Hugh Visser
Jan Vleck DS’69
  Gregory Votaw
  Peter Wakeman
  Christopher Walker
  Torrey Wall
  Colin Wambsgans &
  Dorothy Fortenberry
  Andrew & Anna Ward
  Elizabeth Ward
  Eric Ward
  Dorothy Watt Williams
  -IMO Wendell Williams
  David Weiss & Ute Muh
  David Welle
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  Kathryn Werdegar
Ed Weseley DS’45 &
  Marcy Brownson
  Anna Wessely
  Joseph Wessely
  Carter West
  Kevin West
  Andrew Whinery
  Allen Whiting
  Eunice Whitney **
  Simon Whitney Jr.
  Paul Wiener
  Jennifer & Laura Williams
  Katherine Anne Spring Williams
  -IMO John & Katherine Suhr Spring
  Clare Wolfowitz
  Alan Wright
  Frank Wu
  Frank Young
  Stokes Young
  Robert & Mary Zaletel
  Sam Zeitlin
  -IMO Julian Petri & Tom Miller
Contributing to Deep Springs

There are multiple ways to assure the financial health of the college as we approach our Centennial Anniversary in 2017. Contributing to Deep Springs is an investment in progressive education. There are four broad categories wherein we look for funding:

**Annual Operations**—contribution goes directly to pay salaries and expenses in the current fiscal year.

**Endowment**—provides stable long-term fund that generates income for college operations.

**Capital Expenditures**—provides for specific one-time expenditures on large ticket items like vehicles and facility equipment.

**Program Enhancements**—provides for expenditures to enhance short-term and occasional educational programs.

**Cash Gifts**
Write your check payable to “Deep Springs College” and mail to our office.

**Credit Card Gifts**
Visit www.deepsprings.edu/contribute and follow the “Network For Good” link to establish automated monthly credit card gifts.

**Stock and Securities Gifts**
We accept direct transfers of stocks and securities. Please contact us first with details of your intended gift. We can then provide your brokerage firm or financial institution with the necessary account information. *We need to go through these steps in order to properly track and account for your gift.*

**Matching Gifts**
Please ask your company or organization for information on matching gift eligibility and program limitations.

**Pledges**
If you feel unable to make a substantial gift today, you can also pledge now for gift payments in the future. This is a great way to establish future funding for the college. Download a pledge form at www.deepsprings.edu/contribute/giving.

**Bequests and Planned Giving**
Consider naming Deep Springs as a beneficiary in your will, trust, or life insurance policy. We welcome and appreciate such remembrances. Please contact our office and we will provide you with the necessary documentation to record the bequest.

**Bring a Friend**
Over the years, numerous individuals have given financially to Deep Springs even though they’ve never set foot in the valley. If there is someone you think we should get to know, please give us a call or bring them to one of our regional events.

**Questions?**
Jill Brewer at 760-872-2000 ext. 77
jbrewer@deepsprings.edu

David Welle at 760-920-6432
dwelle@deepsprings.edu

Deep Springs College
HC 72 Box 45001
Dyer, NV 89010

Hitz Family Foundation renews match challenge to alumni

Last year, The Hitz Family Foundation offered to match 4-to-1 any increase in contributions by alumni class. The result: thirty four classes improved on their 3-year average and thereby gained the $200,000 foundation gift for Deep Springs. Further, net alumni giving improved for the year by $23,000—nearly a 10% increase on the trailing average. We’re very grateful to all the alumni who contributed and especially appreciative to those who stepped up their efforts and encouraged their classmates.

**Based on that success, The Hitz Family Foundation has renewed this special gift match challenge to Alumni again for the current fiscal year. But gifts must be received by June 30, 2013.**

On average, 38% of alumni contribute to Deep Springs in any given year, but over 60% of alumni give in any three year period. To improve the yearly percentage, The Hitz Foundation will match 4-to-1 every dollar contributed by a given class (i.e. 1958 or 1975 or 1992, etc.) that is above that class’ three-year average.

We’re encouraging all alumni to join their classmates in giving every year to Deep Springs. Doing so will improve our ability to plan operating revenue from year to year and help assure stability in the college’s finances. We greatly appreciate the Hitz Foundation’s continuing commitment to supporting individual gifts to Deep Springs.

After spring roundup, Harper Keehn DS’10 moves cattle across Hwy 168 with other students.
Why Does Labor Matter?
David Welle DS’80

—When he left Deep Springs last fall, VP David Welle gave each student a copy of Matthew B. Crawford’s Shopcraft as Soulcraft as a farewell gift. The gift was illustrative of David’s concern, as Director of Operations, for the significance of the college’s labor program for its students. In response to a request from the student body, David also spoke at Public Speaking about the relevance of Crawford’s themes to the educational program at Deep Springs. We have reproduced his remarks here. –David Neidorf

I’d like to talk about three things: isolation, manual labor, and moral order.

I’ve been rereading Matthew Crawford’s book, Shop Class as Soul Craft – an Inquiry into the Value of Work. Mr. Crawford holds a PhD in Philosophy from University of Chicago and happens to make his living as a motorcycle mechanic. He makes a compelling case for what I will call the moral economy of manual labor.

Among other things, he lays out how the practice of manual work, through its demand that you encounter the material world as it actually is, can lead to living well, in the fullest sense of the phrase. I think his line of reasoning can enliven what we do at Deep Springs. I won’t be able to do it justice but, I would like to introduce you to it.

“For humans, tools point to the necessity of moral inquiry. Because Nature makes only ambiguous prescriptions for us, we are compelled to ask, what is good? If you give a young boy a hammer for the first time and watch his face you will see an awareness of this burden dawnning on him.” –p. 193

Present-day life consists of a great many versions of reality, technologically represented (re-presented) in readily accessible forms that strip away the means necessary to achieve the reality in the first place (movies, music, internet, consumer goods). While this isn’t necessarily a bad thing generally, it can be deceptive, particularly when those means are put to use in more substantive ways (business, politics).

In mainstream society, there is often a veil between your experience of things and the mechanisms by which those things occur. The anonymity of the thousands of people on the street allows you to be anonymous and self-possessed. The obscure origins of the food you eat or the water you drink or the gas that heats your building all allow you to be merely a consumer. Decisions and opinions announced in the media are bereft of the evidence that informs them.

The sheer scale and complexity of full-blown society insulates us from the long tree of physical and intellectual logistics of our particular experience. The combination of anonymity with ready access to experience paradoxically can make the individual feel an abiding sense of autonomy, something they would interpret as self-reliance.

We live in an age that preaches self-empowerment as a creed, largely as expressed through participation in the market economy as consumers. But what of the moral economy of our actions? Where does autonomous behavior leave the development of our civil society?

Crawford argues for the use of Agency as opposed to Autonomy.

“The base character of human agency fis/ that it arises only within concrete limits that are not of our own making. These limits need not be physical; the important thing is rather that they are external to the self.” –p.64

Self-reliance does not mean the “sovereign self” that assumes primacy through individual agency. True agency is activity directed toward some end that is affirmed ‘good’ by the actor, but this affirmation is not arbitrary or private. Rather, it flows from an apprehension of real features in the world and a subsequent comprehension of how to act accordingly.

Unlike an academic discussion, there are no terms to define or parse when the silverware tray has no forks, or the bucket is installed wrong on the riser pipe, or the battery has been drained on the truck. There is nothing theoretical about dirty pots and pans or a rain bird that won’t spin. Yet, we still have to define “what is the good”?

Consider an Aristotelian view of happiness – Telos. A creature or thing is in its perfect state when its activity (or active condition) aligns with its purpose (or design). Of course, this is a theoretical state. But in the world of manual work, through an iterative process with genuine reality, we gradually arrive at definitions that serve.

“When the [worker’s] activity is immediately situated within a community of use, it can be enlivened by...direct perception. The social character of work isn’t separate from its internal standards; the work is improved through relationships with others.” –p. 187

“Skilled manual labor entails a systematic encounter with the material world, precisely the kind of encounter that gives rise to scientific enquiry.” –p.21

Repeatedly performing manual tasks that require doing – and performing them well – develops a cognitive habit whereby you recognize both the requirements and possibilities intrinsic to any given reality. This is true whether you’re feeding animals, washing dishes, cleaning rooms, or setting wheel lines. Further, recognizing how these tasks function in the context of your social relations – personal, communal, societal – leads you to comprehend their moral component. You learn to recognize what needs doing, how it can and should be done, and why.

Most importantly, you recognize the agent of these requirements and possibilities is you.

Such agency requires experience through attentiveness. It results in discernment and judgment, and self-reliance seen in this perspective reaches its highest good when it is attentive to demands outside the self.

I believe that one of the reasons students choose to attend DS is a desire to see beneath the surface of things. The immediacy of DS is what allows the veil to drop away; it is a product of two elements: size and isolation. Intimacy is the organizing principle and isolation is the agent. Together, they strip away the layers of complexity, abstraction and distraction present in mainstream culture. They engender not simplicity per se, but directness of experience, and in that directness one can apply attentiveness. How do we maintain this directness of experience?

The question is not “What is
Isolation?" or “What should Isolation be?” Rather, the question is “Why Isolation?” Isolation is not only about staying inside the valley. It’s about being focused on the task at hand. When we talk about isolation what we’re really talking about is moral and cognitive focus.

Isolation focuses the attentive mind. The desert creates space for this attentiveness.

In the opening quote, Crawford proclaimed how the acquisition of tools demands a moral position of us. This holds true for all the tools of civilization; every tool from a hammer or plow to language and rhetorical skill – what are we to do with them?

What am I to do with this dishwasher, this mop? What am I to do with the responsibility to clean this kitchen or this bathroom or this field? What am I to do for the welfare of these animals? How should I fix this broken door, or boiler? What am I to do with this empathy I feel for my roommate?

For starters, you simply need to attend to them. Isolate your focus to the relationships you bear with the immediate non-self around you. See things in their own highest condition, not in the condition you see yourself.

“The mechanic and the doctor deal with failure every day, even if they are expert... This is because the things they fix are not of their own making, and are therefore never known in a comprehensive or absolute way. This experience of failure tempers the conceit of mastery; the doctor and the mechanic have daily intercourse with the world as something independent, and vivid awareness of the difference between self and non-self. Fixing things may be a cure for narcissism.” —p. 81

Humans have devised all manner of traditions and technologies to create order that nourishes us physically, psychologically and emotionally. This world at Deep Springs is not entirely of our own making; we are the recipients of its benefits. This order requires actual maintenance.

Things need fixing no less than creating (and probably more so). Yet, it isn’t enough to simply be focused outside yourself. It also matters how. To do so requires one to be open to the signs by which other things reveal themselves to you. There is a right way and a wrong way to do something. This disposition is at once cognitive and moral; you must be attentive as in conversation, rather than assertive.

“Acquiring practical wisdom, then, entails overcoming the self-absorption of the idiot, but also the tunnel vision of the curious man whose attention is indeed directed outside of himself, but who sees only his own [predetermined] goal.” p.124

In the pursuit of knowledge and of action, we must be “disciplined by a circumspect regard for others.” Our consciousness is informed by a genuine grasp of how our actions involve others. Admittedly, this is pretty rudimentary stuff, but it is fundamental to our moral economy and encountered in degrees of scale. Shall I leave my tools lying where they fall at the end of the day? Shall I park my car conveniently in the middle of the road or find somewhere to the side out of the way? Shall I fire everyone and sell off the company’s assets or shall I lower the profit margin for the shareholders? Shall I invade Iraq or shall I conduct a police action in Afghanistan?

Moral cognition is a skill to be learned and absorbed deeply. It begins with something as simple as learning the proper condition of a tool, or a vehicle, or a room. I’ve spoken primarily about encountering the material world in terms of failure. But, it has its corresponding positive: there is no denying a straight row of raked hay, the water flowing from a sprinkler head, a freezer full of newly-wrapped meat, or a kettle of hot delicious soup. The material world has its satisfactions, most particularly when engaged fully and with abundance of heart.

“The man who works recognizes his own product in the World that has been transformed by his work: he recognizes himself in it, he sees his own human reality in it, he discovers and reveals to others the objective reality of his own humanity, of the originally abstract and purely subjective idea he has of himself.” —p.14

People often question the wisdom of training for a ‘life of service’ by removing students away from society to the middle of nowhere. This is shortsighted. Deep Springs has all the basic functions and components of a living, breathing complex civilization; but on a scale where everything is accessible and the direct relationship to your actions and your compatriots is not attenuated by the distractions of modern society.

LL Nunn’s experience of isolation as a young man was to live among pioneers and entrepreneurs at the edge of wilderness where they attempted to build a civilization largely with their own hands. To do so required individual agency with the realities at hand and leadership in relation to the others who lived in that society. I think he deliberately structured DS in its small isolated state with labor and self-governance as fundamental attributes because he surmised this would engender the practice of moral cognition.

As civilization and technology have evolved in the last one hundred years, the isolation LL Nunn knew has become diminished to an ephemeral state, but the need for cognitive and moral focus remains. You can achieve it by actively and purposefully engaging that direct experience of the material world immediately around you. Having done that, you can locate your own true agency. And, believe it or not – it’s only two years.
Thirty Years of Giving 1982—2012

2012 marked the 30th year since the college began keeping permanent records of individual giving. Looking back through those years, it’s plain to see that Deep Springs thrives in sync with the strength of commitment from hundreds of individuals. While support comes in many forms, consistent financial contributions sustain the college fiscally. We are grateful to every contributor every year, and wish to especially honor the commitment of the following individuals who have given for a decade or more.

30 YEARS

DS’42—William Allen
DS’52—Stephen Birdlebough & Sara Davis
DS’47—Dr. & Mrs. James Bostwick
DS’65—Joel & Meredith Coble
DS’44—Ralph & Joanne Comer
DS’36—Edwin Cronk
DS’76—Brad Edmondson
DS’43—Jacob Feldman
DS’34—Miles & Pauline Fellows
DS’44—Robert Gatje
DS’43—Lindsey Grant
DS’71—Bruce Hamilton & Susan Barretta
DS’61—Raymond Huey
DS’68—Michael & MaryAnn Huston
DS’48—Curtis Karplus
DS’44—Melvin Kohn
DS’43—Bruce Laverty
DS’43—Ken & Anna Mahony
DS’56—Jack & Linda Newell
DS’43—Thomas Palfrey
DS’43—Donald Pederson
DS’41—Erik Pell
DS’47—Steven & Elizabeth Phillips
DS’74—William Ragen & Barbara Shulman
DS’59—Donald & Hilary Read
DS’44—Dr. & Mrs. Jules Riskin
DS’60—Bob & Carla Rugeroni
DS’62—Eric Schneidewind & Ann Radelet Schneidewind
DS’48—John & Beverly Sinning
DS’48—Juraj & Julie Slavik
DS’35—Robert & Mary Sproull
DS’48—Lee & Martha Talbot
DS’75—George & Marilee Taylor
DS’46—William & Melinda vanden Heuvel
DS’45—Edwin Wesely & Marcy Brownson
DS’48—Keith & Lea White

20—25 YEARS

Anonymous
Friend—Christopher & Jane Breiseth
DS’73—Chris Campbell & Julie Ann Keller
DS’44—Mark & Betty Cannon
DS’81—Robert A. Davis
DS’76—Jacob & Janis Dickinson
DS’74—Miguel Dozier
Friend—Duncan Fordyce
Parent—Alan & Sara Galbraith
DS’45—Newton Garver
DS’80—James Geringer & Reiko Kato
DS’38—Bruce Granger
DS’70—Paul Greenberg
Friend—Nickoline Hathaway
DS’82—James Herre
DS’56—David & Olga Hoople
DS’43—Henry Jameson
DS’70—Raymond Jeanloz & Jennie Romero
Parent—Roger & Dorothy Jeanloz
Parent—Charles & Gerry Jennings
DS’42—Herman & Helen John
DS’55—Jeff & Glo Johnson
DS’46—Peter Johnson
Parent—Francis & Jeanne Kearney
DS’69—Michael Kearney
DS’55—Ed Keonjian
DS’45—Thomas Kinney
DS’63—Jeffrey Klahn & Elisabeth Swain
DS’60—Chris & Carol Kleps
Parent—Bronte Sutherland Lamm
DS’74—Cameron Leonard
Parent—Robert & Joanne Linden
DS’53—John Mawby
DS’84—Rodney North & Donna Desrochers
DS’57—Kenneth & Betsy Pursley
Parent—John & Louise Rider
DS’86—Peter Rock & Ella Vining
DS’38—Christian & Estelle Rondestvedt
DS’77—Peter Rosenblum
DS’80—Rob Schechter & Alison Matsunaga
DS’87—Adam Schwartz & Sarah Levine
Parent—Ronald & Nancy Schwiesow
DS’43—Robert & Janice Scott
Parent—Frederick & Eleanor Sears
DS’59—Roger & Sara Seiler
Parent—Albert & Lucy Serling
DS’82—Steven Thompson & Kerrie Byrne
Parent—Richard & Joyce Unger
Parent—Dr. & Mrs. Hugh Visser
Friend—Dr. Simon Whitney
Thirty Years of Giving  1982—2012

Ranch Manager Janice Hunter and Maintenance Manager Padraic MacLeish ‘99 take a break to observe the action as students pursue spring branding in the corrals

Parent—David & Carol Scrivner
Parent—Dr. & Mrs. Charles Smith
DS’89—Steven Solga & Lisa Spacek
DS’37—David & Ruth Spalding
DS’79—James Stearns & Kim Hopper
DS’80—Andrew Swartz
DS’72—Mark & Starla Taylor
Friend—Carl & Tania Tipton
Parent—Armando & Marti Travelli
DS’50—Dr. & Mrs. Ernest Tucker III
Parent—Dr. James Turnure
DS’91—Zachary & Shona Unger
Parent—Mai Flournoy Van Arsdall
Parent—Thomas & Tanis Vollmann
DS’69—Pete & Laura Wakeman
DS’53—David & Barbara Webb
DS’73—Roy Williams
DS’87—Bryan Yeager & Tamami Kimura

10—15 YEARS

DS’82—Ira Abrams & Rachel Krucoff
Friend—Polly Aird
Parent—Carol & John Albright
Parent—Eugene Alexander & Barbara Blasdel
DS’64—Ron Alexander
Friend—J.G. Alton
Anonymous
Parent—Ann Applegarth
Friend—K. Arakelian
Friend—Albert & Frances Arent
DS’84—David Arndt & Julie Park
DS’60—Donald Attwood
DS’76—David & Rebecca Ayer
Friend—Dr. Clifford Beck & Dr. Alice Casey
DS’92—Travis Beck
DS’60—Darwin & Susan Berg
Friend—Catherine Bergel
DS’99—Hunter Blanks
DS’62—Hugo & Nancy Blasdel
DS’80—David & Rosie Brown
Parent—Kenneth & Lisa Brownstein
DS’90—Alex Burger
Parent—Tania Lang Burger
DS’56—C. Allen Bush & Luise Graff
DS’85—Joel S. Cadbury
DS’76—Benjamin Campbell
DS’80—Ross Campbell & Marianne Aal
Friend—Joyce & Bill Chesnut
DS’69—Denis Clark & Katherine Giovanna
DS’85—Jeffrey Clarke
DS’90—Adam & Suzanne Condon
DS’91—Richard Cooluris

15—20 YEARS

Parent—Rich & Elaine Abbott
Parent—Ann Armstrong
DS’87—Michael & Laurie Armstrong
DS’58—Bruce Bailey
Parent—Ronald & Kathleen Beck
Parent—Jane Campbell
DS’45—David Cole & Betty Slade
Friend—Robert Dann
DS’72—Max Dannis
DS’76—David De Long
Parent—Louis & Janet De Long
DS’38—Ernst & Mabel Erickson
Parent—Leif & Sharon Erickson
Parent—Mr. & Mrs. Donald Etier
DS’66—Mark & Katharine Farrell
DS’85—Daniel Fulwiler
DS’81—Joseph & Margot Gibson
DS’80—Kurt Gibson & May-Britt Laurent
DS’66—Timothy & Joyce Greening
DS’54—John & Judith Hays
Friend—James & Betta Hedlund
DS’82—Misha Hoekstra

Parent—Kenneth & Lisa Brownstein
Parent—Abba & Dorothy Schwartz

Friend—Ross & Kay Peterson
DS’65—William Pezick
Parent—Patrick & Mary Ragen
Friend—John Riebesell
DS’83—Warren Rosenblum & Nicole Blumner
DS’41—Gareth & Doreen Sadler
DS’87—Nathan Sayre
Parent—Kenneth & Sue Schechter
Parent—Abba & Dorothy Schwartz
DS’79—Michael & Susan Schwartz

DS’90—Rev. & Mrs. John Hudson
Friend—Neil Hughes
Friend—Leon & Judith Jacobson
DS’77—Paul Kelly & Denny Dart
Friend—Gordon Kiddoo
Friend—Robert Lack & Colleen Kelly
DS’82—Joseph Liburt
Friend—Philip & Candace Lowry
Friend—John & Susan Ludden
DS’43—Julian & Allen MacDonald
Friend—Donn & Margaret Miller
DS’79—James & Leslie Morefield
Friend—Jane Myers & John Barton
Friend—Peter & Wendy O’Connor
DS’72—James Pearson & Melanie Jacobson
DS’85—Jonathan & Kyndale Pease
Friend—Ross & Kay Peterson
DS’65—William Pezick
Parent—Patrick & Mary Ragen
Friend—John Riebesell
DS’83—Warren Rosenblum & Nicole Blumner
DS’41—Gareth & Doreen Sadler
DS’87—Nathan Sayre
Parent—Kenneth & Sue Schechter
Parent—Abba & Dorothy Schwartz
DS’79—Michael & Susan Schwartz

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Parent—Armando & Marti Travelli
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Parent—Dr. James Turnure
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Parent—Thomas & Tanis Vollmann
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Friend—Polly Aird
Parent—Carol & John Albright
Parent—Eugene Alexander & Barbara Blasdel
DS’64—Ron Alexander
Friend—J.G. Alton
Anonymous
Parent—Ann Applegarth
Friend—K. Arakelian
Friend—Albert & Frances Arent
DS’84—David Arndt & Julie Park
DS’60—Donald Attwood
DS’76—David & Rebecca Ayer
Friend—Dr. Clifford Beck & Dr. Alice Casey
DS’92—Travis Beck
DS’60—Darwin & Susan Berg
Friend—Catherine Bergel
DS’99—Hunter Blanks
DS’62—Hugo & Nancy Blasdel
DS’80—David & Rosie Brown
Parent—Kenneth & Lisa Brownstein
DS’90—Alex Burger
Parent—Tania Lang Burger
DS’56—C. Allen Bush & Luise Graff
DS’85—Joel S. Cadbury
DS’76—Benjamin Campbell
DS’80—Ross Campbell & Marianne Aal
Friend—Joyce & Bill Chesnut
DS’69—Denis Clark & Katherine Giovanna
DS’85—Jeffrey Clarke
DS’90—Adam & Suzanne Condon
DS’91—Richard Cooluris

15—20 YEARS

Parent—Rich & Elaine Abbott
Parent—Ann Armstrong
DS’87—Michael & Laurie Armstrong
DS’58—Bruce Bailey
Parent—Ronald & Kathleen Beck
Parent—Jane Campbell
DS’45—David Cole & Betty Slade
Friend—Robert Dann
DS’72—Max Dannis
DS’76—David De Long
Parent—Louis & Janet De Long
DS’38—Ernst & Mabel Erickson
Parent—Leif & Sharon Erickson
Parent—Mr. & Mrs. Donald Etier
DS’66—Mark & Katharine Farrell
DS’85—Daniel Fulwiler
DS’81—Joseph & Margot Gibson
DS’80—Kurt Gibson & May-Britt Laurent
DS’66—Timothy & Joyce Greening
DS’54—John & Judith Hays
Friend—James & Betta Hedlund
DS’82—Misha Hoekstra

Parent—Kenneth & Lisa Brownstein
Parent—Abba & Dorothy Schwartz

Friend—Ross & Kay Peterson
DS’65—William Pezick
Parent—Patrick & Mary Ragen
Friend—John Riebesell
DS’83—Warren Rosenblum & Nicole Blumner
DS’41—Gareth & Doreen Sadler
DS’87—Nathan Sayre
Parent—Kenneth & Sue Schechter
Parent—Abba & Dorothy Schwartz
DS’79—Michael & Susan Schwartz

Parent—David & Carol Scrivner
Parent—Dr. & Mrs. Charles Smith
DS’89—Steven Solga & Lisa Spacek
DS’37—David & Ruth Spalding
DS’79—James Stearns & Kim Hopper
DS’80—Andrew Swartz
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Parent—Dr. James Turnure
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Parent—Mai Flournoy Van Arsdall
Parent—Thomas & Tanis Vollmann
DS’69—Pete & Laura Wakeman
DS’53—David & Barbara Webb
DS’73—Roy Williams
DS’87—Bryan Yeager & Tamami Kimura

10—15 YEARS

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Friend—Polly Aird
Parent—Carol & John Albright
Parent—Eugene Alexander & Barbara Blasdel
DS’64—Ron Alexander
Friend—J.G. Alton
Anonymous
Parent—Ann Applegarth
Friend—K. Arakelian
Friend—Albert & Frances Arent
DS’84—David Arndt & Julie Park
DS’60—Donald Attwood
DS’76—David & Rebecca Ayer
Friend—Dr. Clifford Beck & Dr. Alice Casey
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Friend—Catherine Bergel
DS’99—Hunter Blanks
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DS’80—David & Rosie Brown
Parent—Kenneth & Lisa Brownstein
DS’90—Alex Burger
Parent—Tania Lang Burger
DS’56—C. Allen Bush & Luise Graff
DS’85—Joel S. Cadbury
DS’76—Benjamin Campbell
DS’80—Ross Campbell & Marianne Aal
Friend—Joyce & Bill Chesnut
DS’69—Denis Clark & Katherine Giovanna
DS’85—Jeffrey Clarke
DS’90—Adam & Suzanne Condon
DS’91—Richard Cooluris
10—15 YEARS (continued)

Friend—Darrel Cowan
DS’65—Michael Cravey
 & Cheryl Minard
Parent—Tamara & Bruce Culbert
Parent—Carroll & Lorraine Davis
DS’77—Paul Davis & Kimberly Mc Kittrick
DS’94—John Dewis
DS’91—James Downing
Parent—L. Thomas & Jo Ann Downing
Friend—Sam & Diane Dugan
DS’49—Miles & Nanette Everett
DS’67—Andrew Fairchild
DS’90—Gene Fang
Parent—Henry & Ta-yun Fang
DS’74—Michael Fields
DS’67—Mr. & Mrs. John Finefrock
DS’90—J. Galbraith
DS’65—Brian & Denise Galvin
DS’64—John Getsinger
DS’89—James Gibbs
Parent—Joe & Erika Gilson
DS’77—James & Annette Gorman
Parent—Gary & Eleanor Gossen
Parent—Meyer & Beatrice Greenberg
DS’87—David Greene & Sarah Averrill
DS’85—Colin Hamblin & Patricia Callo
Friend—Frederick Hammer
Parent—James & Elizabeth Hayden
Friend—Henry & Marjorie Hayes
DS’56—Richard & Rebecca Haynie
DS’39—Mr. & Mrs. Donald Hazlett
DS’72—Philip Heikkenin & Ellen Goldberg
Friend—David & Susan Hodges
DS’82—Kinch Hoekstra
DS’56—Bill & Jane Hoffman
Friend—Jeff Holzgreve & Elizabeth Kiss
DS’69—Richard Howard
DS’88—Tom Hudgens & Eric Luna
Parent—Ruth K. Huston
DS’75—Thomas Hutchins
DS’81—Weston Isberg
Parent—Mr. & Mrs. Bern Jacobson
Parent—Jay & Julie Jacobson
DS’81—Robert Jerrard
DS’67—Alan Kaufman
DS’51—Brandt Kehoe
DS’43—Lewis & Emilie Kimball
Parent—Michael & Michelle Kwatinetz
DS’87—Samuel Laney
Parent—Mr. & Mrs. Herman Latt
DS’85—Neal Latt & Karen Pawlyk
DS’78—Michael Leventhal
DS’89—Haiyun Liu & Beiyan Yi
Friend—Mark Livingston
Parent—William & Karen Longley
DS’76—Mario & Donna Loomis
Friend—Charles & Mary Lowrey
Friend—Robert & Nancy Lowthorp
DS’72—Thomas Lucero
DS’76—Matthew & Suzanne Lykken
DS’68—William Mack & Ann Robinson
DS’89—Padraic & Sheila McLeish
Parent—Rev. William J. Marvin
DS’81—Hugh McGuire & Christine Gray-McGuire
Parent—Dr. & Mrs. C. Gary Merritt
Friend—Jon & Linda Michaelson
Friend—Joy Midman
Friend—Mr. Roland Moore
DS’00—Oliver Morrison
Parent—Kate Moss
DS’80—Erik Mueggler
Parent—Mr. & Mrs. Walter Mueggler
Parent—Luther & Virginia Munford
DS’78—John & Caroline Murphy
DS’83—Bruce Nestor
Friend—Patricia Novelli
DS’61—Kenneth Odell
DS’47—Phil Ogden & Brenda Patrick
DS’85—Douglas Pascover
DS’71—David Peterson & Karen Pratt
DS’92—Matthew Pflanzbaum
DS’43—Rev. William Porter
DS’71—Daniel Pritchett
DS’78—Robert ‘Jay’ Pulliam & Mara Pfund
DS’71—Martin Quigley
DS’50—Stephen & Ruth Rabin
Friend—Earline Reid
DS’72—Jeff & JoAnn Rider
Parent—James & Bonnie Rock
Friend—Michael Rowe & Jennifer Burroughs
Parent—Thomas & Cynthia Ruttan
DS’86—David Schisgall & Evgenia Peretz
Friend—Eric Scigliano
Parent—Susan Scrivner
DS’83—David Sears
DS’62—Harold Segwick
DS’80—Jahan Sharifi & Pauline Yoo
Parent—H.L.R. & Shelley Smith
Parent—Lowell Smith & Sally Sanford
DS’81—Douglas & Mary Jackson-Smith
DS’45—Norris Smith
DS’88—Shepard Smith
Parent—Francis Solga
Parent—Peter & Suzanne Spencer
DS’75—Paul Starrs & Lynn Huntsinger
Parent—Gilbert & Teri Fox Stayner
DS’70—William Sullivan &
The L.L. Nunn Society

In the past three years alone, Deep Springs has received nearly $3.5 million in estate bequests from individuals who planned their commitment to the college. These funds have provided for needed capital improvements on the campus and added investments to the endowment that can generate over $150,000 annually for operating expenses.

The L.L. Nunn Society, established to honor the founder of Deep Springs, recognizes and thanks those alumni, family and friends who have provided for the college in their will or estate plans. With a gift of cash or securities, donors benefit Deep Springs directly while receiving a variety of tax benefits. Other types of gifts are also welcome. The gift of a home, ranch/land or business can provide immediate tax benefits to the donor as well as the opportunity to support Deep Springs. We encourage you to consider making an estate gift which will help assure Deep Springs’ longevity as we approach our first centennial anniversary.

The L.L. Nunn Society serves as an inspiring reminder that Nunn’s most personally prized legacy—Deep Springs College—deserves to endure as our legacy as well. If you are interested in joining or have already committed but have not provided supporting documentation to Deep Springs, please call, email or write to the college office. (And, please notify us if you are a member and are not listed below).

Ronald Alexander  DS’64
William Allen  DS’42
John W. Ames  DS’54
Jeanette Begg
Catherine “Kitty” Bergel
Peter Bergel
Minerva Brownstein
Joyce Chestnut
William W. Cowan  DS’43
Martha Diggle
Mrs. Chester (Merle) Dunn
Brad Edmondson  DS’76
Henry and Ta-yun Fang
Newton Garver  DS’43
Robert Gatje  DS’44
Lindsey Grant  DS’43
Bruce Hamilton  DS’71
Mrs. Ralph (Patricia) Kleps Hok
John A. Hoskins  DS’61
Raymond B. Huey  DS’61
Jeff Johnson  DS’55
Curtis Karplus  DS’48
Michael Kearney  DS’69
Melvin Kohn  DS’44
Robert C. Leonard
Julian F. “Pete” MacDonald  DS’43
Gary and Emily Mahannah  DS’70
Joyce M.N. McDermott
Kenneth Mahony  DS’43
L. Jackson Newell  DS’56

Mrs. Don (Patricia) Novelli
Phyllis Olin
Thomas “Pete” Palfrey  DS’43
Donald P. Pederson  DS’43
Erik M. Pell  DS’41
Robert H. Peters  DS’44
Ruth Randall
Jules L. Riskin  DS’44
Nathan Sayre  DS’87
Robert Sayre
Juraj L.J. and Julie Slavik  DS’48
Robert L. and Mary Sproull  DS’35
Robert Van Duyne  DS’45
William J. vanden Heuvel  DS’46
Alice Dodge Wallace
Kevin West  DS’88

Charles Christenson - former Trustee
Hugh W. Davy  DS’28
John deBeers  DS’32
Raymond Diggle  DS’60
Ward J. Fellows  DS’31
Mac Finley
James Haughey  DS’30
Stephen N. Hay  DS’42
Mrs. Robert (Dora J.) Henderson
Kenneth A. Hovey  DS’62
Bruce Laverty  DS’43
William C. Layton  DS’26
Andrew Linehan  DS’73
James S. Mansfield  DS’26
Eliot Marr  DS’29
Gene Newman
H.R. Newman  DS’35
James R. Olin  DS’38
Roy & Winnifred Pierce  DS’40
Roger Randall  DS’36
Herbert J. Reich  DS’17
Christian Rondestvedt  DS’38
Edwin Rust  DS’29
George B. Sabine  DS’29
William F. Scandling - former Trustee
Charles “Chuck” Thompson
Paul H. Todd - former Trustee
James B. Tucker  DS’38

DECEASED MEMBERS:
Robert B. Aird  DS’21
Joan Allen
Frederick E. Balderston  DS’40
Kurt and Alice Bergel
Robert L. Bull  DS’48
Elizabeth Mason Butterworth
Barney Childs  DS’43
Walter Clark
Donald E. Claudy  DS’44
Richard C. Cornelison  DS’43
Professor Amity Wilczek conducts field studies of Joshua Tree populations in Fish Lake Valley with students Henrik Herb, Edward Pimentel, and Ezra Leslie, all DS’10