

DEEP SPRINGS COLLEGE



ANNUAL REPORT

For

2011.



Letter from the Chair

David Hitz DS'80

Times of great change are complicated. One can feel nostalgic, excited, wistful, and hopeful, all at the same time. I am referring, of course, to our decision to begin accepting young women along with young men.

It was odd, during our listening sessions, to hear how differently people interpreted this change. Some felt it was enormous. Larger than any other in the history of the college. Others felt that it was no big deal—a natural evolution that would happen easily. My own view is that it is a big deal, but not unique in our history. Deep Spring today is very different from the Deep Springs of Nunn's time.

My feelings are oddly mixed when I see old black and brown photos of horse-drawn hay rakes, and compare them with today's automated baling machines. What have we lost in converting from manual to mechanized? What have we lost in converting from a team toiling in the field together, to one man in a tractor cab? Should we air-condition the cab? And yet, it was not Nunn's intent for students to labor on an archaic ranch. The ranch, when he founded Deep Springs, was appropriate for its time, just as our ranch is appropriate for our time. We do recognize the value of students working together outdoors, and so we have increased gardening even as we've decreased baling and bucking.

The change in the religious tone of the college may be even bigger. Each time I read the Gray Book I am surprised at the depth of Nunn's religious feelings, given the scant importance of religion in my own experience at Deep Springs. Nunn says that "Deep Springs is a theistic institution," and that part of the purpose of Deep Springs is "considering and treating God and his Government as of infinite value." My time at Deep Springs was entirely secular. I was curious about this change, so in some of my interviews about coeducation, I also asked alumni about religion at Deep Springs. It appears that by the forties, students who showed up as devout Christians no longer were when they left, but I couldn't learn any more about exactly when or how this change occurred. I suspect that it seemed natural, at the time: Deep Springs became secular, just as so many other religious colleges and universities did in the late eighteen- and early nineteen-hundreds

The world changes, and—*sometimes*—Deep Springs changes with it.

Which brings us back to coeducation. These stories don't justify coeducation, but they do provide context for change at Deep Springs. The questions that trustees face—the questions that trustees have always faced—are: What is the true purpose of Deep Springs? And how ought we best achieve the purpose, given the world we live in today? It will be up to the courts to determine whether we may make this change. If the courts allow it, it will be up to history to judge the change. I am nostalgic and proud of our past, and hopeful about our future.

Trustees of Deep Springs

(September, 2011)

James Bartolome
Professor of Environmental Sciences
UC Berkeley
Berkeley, CA

Sally Carlson
Managing Partner, Carlson Beck
Marin, CA

David Hitz DS'80 (Chair)
Vice-President, NetApp
Sunnyvale, CA

Kinch Hoekstra DS'82
Professor of Political Science and Law,
UC Berkeley
Berkeley, CA

Tom Hudnut
Director, Harvard-Westlake School
Los Angeles, CA

Ed Keonjian DS'55
Attorney (retired)
Portland, OR

Will Masters DS'79
Professor of Agricultural Economics
Tufts University
Somerville, MA

Jamie May
President, Telluride Association
Ithaca, NY

Erik Mueggler DS'80
Professor of Anthropology, U. Mich.
Ann Arbor, MI

Cory Myers DS'10
Student Trustee
Maplewood, NJ

Ben Shaver DS'10
Student Trustee
Upland, CA

Eunice "Beth" Whitney Thomas
Judge, Armed Services Board of Appeals
Falls Church, VA

Frank Wu
Chancellor, Hastings College of Law
San Francisco, CA

—Legal Counsel—

Christopher Campbell DS'73
Attorney
Fresno, CA

Letter from the President

David Neidorf

Viewed from a distance, there have been a string of major events at Deep Springs over the last year.

In November, 2010, Deep Springs submitted a 1,400-page accreditation self-study. In December, Justin Kim turned the Dean's Office over to Brother Kenneth Cardwell. In January, with support from Rick Stack and the Hugh and Hazel Darling Foundation, Farmer Mark Dunn and the students on the farm team began work (completed in April) on a hay shed to shelter our hay crop from the elements, allowing hay sales to be timed for the best market conditions. In March, Deep Springs hosted an eight-person visiting evaluation team for three days, (leading to reaccreditation with commendations in June). In April, with support from the Adele M. Thomas Charitable Foundation, students began work on a flagstone-faced vehicle path (completed in October) to provide truck access to the center of the vegetable garden. We also restored our irrigating capacity by dredging the lower reservoirs with support from the Natural Resources Conservation Service. In May, we hosted an all-college reunion of alumni and friends.

In August, Ken and Karen Mitchell announced their departure from Deep Springs after eleven years' residence in the valley. In September, we held a decade reunion of alumni from the 1990's. Later in that month, the Trustees of Deep Springs—after studying hundreds of letters from alumni and friends, conducting ten listening sessions around the country, and reading and discussing archival records spanning several feet of shelf space—voted to begin planning for a future transition to coeducation at Deep Springs. In November, 2011, and with support from the Avenir Foundation, student Cory Myers began work to replace the eighteen year-old and rickety telephone extension system with a modern software-based system that provides services like voice-mail and vastly increases the chance that a caller to the college will be connected to the right extension.

Viewed from up close, however, these events are background to the daily work of preparing for classes, writing papers, irrigating hay, washing dishes, and the myriad of other tasks that together constitute the texture and formative power of everyday life at Deep Springs. An uncountable number of contributions—many of them monetary, to be sure, but also many of work, care, attention, and devotion—were necessary this past year as they are every year to sustain this remarkable educational experiment. We are grateful to all those both inside and outside the valley who have put their shoulders to this effort.

Thanks to your help, Deep Springs is thriving.



Deep Springs Community (three are absent), Autumn, 2011

Letter from the Student Body

Matthew Stolz DS'10 - SB President, Terms I & II

Naturally, the first four months of the academic year were as dynamic for the SB as they were for Deep Springs on the whole. The coeducation vote, sandwiched by the announcements that the Mitchell and Dunn families will soon leave the community, made us all acutely aware of how quickly and drastically the valley can change.

Understandably, the student body ended term two exhausted and much in need of a break.

But even with the year's numerous shake-ups, the day-to-day life of a Deep Springs student trudges on as I assume it always has. In terms of labor, the larger student body has allowed the LC to introduce a few experimental positions. Last term, Harper Keehn DS'10 worked to can and preserve much of the fall harvest from the garden, producing everything from applesauce to pickled zucchini. Next term, Nick Marino DS'11 will organize, clean up, and consolidate our archives. In addition, next term the general labor crew will undertake a massive fence-building project along the highway.

Throughout the first two terms, the student body remained relatively conservative in its experiments with self-governance. To be sure, we addressed a few breach of isolation motions and we passed a motion regarding rhetorical conduct in SB meetings, but that represents the extent of the student body's legislative activities. Instead, the student body spent much of its meeting time on its annual slate of ideological discussions, addressing broad-based topics ranging from labor to coeducation. Although we experimented with a variety of discussion styles over the course of the term, the content of the discussions remained respectful and largely uncontroversial, perhaps reflecting the moderate political leanings of the student body as a whole.

But beyond formalities, the culture of frivolous/serious clubs and committees continues to thrive at Deep Springs. Although participation waned a bit in the busy weeks of the second term, the first term witnessed RapCom dropping free-style rhymes in the Alpine

Lodge, the 4H club scrutinizing yet another chapter of Arendt, and the newly-minted barbershop quartet crooning its blissful ragtime melodies in the main room. We certainly don't have much free time, but we try to make the most of what we have.

Although daily life at Deep Springs still follows a quiet and (dare I say) normal rhythm, the student body knows that many changes are brewing and that we will all have to put in some extra effort in order to bring them about seamlessly. The terms ahead may be difficult, but we are certainly eager for the challenge.

Deep Springs Student Body 2011-2012

Brendan Bashin-Sullivan
Orinda, CA

Andrew Crawford
Dallas, GA

Noah Harris
Langley, WA

Eamon Heberlein
Viroqua, WI

Timothy Henderson
Buffalo, NY

Henrik Herb
Middlebury, VT

Harper Keehn
New Paltz, NY

Ezra Leslie
Katmandu, Nepal

Cyril Malle-Barlow
Minneapolis, MN

Cory Myers
Maplewood, NJ

Edward Pimentel
Jacksonville, FL

Benjamin Shaver
Upland, CA

Matthew Siciliano
Ithaca, NY

Matthew Stolz
Charlotte, NC

Zachary Stout
Roseville, MN

Scott Wang
Toronto, ON, Canada

David Atkinson
Chevy Chase, MD

Bennet Bergman
Chicago, IL

Michael Byars
Parker, CO

Rhys Dubin
Los Angeles, CA

Ralph Flanders
Mt. Pleasant, MI

Felix Froms
Bollnas, Sweden

Caleb Hoffman
Kearney, MO

Keenan Lantz
Burlington, VT

Daniel Leibovitz
Toronto, ON, Canada

Nicholas Marino
Cold Springs, NY

Matthew Marsico
Charlotte, NC

Isaac Stafstrom
Madison, WI



Class of 2010

Top Row: Tim Henderson, Matthew Stolz, Second Row: Andrew Crawford, Ezra Leslie, Ben Shaver, Matthew Siliciano, Henrik Herb, Third Row: Harper Keehn, Eamon Heberlein, Scott Wang, Zack Stout, Edward Pimentel, Bottom Row: Noah Harris, Cyril Malle-Barlow, Brendan Bashin-Sullivan, Cory Myers



Class of 2011

Standing: Caleb Hoffman, Felix Froms, Matthew Marsico, Nick Marino, David Atkinson, Bennet Bergman. Kneeling: Daniel Leibovitz, Isaac Staffstrom. Seated: Michael Byars, Rhys Dubin, Ralph Flanders, Keenan Lantz

Faculty and Academic Calendar 2010-2011

Summer Seminar, 2010

David Gutterman, Keally McBride,
James Martell, David Neidorf,
John Zarobell
*Nature & Politics (Interdisciplinary
Seminar)*

Fall, 2010

Kenneth Cardwell
Voice of the Desert

Dan Fahey
War and Peace in the Congo

Justin Kim
Painting

Padraic MacLeish
*Introduction to Automotive Technology
Public Speaking*

Ken Mitchell
Horsemanship

David Neidorf
Public Speaking

Jennifer Rapp
*Tolstoy & Kafka
Ethics Seminar: The Task of Seeing*

Amity Wilczek
*People and Plants
Quantitative Reasoning*

Joel Schlosser
*Tragedy and Politics
Freedom & the State*

Winter, 2011

Kenneth Cardwell
*Introduction to New Testament Greek
Public Speaking*

Padraic MacLeish
Public Speaking

Jennifer Rapp
*Sacred Sources & Religious Movement
The Senses, Passions and
Being in the World*

Joel Schlosser
*Political Theory After Marx
Justice Among Nations in
Thucydides and Herodotus*

Jonathan Thirkield
The Sonnet

Amity Wilczek
*The Natural History of Islands
Ecology*

Spring Withrow Chair

Philip Gourevitch
*Journalist & Author.
Former editor, The Paris Review.
Contributing Editor, New Yorker
Magazine*

Spring, 2011

Charles Grimes
Introduction to Acting

Adnan Husain
*Islam & Social Science:
The World & Thought of Ibn Khaldun*

Erik Mueggler
Anthropology

Deep Springs Staff 2010-2011

Nick Baefsky
Senior Cowboy

Brother Kenneth Cardwell
Dean

Kerrie Coborn
Librarian

Dick Dawson
Music Instruction

Jonathan "Dewey"
DeWeese
Cook & BH Manager

Mark Dunn
Farm Manager

Jacob Goldstone
Junior Cowboy

Michael Harris
Fish Lake Cowboy

Padraic MacLeish
Maintenance Manager.

Karen Mitchell
Garden Manager

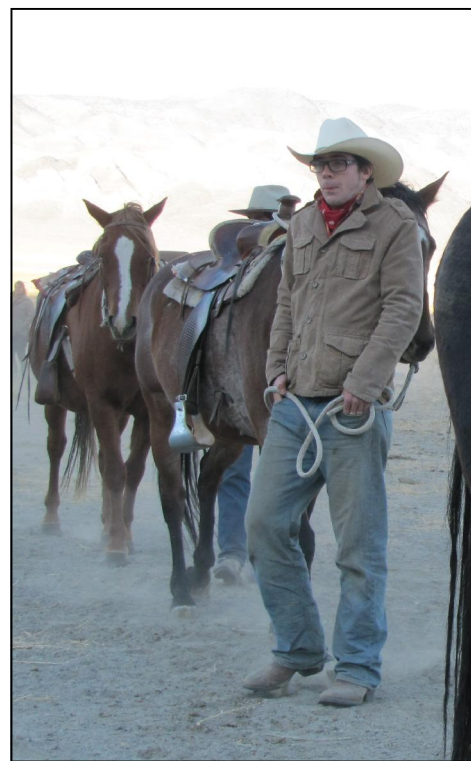
Ken Mitchell
Ranch Manager

David Neidorf
President

Iris Pope
Bookkeeper

David Welle
*Vice-President /
Fundraising Director*

Linda Williams
*Executive Assistant
to President*



*Eamon Heberlein DS'10 leads his horse
to roundup at the lake corrals*

Graduating from SB to Alumnus, 2011

Some alumni have asked about the “new” tradition (it dates from the mid-Nineties) of a formal graduation ceremony at Deep Springs. Both students and community members have found that the ceremony plays a significant role in saying goodbye and moving on from the intense sense of community that has been built up for both staff and second years over the previous two years.

Typically, the community gathers at a place out in the desert with a good view of the valley, and often of the ranch itself in the distance. Folding chairs and hay bales provide seating; the podium from the Main Room provides a focus. Typically there are speeches of farewell from a staff member, a faculty member, and the president, followed by the main event: each departing

student is publically eulogized by a member of the first-year class.

Originally, families and their guests were invited, but at the initiative of the student body, the event is now limited to community members. This allows the students to spend their last few hours in the valley saying goodbye to each other and the desert, rather than having to concentrate on the logistics of entertaining guests. More importantly, it relieves the speeches of the need to address a general public unfamiliar with life at Deep Springs, and allows these last formal speeches to be more personal than they otherwise would be.

What follows is an edited version of President David Neidorf’s remarks to the graduating students on June 25, 2011:

I’m sorry to see the class of 2009 go. Deep Springs is complicated enough that you must have complicated feelings about leaving. But for me, the day that you leave has come too fast.

In his farewell speech last night, Carter said that the end of your second year may be a watershed day for you, but for us who work here things will cycle on, as always. That’s only half true. For those of us who remain here, it’s only half true because people can’t put their hearts into living and working together for two years without leaving a mark on those around them. So you’d be wrong if you thought we’d forget you, or that we don’t want to hear from you and see you in the future.

For you, it’s a half-truth because your Deep Springs experience isn’t over in any strong sense. Over the next few years, “Deep Springs” will take a variety of shapes as something you’ll learn to carry it with you.

Some of you will have rotten first semesters at your next college. Don’t panic if you do, and know that it will pass. Remember how some of you had difficult first semesters here.

Your first semester in “normal” college may be uncomfortable for at least three reasons. First of all, you have been living at Deep Springs within a cashless community. That means that social status can’t be measured by income level or consumer goods. Instead, ideally you appear to others here in the light of what you have done and become during your time here. What counts is not what you can

buy, but what you are able to do as you respond to the needs and pressures of life in this valley. This is one reason Deep Springs may be hard to explain; the actual *worth* of your time here can’t be translated into abstract common denominators like money, course credits, or skill sets on resumes. But only if this is true will what you have done here have had *real* worth.

Little of what we have and do here together can be bought. (Note, however that in a real sense it has already been bought for you, by the supporters of Deep Springs; the translation of human goods into money can mislead us, but a serious life still requires having it and having the wherewithal to use it well.) At Deep Springs we don’t suffer scarcity, but we do live in material isolation, and this isolation is a pre-condition for a salutary authenticity. It removes us from the attention-sucking preoccupation with stuff that, if we’re not careful, can become central to our social status, our sense of security, and even to our sense of well-being. This is one thing I believe the fabled voice of the desert teaches always, and probably before all else. A sense of real worth and the guidance it can lend requires that at any time needful you can shift your glance past the prosaic world that fills the foreground of life, and to look instead with a distant, still, and unsparing desert gaze, a sharpened detachment from the confusion of worth and well-being with the goods of economic consumption and the pre-packaged social roles they signal.

For these reasons the cashless

nature of life at Deep Springs is both a sign and a pedagogical pre-condition of a life in the sometimes harsh natural light of a weightier reality. This is why the full scholarship for all students is so important to the work we all do here. You had to get used to living this way, and now—once you’ve exhausted the small and brief pseudo-reassurances of all those special treats and unlimited internet streaming that we all think we crave—you’ll have to get used to missing it.

The second reason your next semester may be a rough one is that you’ll suffer the weightlessness of having few real responsibilities. At a traditional college it won’t really matter much to others what you do or don’t do. That part of you that’s adult and capable, and the strengths and virtues that go along with this part of you, won’t be in play. If all goes well there are, eventually, intellectual compensations. But overall this mode of life can be depressing. In fact, I’d be disappointed if you didn’t find it at least a little depressing.

Thirdly, you’ll be entering an academic world where the coin of the realm is writing, where the private production of papers and projects is emphasized instead of discussion. This means that compared to Deep Springs it will take longer and be harder to find your way to those few teachers and fellow students who will be your new intellectual community. In sum, you will possibly feel both invisible and lonely for a while. Just know that this period will pass.

But it would be sad if it passed merely because you forgot the alternative ways of walking the earth that you've cultivated here.

So I wonder if there is anything I can say to you on our last day together that will help to guard against this. When teaching a class I try to make sure that the last day of the class is as close as possible to any other day. I do that because I'm certain that if the work we have been doing during the term has been worth doing, then it's still worth doing on the very last day.

This is true even though according to crude calculations like how much "credit" the experience is "worth," that one last day is probably worthless. One of my pet peeves about current fashions in the educational world is this crazy notion that anything worth doing has to be sanctified by the awarding of this strange abstraction we call "credit." This notion is motivated by a pressure to justify the worth of everything that goes on in college to a society grown suspicious of the value and costs of college.

This emphasis on course credit is a mistake. It might *appear* that offering credit for more and more activities is a way of recognizing their worth, but if you think about it, the opposite is true. The process tends to make experiences, endeavors, books, conversations, efforts of all kinds, appear to be worthless in themselves, and worthy only in terms of this bizarre abstraction "credit." Credit makes the things themselves seem less real, while suckering us into thinking that if you get "credit," the thing has greater weight and more reality. This weightless shadow-world of false worth—which assigns quantitative value, in various forms, to any number of human enterprises—oppresses us. And I am happy to say that the work students do at Deep Springs can and should be nothing less than a liberation from this oppression. Laboring with a little dedication, attention, and dignity can help form your soul towards whatever work you do in the world. To make something—to raise a crop, take care of some person or animal, make a meal, build a fence—

This substantial weight of real being is not always easy to locate in college or in life, but now that you have felt it, it can serve as a touchstone for the real that won't be lost when you leave Deep Springs. Plato's so-called 'ideal forms' can seem nutty if you take them too literally, but they describe an utterly familiar reality. Any situation you find yourself in will point past itself, to what more it might be or should be, provided your desert-trained vision can see it in the right perspective and light. Having a feel for the needs of the situation in front of you is one of our few means of access to what L.L. Nunn called the "moral order of the universe." If you can care about something being done right, if you respond to the claims of a situation with an abundance of heart that doesn't always stop to balance the checkbook or calculate how much credit you're going to get later, you will be a weightier and more substantial person.

You already know this: you wouldn't have come to Deep Springs without being animated by some such intuition, and you've followed that up with what you've done here. I hope your time here has given you the ability to sustain that view on the place you see next, and some confidence in the dedication of heart and strength that it takes to respond to what you see.

In this light the work of the world increases your satisfaction because it ennobles your life. That hay shed some of you built this year didn't have to run absolutely true to line. The garden road didn't have to be faced with flagstone hauled down from Westgard Pass. Karen's table service at our dinner last night didn't have to be carefully decorated, the guest toilets in the valley don't have to be kept clean to perform their function. So when I say a good job of work ennobles your life, I mean it stands as a glorious gesture of defiance towards the vast official consumer-based and credit-granting forces in the world, forces that want you to measure your worth in alien terms, and to husband your energies so you can get your outcome cheap.

Let me apply these comments briefly to student body governance. I know that you have been involved, even more than usual, with strife between the communitarians and libertarians among you. By 'communitarians' I mean those who seek fulfillment through membership in a common endeavor, and embrace the



Members of the community gather on the main circle for Christmas caroling and spiced cider, December 2010

But as often happens, we tend to internalize our own rhetoric and end up feeling that some kind of official sanction is necessary to signal the worth or cash value of our attention and effort. A sign that this creeps into our perceptions is the oft-expressed claim that a reading group will be taken more seriously if it's set up as a credit-earning activity.

exercises your strength in a way that gives you a dignified weight on the earth. This is true even, or even especially, for the least productive labor, the rote washing, cleaning, and straightening that merely stave off the entropic chaos of our common space for just one more day, so that we can live together with our heads held high for a few hours longer.



The class of 2009 at graduation, June 2011: Jacob Goldstone, Kevin Morrell, Michael Harris, Will Stoutin, Carter West, Christian Cain, Tyler Bourgoise, Tim McGinnis, Thomas Mathews

sacrifices of individual whim and interest required by membership. By ‘libertarian’ I mean those who assert above all their right to be free of any constraints that don’t seem fruitful to them as private individuals. Living within this tension is an ever-present challenge that the life we live sets to our maturity. It’s good training for wrestling with the world beyond Deep Springs, since the entire social world, except perhaps within a theocratic or fascistic totalitarianism, is suffused with this tension. We should stop to ask ourselves, then, what it means to do a good job of it.

Communitarians usually complain that the libertarians are jerks who live in selfish and childish denial of the responsibilities imposed by the demands of human life in common. Libertarians usually complain that communitarians are control freaks, who want to use the authority of “community” to organize and dictate everyone’s behavior. Both sides can marshal evidence, because given our imperfections, there are plenty of times when both these complaints are correct.

Libertarians are right that there are human virtues that are not civic virtues, that a community comprising merely good citizens would be a beehive, something sub-human. But communitarians are also right that almost any redeeming possibility in human life, not to mention a good deal of its beauty, comes to be only in and through

communities. Together, these tensions furnish us with a decent job to take on: the work and the sacrifice communities require, and the need to artfully skirt their dangers, lends weight and significance to much of what would otherwise be oppressive in life. This is one reason why no good would come of resolving this tension; life is better off within it.

But like any job, you can do this one gracefully and well, or you can make a sloppy mess of it. When these two positions harden and press their claims by disparaging those on the other side, then you know that abundance of heart and generosity of spirit are lacking, that the weak among us have taken over and are making a mess of things. Then communitarians are right to suspect the libertarians of using theory to disguise the fact that they feel too weak or just can’t be bothered to care about the quality of lives lived together, and libertarians are right to suspect communitarians of trying to diminish the scope of other people’s lives so as to undermine competition and ambition. What both sides have in common, at this point, is a sloppy resentment towards the job presented by the tensions of reality.

You already know that this job—the leadership and service to humanity that Deep Springs holds up as an animating aim—can’t ever be done perfectly. Doing it well, responding to whatever claim is made by the world around you, takes hard work, experience, and luck. I hope and

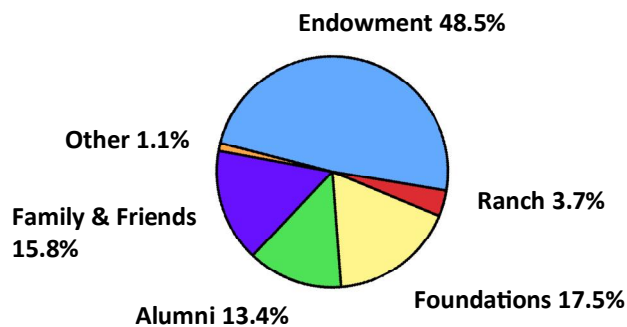
believe that Deep Springs has given you a feel for the work and a running start on the experience. Beyond that, I can only wish you luck.

It helps, I hope, to know that your efforts here have had real worth. Imagine, for a moment, that political discourse in our country was subject to the habits of intellectual honesty that at our best we demand of each other in a classroom or a meeting. Imagine whatever it is that made you want to build hay sheds and garden roads without being stingy with your care and effort, that doesn’t want the thing merely to shed water or hold trucks out of the mud, but to run true or to lend an elegance to the garden. Now imagine that whatever that is were more present in the hearts of our bureaucrats, police, teachers, and politicians.

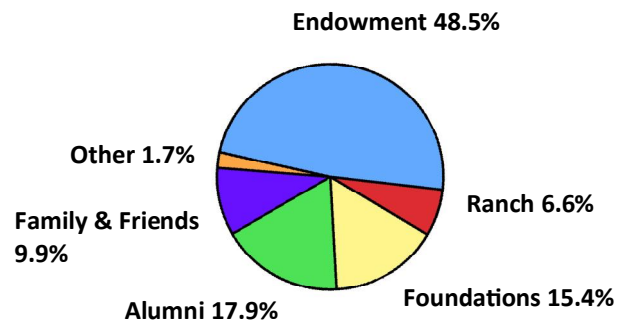
Imagining this should be easy. It’s something like what second-years at Deep Springs feel when they work hard on projects or committees whose fruits they won’t reap, to build the college for subsequent generations. You have all done that work—work the worth of which, all too soon, those living here in later years won’t even know to credit you for having done. I trust that once in a while, you will remind one another of that. In the meantime, I want to thank you and congratulate you for having done it.

Operating Revenue	2009-2010	2010-2011
Annual Operations Fund	\$696,681	\$666,592
Program Enrichment Gifts Utilized	\$10,482	\$20,198
Investments Utilized	\$724,802	\$746,412
Annual Fund Surplus Utilized	\$0	\$0
Other Income	\$6,238	\$5,527
Ranch/Farm Sales	\$54,604	\$101,658
Total Operating Revenue	\$1,492,807	\$1,540,387

FY2010 Operating Revenue

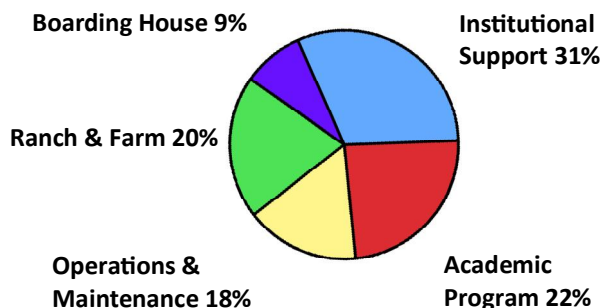


FY2011 Operating Revenue

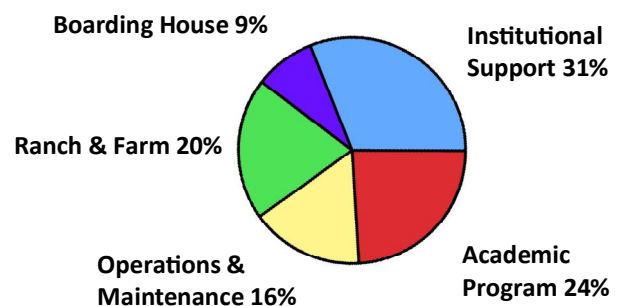


Operating Expenses	2009-2010	2010-2011
Instructional & Student Services	\$309,715	\$363,692
Administration	\$445,788	\$479,399
Boarding House	\$129,634	\$131,251
Ranch Operations	\$289,292	\$305,930
Operations and Maintenance	\$255,059	\$246,797
Total Operating Expenses	\$1,429,488	\$1,527,069
Surplus (Deficit)	\$63,319	\$13,318

FY2010 Operating Expenses

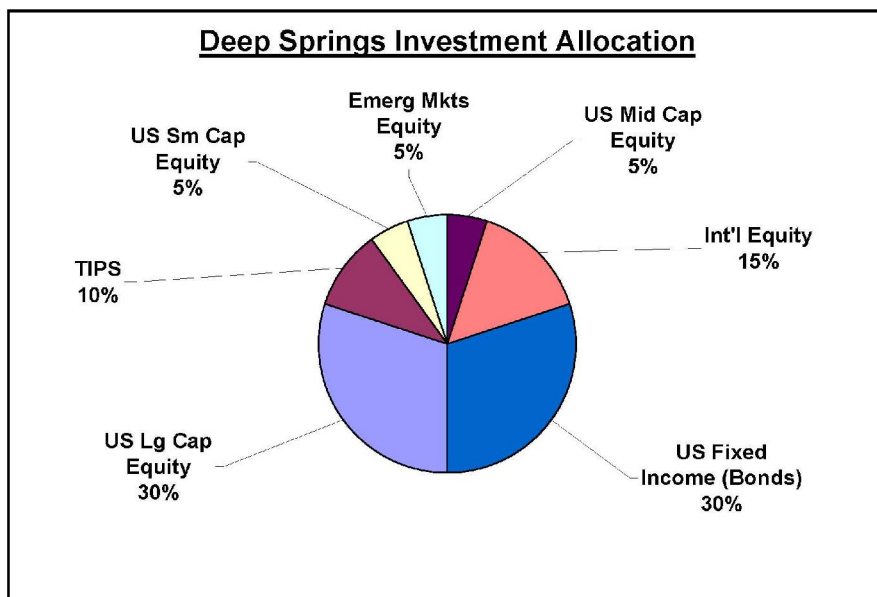


FY2011 Operating Expenses



Audited Net Assets (Accrual Basis)	2009-2010	2010-2011
<u>Assets</u>		
Total Investments	\$13,627,174	\$17,109,881
Property, Plant, and Equipment	\$9,703,430	\$9,411,880
Cash & Accounts Receivable	\$292,113	\$256,794
Pledges to the Endowment	\$674,804	\$71,480
Trusts, Prepaid Expenses, Other Assets	<u>\$327,710</u>	<u>\$328,799</u>
Total Assets	\$24,625,231	\$27,178,834
<u>Liabilities</u>		
Accounts Payable	\$39,212	\$28,966
Accrued Liabilities and Taxes	\$51,355	\$55,083
Telluride Assoc. Minority Share of LLC	\$1,293,795	\$1,246,659
Payable Under Unitrusts	<u>\$33,871</u>	<u>\$3,541</u>
Total Liabilities	\$1,418,233	\$1,334,249
<u>Net Assets</u>	\$23,206,998	\$25,844,585
Investments	2009-2010	2010-2011
Restricted Endowment	\$8,950,020	\$10,536,483
Unrestricted Endowment	\$4,677,154	\$6,573,398
Capital and Other Reserves	<u>\$0</u>	
Total Investments	\$13,627,174	\$17,109,881

Deep Springs Investment Policy



The Trustees of Deep Springs maintain an investment policy that is conservative compared to the typical standards of college endowments: 60% equities and 40% domestic fixed income securities.

This chart shows the sub-groups of stocks and bonds established by the policy. Allocations are rebalanced quarterly. Funds are held and managed in accordance with TDS policy by State Street Global Advisors, under the direction of the investment committee established by the trustees.

The goal of the TDS Investment Policy is to maximize both overall return and available operating funds, while maintaining prudent levels of risk and preserving the purchasing power of endowment income in perpetuity. Investment decisions are made using a long-term planning horizon of 25 years.

A survey of recent alumni on lives of service

Matt Mandelkern DS'07

“Gentlemen: for what came ye into the wilderness? Not for conventional scholastic training; not for ranch life; not to become proficient in pursuit of material gain. You came to prepare for a life of service, with the understanding that superior ability and generous purpose would be expected of you...” —L.L. Nunn, February 17, 1923

What do we mean when we say in our mission statement that “leadership and enlightened service are the aims of Deep Springs”? For our students and younger alumni, this is a practical problem of the utmost importance: what does it mean for *our* lives to be lives of service? How can we so fashion them?

In attempting to answer this question more concretely, we’ve been talking to alumni from the last thirty years at Deep Springs about how they have lived, and are living, lives of service. While alumni have found a wide variety of ways to answer this question in practice, their lives also have certain features in common, as you’ll see below.

Initially, we chose to survey recent alumni out of a desire to substantiate the recent accomplishments of Deep Springs College in order to aid current fundraising and development efforts. The results have inspired us to continue our survey even further back. We encourage other alumni from previous generations to tell us their experience and interpretation of living L.L. Nunn’s life of service.

Serving Communities

One element that stands out among alumni is attention to the needs of their communities, particularly to underserved constituencies. Daniel Fulwiler DS’85 has worked to provide health care to two typically underserved groups: first, as an administrator at a health center serving the gay and lesbian community in Chicago, and now as the CEO of a health center serving Mexican American immigrants on Chicago’s southwest side.

David Schisgall DS’86 has a similar focus. Now a commercial screenwriter, he made films for twenty years about the “real world,” covering such topics as the Iraq war and the West Bank. His muckraking documentary “Very Young Girls,” about underage prostitutes in New York City, helped change laws concerning prostitution in New York,

and Schisgall now serves on the board of an NGO that works to end commercial sexual exploitation of underage prostitutes and to help empower former prostitutes. Schisgall says that Deep Springs directed him along this service-oriented path. “Service wasn’t the reason I went to Deep Springs, but the save-the-world piece gets fit in with the glorious-freaky-outsider-elitist piece; it’s part and parcel of all that in a really good way.”

Joshua Kim DS’95 pursued a law degree after his BA, and now heads the legal department for A New Way of Life Reentry Project in South Los Angeles. The organization helps people with prior convictions clean up their criminal records, and works to protect them from unfair and illegal housing or employment discrimination.

When Josh Kamensky DS’92 attended Yale, he participated in student activism in support of striking union workers. He stayed involved in labor organizing after leaving New Haven, learning Spanish and moving to Los Angeles, where he worked in communications and research for unions and non-profit groups and on labor issues for a Los Angeles City Councilmember. Kamensky attributes his labor activism, in part, to “Deep-Springs-shaped beliefs about the importance of labor in community.”

Other alumni point out how Deep Springs taught them an ethic which helps them focus on their community’s needs. “I feel an obligation to be helping out in my community, and I think that is at least partially attributable to the ethos at Deep Springs when I was there of making sure you do your share, that others aren’t doing work you should be doing,” says John Mangin DS’96. Mangin now works as an affordable housing developer in the Philadelphia area. He litigates against municipalities that exclude low-income people; supports the creation of affordable housing through state poli-

cy reform; and works with architects, engineers, and developers to build affordable housing projects.

Like Mangin, Sunshine Mathon DS’91 works to provide affordable housing to low-income constituencies through the nonprofit Foundation Communities in Austin, Texas. Mathon both manages new construction projects and also works at the policy level city and state wide.

Serving the Environment

Mathon’s work manifests a focus that shows up repeatedly in our conversations with alumni: sustainability. He builds green affordable housing projects and works on policies that incentivize green building.

Several alumni spoke of the importance of helping communities transition to more sustainable structures. David Gregory DS’93 came to Deep Springs “with an ideal of service...but became confused about how to fulfill the mission” while a student in the valley. He remembers a time characterized by “rampant cynicism, malaise, and disengagement,” in part at least thanks to the coed debates of the early 90s.

After finishing his BS in Landscape Architecture at Rutgers, working for a few years, and completing Master’s at UC Berkeley in both Architecture and City and Regional Planning, Gregory went to China, taking a job in an architectural firm in Guangzhou. He now works for an international NGO focused on sustainable and equitable urban transportation. As the “Urban Development Program Manager,” he currently leads a project to advise a rapidly growing second-tier interior Chinese city on redeveloping its public transportation system.

Gregory notes that his new job “has me less beholden to private clients whose values I may not share, has a strong environmental and socially ethical charter, and has me reading more deeply

about things that actually affect people's lives. Though I'm probably naively optimistic about how much I can steer the juggernaut that is the Chinese economy, for the time being I'll take naive optimism over existential pessimism. We do real-world demonstration projects (appealing to my practical, 'labor' side), but also work on policy ('academics')."

John Fort DS'99 has also focused his career on working to balance human needs with environmental stewardship. Fort is currently training as a mediator with a special focus on conflicts at the intersection of economic development and environmental conservation. Fort believes the most important aspect of career-related service is not *what* you do but *how* you do it. "When I think of service I think of sacrifice, doing something that is a loss to you in order to benefit a greater cause. There are some jobs which seem to provide great opportunities to do this. However, I always remember Jack Newell saying that it doesn't matter what your job is as long as you find a way to be of service doing that job."

Brendan Taaffe DS'91 is one of several alumni dedicated to sustainable living in part by running a small-scale organic vegetable farm. Organic farming contains an element of service in that it is "an important part of the society I want to see: to have a source of affordable quality organic produce and to be a responsible land steward. I wanted to play my role, had a vision of how I thought society could and can be, and wanted to plug myself in in a healthy way," says Taaffe. Like many Deep Springs with an interest in food, farming, and the environment, Taaffe traces his interest in part to his time at Deep Springs—in particular to a directed study on environmental ethics. "I was totally burned out on Horkheimer and Adorno, and Wendell Berry was a breath of fresh air. I was totally convinced."

Pursuing Service Along Various Routes

Alumni demonstrate openness to pursuing service along a variety of paths. Neal Latt DS'85 was an organic farmer for 15 years, producing 80 tons of mixed vegetables annually in Humboldt County, providing healthy food for his community and helping to build farmers markets. During the housing boom, when housing prices tripled in his area, Latt

transitioned to work building and rehabilitating affordable housing. Now he attends law school in San Francisco, intending to become a land use attorney and return to Eureka to help steward sustainable development in Humboldt County over the next 40 years.

Likewise, Sunshine Mathon has pursued service in multiple ways. Before dedicating himself to working in affordable green housing, he returned to a Quaker summer camp he had attended in order to work as a counselor and then as a director of the camp for several years, "teaching non-violence, simple living, respect for the self, participation in the community and love of the natural world."

Classic Service Paths

Other alumni have pursued 'classic' service paths. Doug Pascover DS'85 directs an agency that helps adults with developmental disabilities to live independently. Random Turner-Jones DS'85 works as a nurse with developmentally disabled adults, and also adults and children with psychiatric problems. Turner-Jones chose to go into nursing rather than become a physician because nursing has given him a broader practice and wider set of experiences and "the opportunity to address many more kinds of needs out in the world for other people than I think doctoring would have."

Oliver Morrison DS'00 represents another 'service profession' common among Deep Springs alumni: secondary education. For the past four years, he has been teaching in a charter school with low income minority students in West Helena, Arkansas. Morrison was at Deep Springs during the 9/11 attacks, and he expressed how it impacted his experience here. The attacks "made a lot of us think about trying to be more concrete about how what we were doing at Deep Springs was going to ultimately help us in living lives of service. It reminded us that was the purpose of our time at Deep Springs and gave us a renewed focus. Deep Springs does a good job of trying to get you to think about service in a more holistic sense. By the nature of the institution, every job and every person has the potential to do a lot for the world if they do it well and with care."

Michael Thoms DS'98 also pursues service through teaching. Thoms is now a doctoral student in math educa-



Tim McGinnis DS'09 prepares another concrete pour for the new hay barn.

tion, and intends to work on math teacher development programs in developing countries in West Africa. "I believe that access to a quality education should be a human right," says Thoms: "not just because this access in theory gets you a better job but also because education has the potential to alter the way that you observe the world and interact in it for the better."

Thoms notes that it can be hard to find ways to be of service. "I have seen both the benefits and limitations of direct service. Especially abroad, direct service can be extremely frustrating and you often feel like you are accomplishing very little." John Fort expressed similar sentiments about his time in the Peace Corps: "To say that I did the Peace Corps doesn't tell us that much about whether or not I was doing service to humanity; I met a range of volunteers, some of whom were doing service and benefiting a broader human world, and some of whom were not. The most successful volunteers listened skillfully to those in need and responded compassionately while maintaining an awareness of their own needs and boundaries."

Service through International Aid and Consulting

Eric Vandenbrink DS'02 found that two years at Deep Springs helped him focus on determinate educational goals: in his case, international develop-

ment and aid. He pursued this interest after leaving the valley for Yale, in academics and working as a research assistant studying how government organizational schemes—particularly in southeast Asia—can lead to “less than ideal developmental outcomes.”

After graduating, Vandenbrink returned to Cambodia to put his education to use. He began as a freelance consultant, helping NGOs involve local people in designing, planning and evaluating rural development projects. This evolved into the management of agriculture and natural resource management projects with international NGOs like CARE and Catholic Relief Services. As ever, community involvement and local

voices providing emergency assistance to farmers affected by the 2010 floods.

Nick Gossen DS’98, like Vandenbrink, works in part with non-profits, both in the US and abroad. After Deep Springs, he went to Bosnia for a year, working with the International Rescue Committee to rebuild houses and communities destroyed during the 1992-5 war. “This was a fairly literal approach to ‘service,’” says Gossen, “but one that ultimately felt quite hollow. We were helping individuals, to be sure, but the decisions about who to help, and how, were being made by governments in Washington and Brussels.”

Gossen decided that he could have a greater impact doing policy work.

cies,” says Gossen. “I am a firm believer that government plays an essential role in promoting opportunity, equality and well-being in our society. But it usually plays that role quite poorly.” Gossen recently worked with the head of the New York City Housing Authority, landlord to 180,000 low-income families, to develop a plan to finance building rehabilitation and improve living conditions for residents.

Gossen’s career path is another illustration of the fact that many alumni commented on: ideals of service must be tempered by experience. “My view of what ‘service to humanity’ means in the context of my professional life has evolved considerably. It would be fair to say that a good portion of my career has been spent trying to square the service imperative imparted by Deep Springs with the reality of how things get done in the world and what I find personally motivating on a daily basis.”

But Gossen says that one simple metric has helped him make decisions: “As I have made many career decisions over the course of the past decade, one of the simplest and most compelling heuristics I have used has been a simple question: will my fellow Deep Springers respect this decision and believe that it constitutes service to humanity? For me, Nunn’s mandate to serve—embodied in the judgment of my fellow alums—serves as a bearing for where I should be heading.”

David Galbraith DS’90 was drawn to international issues after leaving Deep Springs, and is now a Foreign Service Officer. He serves as a diplomat abroad and as a State Department official at home. “How I serve ranges from the mundane to the fascinating,” says Galbraith, who has worked as an immigrant visa officer in Cairo, a political officer in Baghdad, and an advisor in Venezuela developing a public diplomacy strategy to explain U.S. economic interests.

Galbraith is now the Director for Gulf States on the National Security Staff, prepared in part by a stint in Saudi Arabia. “It is an honor to represent the United States overseas, yet one I try to approach with a deep sense of humility. As proud as I am of being an American, we have our own struggles and flaws like any other people. If stamping visas was mundane at times, so was washing dishes in the BH, and better to do it well and cheerfully than poorly and sulki-



Ben Shaver DS’10 and Harper Keehn DS’10 build forms for the stone & mortar road-way in the garden.

governance was at the core. For instance, one project helped shrimp farmers to better manage their grounds, keeping income the same without destroying mangroves and other sensitive habitats.

“The tools and methods in this work have a lot of overlap with what you learn in self governance: how to lead a discussion, how to make decisions, how to try to negotiate between competing claims for the same resources, how to get people to learn how to talk about their ideas and be sensitive to what people are or aren’t comfortable saying. The self governance aspect of Deep Springs made me a much better listener, a lot more open to hearing other people: what they wanted to say but also what they couldn’t say but really thought.” After Cambodia, Vandenbrink ran a program in Pakistan for Catholic Relief Ser-

After earning a BA from Harvard, he worked on John Kerry’s campaign for president. “I wrote policy positions and pored over polling data. It was exciting to think that some idea of mine might someday make up some small portion of American policy. But the further I got into it, the more I realized that there is always some person or issue higher up the food chain who can push your work aside in a moment. The only way to assure your issues get heard is to accumulate power and go into battle for your cause. And the pursuit of power has a tendency to become the goal in itself.”

Caught in this bind, Gossen decided to leave politics altogether. He now works as a consultant to companies and government agencies in the US and the Middle East. “I am most passionate about my work for public sector agen-

ly. Whatever my particular role overseas, I know that part of my job is being respectful to whomever I meet and helping American citizens whenever the opportunity arises. Finally, I am well aware that my profession is but one of many types and models of service, including others that I try to practice as a husband, father, and American and global citizen.”

Service Through Non-Profit Work

Nathan Leamy DS’02 finished his BA at Oberlin then received a Watson Fellowship to study how the green revolution and agricultural policy in the US affects how people eat bread and grains around the world. In his travels—which took him to Mexico, India, France, Italy, and Egypt—Leamy worked with several non-profits, including Slow Food. Slow Food is a grassroots organization begun in Italy on the idea that the food which is best for growers, our health and the planet, is also something to enjoy, celebrate, and build a community out of.

After returning to the U.S., Leamy became an Associate Director at Slow Food. He works in the national headquarters of the organization, helping local chapters celebrate local food traditions, fight fast food, and support sustainable agriculture. “To me food was my driver to get involved simply because I love to eat. It’s something that has a lot of potential for everybody to connect to: everyone eats food and the way we eat has enormous implications for the environment and the world at large.”

Working in nonprofits can be a mixed bag, says Leamy. “It sometimes feels like I’m doing great service, but it can also feel aggravating. My time at Deep Springs was a time when I learned how to get things done: we were able to

sit down every week, figure out what the problems were and how to address them, and work toward a resolution. In the non-profit world, there’s no end: there are always more problems and challenges, you’ll always be outspent by the bad guys many times over; so it’s been an adjustment to try reconciling that with feeling like I’m not doing enough, not making the difference I want to make.”

Leamy’s day-to-day life comprises a mix of tasks, including work in human resources, operations, finances, legal affairs, and strategic planning. “I learned at Deep Springs the ethic that you’ve got to do whatever needs to get done and that the good of the group is most important; I definitely didn’t leave college planning on doing human resource and operations work but that was the need here and it was something I was good at.”

Like Leamy, Rosten Woo DS’95 works with non-profits to put into practice his vision for a better world. As a consultant living in Los Angeles, he works on a remarkable variety of projects. “Almost everything I work on is about helping non-experts understand and participate in shaping the places they live,” says Woo. “I design and write but more than either of those things I organize and facilitate collaborations between advocates, educators, designers, artists, and writers.”

Among other projects, Woo recently developed a training series as part of a “people’s planning school.” The project sought to educate organizers in low-income, primarily Latino neighborhoods about local land-use politics. Woo has also worked on an outreach campaign and educational website about redistricting issues in California, which he

produced in conjunction with a civil rights organization called Advancement Project. Before moving to LA, Woo worked with fellow Deep Springer Damon Rich DS’93 to found and direct an organization called the Center for Urban Pedagogy, “a nonprofit organization that uses design and art to improve public participation in shaping the places where we all live...by creating visually-based educational tools that demystify urban policy and planning issues.”

“To my mind,” says Woo, “being able to say that I am trying to serve something greater than myself is identical to saying that my life has meaning. So, I feel lucky that I’ve been able to structure my life around service. The hard part for me was finding a place that I trusted—where I felt confident about who and what I wanted to serve and what kinds of work I was suited for. Deep Springs helped me figure out both of those. Somewhere in my twenties, I stopped worrying about whether what I was doing was the *most* service, or the most use I could make of my life. I just snapped into a sense that I’d found my calling. I knew what I had to offer the world. Service is...the main thread of my life, fully integrated with my feelings of self-worth and happiness. I believe that if you do what you love to do, work hard and work on things that you think you’ll be proud of, you’re unlikely to end up in a different situation.”

We invite you to share insights and stories from your own lives—how have you lived a life of service? How did your time at Deep Springs play a role in shaping that life? Write in to mainoffice@deepsprings.edu.



Deep Springs received a generous grant from The Hugh & Hazel Darling Foundation for a shed to protect our abundant hay crop from snow and rain. The funds allowed students to build the entire structure with Mark Dunn DS’99 who designed and engineered the project. We’re grateful to Richard Stack, trustee of the foundation, for making this possible.

Robert Gatje DS'44 Receives Deep Springs Medal

At the Memorial Day alumni reunion in Deep Springs Valley, the Board of Trustees awarded Robert Gatje DS'44 with the Deep Springs Medal, the college's highest honor. The award goes to alumni whose lives exemplify the ideals of selfless service and visionary leadership that LL Nunn sought to advance when he founded the college in 1917.

Bob served as both SB President and SB Trustee while a student in the valley. On leaving Deep Springs in 1946, he volunteered to serve in the United States Army, and then attended Cornell University's College of Architecture, where he received his Bachelor's degree with highest honors and was a Skidmore, Owings and Merrill Scholar as well as a Telluride Scholar. He continued his architectural studies in London as a Fulbright Scholar.

After returning from London, Bob joined the acclaimed architectural firm of Marcel Breuer where his career flourished and he eventually rose to full partner.

As co-designer with Breuer, Bob built many prize-winning buildings. He continued the design and development of an entire French ski resort plus major manufacturing and research centers for leading corporations.

Throughout his career, Bob Gatje has served both his profession and the larger society. He held positions of leadership and honor in the American Institute of Architects at both the local and national levels, including the presidency of the New York Chapter. He has served as a member of the alumni council of the Cornell College of Architecture, a member of the Junior Council of the Museum of Modern Art, and a trustee of the New York Hall of Science, and chaired the ultimately successful Committee to Save the Whitney



Bob Gatje DS'44 with previous honorees Bill Allen DS'42 (far left) and Jack Newell DS'56 (far right), and TDS Vice-Chair Beth Thomas following the award ceremony at the 94th annual alumni reunion at Deep Springs over Memorial Day.

Museum.

He became a trustee of the Roosevelt Institute in 1996. Bill vanden Heuvel DS'46 said of his service: "Bob's sense of civic purpose has been shown time and again. He is now my close associate in working to build the Franklin D. Roosevelt Four Freedoms Park on Roosevelt Island in the East River of New York—fulfilling a design by the late Louis Kahn that will give New York and our country an architectural treasure."

Bob served as Telluride's president from 1953-55, and founded and long ran ADSTA, the Alumni of Deep Springs and Telluride Association. He was a highly-regarded member of Deep Springs'

Board of Trustees from 1974-1982. He chaired the Withrow Commission from the late 1980s to 2004 and also the all-important Building Committee during the Campaign for Deep Springs which saw the reconstruction of virtually the entire campus at the turn of the 21st Century.

Bob has volunteered his time for many years as the fundraising chair of the 1940s alumni, and his diligent work shows in the overwhelmingly generous support that decade has given to Deep Springs. His classmate Mel Kohn DS'44 said, "From Day 1, Bob was the walking incarnation of what LL and the faculty of Deep Springs would have wanted us all to be, and what the rest of us aspired to be."

Fundraising Report 2011

David Welle DS'80

The news for giving to Deep Springs in fiscal 2011 was a mixed bag. The good news is that we surpassed our fundraising goals for contributions from alumni to the annual operations fund. At the beginning of the year we set a target of \$220,000 from alumni and by year's end they contributed over \$265,000. We must thank the efforts of our class chair volunteers for offering encouragement to their fellows in this effort.

At the same time however, the number of alumni making contributions actually declined from 250 in the previous year to only 226 in FY2011. Which means, of course, that those making contributions increased the size of their average gift. For this, we are very grateful and can only express our wish that others will join them in doing so during this current year. To this end, we have a gift match challenge to encourage alumni (see page 21).

With regards to individual gifts from family and friends, participation dropped from 226 individuals in the record year FY2010 to 209 in FY2011, and total gifts received came to just shy of \$150,000.

The net result: we exceeded our goals for individual giving, but a smaller number of individuals are carrying the load. It may be that many are waiting out the recession before continuing with their support, and it's clear how crucial every single individual is to helping Deep Springs thrive.

The most disappointing news is also related directly to the state of the economy. Foundation gifts to annual operations continued to drop substantially as some of our long-standing supporters have had to curtail their giving due to stressed endowments. On the bright side, we did receive substantial gifts from both The Adele M. Thomas Foundation and The Sahan Daywi Foundation. Each organization has done a great deal to sustain Deep Springs over the past decade and we remain grateful for their commitment. Further, The Hitz Family Foundation provided a \$200,000 matching gift in response to the increased individual gifts mentioned above.

Other good news concerns the endowment. For the third straight year,

gifts to the endowment topped over \$1 million. Whether based on pledges or on bequests, friends and alumni continue to bear the long-range health of Deep Springs in mind. The endowment is now at its strongest level ever (see next page) and every single contributor deserves thanks.

Two individuals this year bear special mention. We are particularly grateful to Erik Pell who contributed a six-figure gift for the endowment in addition to his regular annual operations gift. And, while saddened to learn of Charles Christenson's death, we were overwhelmed with gratitude to learn that he bequeathed nearly a million dollars to the Deep Springs endowment for the benefit of future students.

The college owes its continued vitality and success to the commitment of friends and alumni like these, as well as to the many others who contribute in both large and small ways. As the graph at right shows, the Campaign launched in 2006 continues to bear fruit and we are within striking range of success. It is crucial that we maintain momentum for the next year.

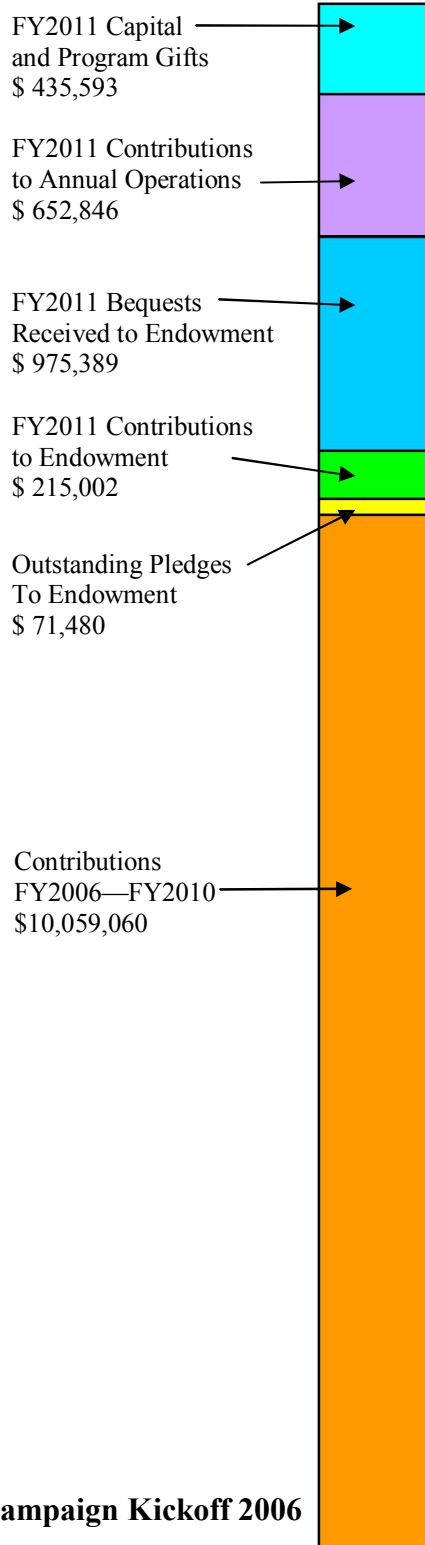
A report on fundraising would not be complete without mentioning the efforts of staff and students here in the valley. Improving the balance sheet is not just a matter of raising funds; saving on costs helps as well. In the past year we traded two tons of potatoes from our garden for other produce in town, thereby saving money in the BH; we now haul our own trash, which will mean savings of over \$5,000/year going forward; targeted gifts for BH equipment from parents Barry & Lee Ann McGinnis and alumnus Paul Starrs have made it possible for us to more efficiently use our own DS livestock and produce.

On the market side, our calf crop increased over previous years and the farm sold over \$50,000 worth of alfalfa for the first time ever. In a myriad of ways, those of us here in the valley continue our efforts to improve the operations of the college while also maintaining the unique caliber of Nunnian education. We remain mindful of all those individuals outside the valley who give so much to make it possible—and thankful to all.

Centennial Campaign

Target for December 31, 2012:
\$15,000,000

\$12,409,370



Campaign Kickoff 2006

Giving to Deep Springs (Cash Basis)	2009-2010	2010-2011
<u>Annual Operations Fund</u>		
Alumni, Family, & Friends	\$410,274	\$410,594
Foundations	\$261,100	\$234,869
Other Gifts	\$25,307	\$7,383
Total	\$696,681	\$652,846
<u>Program Enrichment Gifts</u>	\$19,455	\$15,863
<u>Capital Giving</u>		
Contributions to Endowment	\$1,552,198	\$1,190,752
Other Capital Gifts	\$34,577	\$412,461
Campaign Expenses	(\$66,502)	(\$78,920)
Total	\$1,520,273	\$1,524,293
<u>Total Gifts</u>	\$2,236,409	\$2,193,002

Contributors to the Endowment 2010-2011

We're grateful to everyone who contributed this year, and we particularly want to acknowledge the generosity of those who thought of Deep Springs in their estate planning, assuring the college would continue after their own passing.

**Robert B. Aird Humanities
Professorship**
Polly Aird

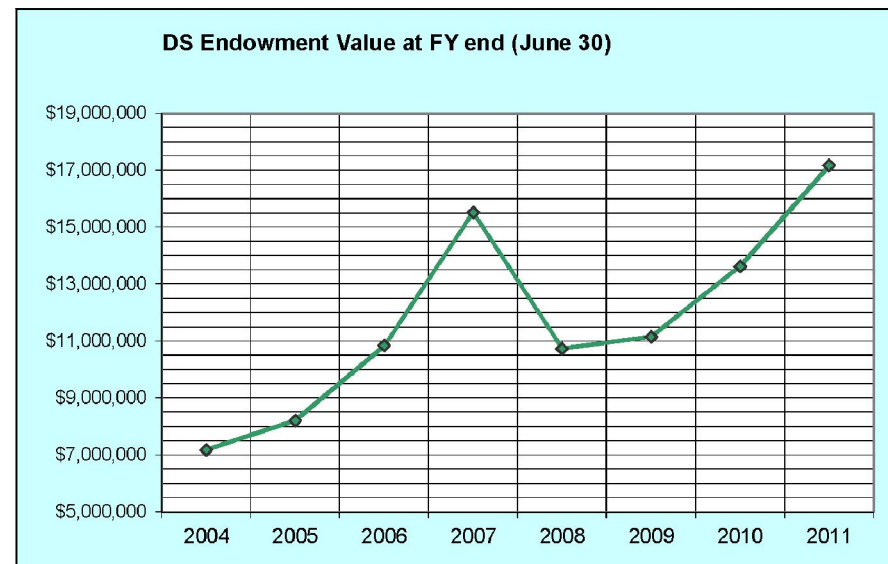
Unrestricted Endowment
The Adele M. Thomas Charitable
Foundation
John Bennett

*Charles Christenson **

Erik Cota-Robles
Henry & Ta-yun Fang
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** - Bequest received*

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IHO—In Honor Of *IMO—In Memory Of* ***—Deceased* *##—Employer match gift*

Alumni Class Chairs are highlighted in bold

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 Vivek Agrawala
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Hitz Family Foundation offers new gift match challenge to DS alumni

After a successful gift match challenge last year which netted the college an additional \$200,000 in contributions, The Hitz Family Foundation has offered a special gift match challenge this year directed to alumni of Deep Springs.

On average, 38% of alumni contribute to Deep Springs in any given year, but over 60% of alumni give in any three year period. In order to improve the yearly percentage, The Hitz Foundation will match 4-to-1 every dollar contributed by a given class (i.e. 1953 or 1971 or 1987, etc.) that is above that class' three-year average as a group.

We're encouraging all alumni to join their classmates in giving every year to Deep Springs. Doing so will improve our ability to plan operating revenue from year to year and help assure stability in the college's finances. We greatly appreciate the Hitz Foundation's continuing commitment to supporting individual gifts to Deep Springs.

Contributing to Deep Springs

There are multiple ways to assure the financial health of the college as we approach our Centennial Anniversary in 2017. Contributing to Deep Springs is an investment in progressive education. There are four broad categories wherein we look for funding:

Annual Operations—contribution goes directly to pay salaries and expenses in the current fiscal year.

Endowment—provides stable long-term fund that generates income for college operations

Capital Expenditures—provides for specific one-time expenditures on large ticket items like vehicles and facility equipment.

Program Enhancements—provides for expenditures to enhance short-term and occasional educational programs.

Cash Gifts

Write your check payable to “Deep Springs College” and mail to our office.

Credit Card Gifts

Visit www.deepsprings.edu/contribute

and follow the “Network For Good” link to establish automated monthly credit card gifts.

Stock and Securities Gifts

We accept direct transfers of stocks and securities. Please contact us first with details of your intended gift. We can then provide your brokerage firm or financial institution with the necessary account information. *We need to go through these steps in order to properly track and account for your gift.*

Matching Gifts

Please ask your company or organization for information on matching gift eligibility and program limitations.

Pledges

If you feel unable to make a substantial gift today, you can also pledge now for gift payments in the future. This is a great way to establish future funding for the college. Download a pledge form at www.deepsprings.edu/contribute/giving.

Bequests and Planned Giving

Consider naming Deep Springs as a beneficiary in your will, trust, or life insurance policy. We welcome and appreciate such remembrances. Please contact our office and we will provide you with the necessary documentation to record the bequest.

Bring a Friend

Over the years, numerous individuals have given financially to Deep Springs even though they’ve never set foot in the valley. If there is someone you think we should get to know, please give us a call or bring them to one of our regional events.

Questions?

David Welle at 760-872-2000 ext. 27
dwelle@deepsprings.edu

Main Office at 760-872-2000 ext. 33
mainoffice@deepsprings.edu

Deep Springs College
HC 72 Box 45001
Dyer, NV 89010

Special Thanks to those who have contributed *every* year for the past ten years!

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Peggy & Donn Miller
Kay & F. Ross Peterson
Beth & John Thomas

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Sahan Daywi Foundation
Adele M. Thomas Foundation

The L.L. Nunn Society

The L.L. Nunn Society, established to honor the founder of Deep Springs, recognizes and thanks those alumni, family and friends who have provided for the college in their will or estate plans. With a gift of cash or securities, donors benefit Deep Springs directly while receiving a variety of tax benefits. Other types of gifts are also welcome. The gift of a home, ranch/land or business can provide immediate tax benefits to the donor as well as the opportunity to support Deep Springs.

The L.L. Nunn Society serves as an inspiring reminder that Nunn's most personally prized legacy—Deep Springs College—deserves to endure as our legacy as well. If you are interested in joining or have already committed but have not provided supporting documentation to Deep Springs, please call, email or write to the college office. Please notify us if you are a member and are not listed below.

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William Allen DS'42

John W. Ames DS'54

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Catherine "Kitty" Bergel

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Deep Springs College
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Students & community members prepare for graduation of DS 2009 on Gilbert Pass overlooking Deep Springs College

