Letter from the Chair

David Hitz DS’80

My favorite thing about being a Trustee for Deep Springs is making trips to the college. I’ve just become Chairman of the Board, and while I don’t know what additional pleasures there may be from that, I definitely know why it’s worthwhile to invest my time. Two reasons: first, the effect Deep Springs had on me as a young man; and second, the effect I can have now on Deep Springs.

Deep Springs changed me. I struggle with the words to explain, but visiting has given me an opportunity to reflect. Desert isolation is part of it: the opportunity to escape, alone with one’s thoughts, and to be small in nature. But isolation also presses in on the community, intensifying the relationships within it. The different aspects of Deep Springs – geography, community, education, labor, self-government, service – all seem to fit together in a tight and perfect matrix.

I attended four different schools as an undergraduate: George Washington University, Swarthmore, Deep Springs, and finally Princeton. (It’s a long story.) All were good, but Deep Springs stands apart. When I look back on my life, the imprint from Deep Springs is more powerful and more meaningful. It is part of who I am in a way that no other school can match. I love talking with the current students, and my sense is that Deep Springs today is having the same effect on them.

So when asked to give back, there is an obvious choice. Not only did Deep Springs make the biggest difference to me, but I can make the biggest difference to Deep Springs. The college is small, so my time and money have much more impact than they possibly could at the other schools. I make small gifts to all of them – a high percentage of alumni support is important for every school – but with Deep Springs I know that my investment makes a real difference. Thank you to everyone who has joined in supporting the school.

I am lucky to have become chairman when the college is doing well. The economy has been tough, but thanks to the prudent guidance of our investment committee, we didn’t suffer catastrophic losses like Harvard or Yale. Money is tight and we do need your help, but I see opportunity, not emergency. In past eras, alumni and friends have banded together to save the college; now we have the opportunity to reflect on and support goals and aspirations for the college. This seems fitting as we approach our 100th anniversary.

Let me extend an invitation: please come visit! In addition to the big reunions on Labor Day weekend in odd numbered years, we have been experimenting with “decade reunions.” They have a smaller, more intimate feel. Time at the college has been so meaningful to me; if you have a chance, I hope you can come out as well.

Trustees of Deep Springs
(current, October 2009)

James Bartolome
Professor of Rangeland Ecosystems
UC Berkeley
Berkeley, CA

Stephen Carmody DS’08
Student Trustee
Deep Springs, CA

Kinch Hoekstra DS’82
Professor of Law & Political Science,
UC Berkeley
Berkeley, CA

Bill Hoffman DS’56
Consultant, Human Resources & Financial Planning
Nampa, ID

David Hitz DS’80 (Chair)
Vice-President, NetApp
Sunnyvale, CA

Tom Hudnut
Director, Harvard-Westlake School
Los Angeles, CA

Ed Keonjian DS’55
Attorney (retired)
Portland, OR

Will Masters DS’79
Professor of Agricultural Economics
Purdue University
West Lafayette, IN

Erik Mueggler DS’80
Professor of Anthropology, U. Mich.
Ann Arbor, MI

Eunice “Beth” Whitney Thomas
Judge, Armed Services Board of Appeals
Falls Church, VA

Sharon Tregaskis
President, Telluride Association
Ithaca, NY

Carter West DS’09
Student Trustee
Langley, BC, Canada

Deep Springs Legal Counsel
Christopher Campbell DS’73
Attorney
Fresno, CA
This annual report is a departure from past practice for Deep Springs. In it, we have tried to present a much fuller picture of the financial state of the college than has been usual—a picture of the past few years as well as the fiscal year just ended. We hope this will be informative to many of you who have asked how Deep Springs is affected by the current economic downturn, but we have also a larger aim in mind.

As we report here, (pp. 14–16), we are at the halfway mark of the college’s Centennial Campaign. The campaign was initiated by the trustees to help put Deep Springs on a solid financial and institutional footing as we approach our Centennial in 2017, and then commence our second century as an educational community. A great deal has been done, but a great deal is left yet to do.

There is much more to this effort than fundraising; if custodial care for the life and legacy of the college meant merely amassing and then prudently managing resources, there would be little point to it. And yet fundraising is and will remain a necessary building block for all of our efforts. It’s a cliche to say that “Deep Springs” is more than the place, and the people resident at any one time, but it is true nonetheless; without the goodwill, support, and gifts of the extended community, nothing much can happen here. And since our educational project will continue to rely on the participation of both old and new members of the community, then those members—you—can justly expect to be fully informed about both the college’s financial operations and the impact of the education it offers. We hope that the length of this report does some justice to that expectation.

Emphasis on the past and the future, however, cannot preclude our commitment to making sure the students in the valley in the current year have a strong experience. This means attracting and retaining a faculty that enjoys the special challenges of teaching motivated students who do not hesitate to question authority, and a staff that has not only technical competence, but the humane know-how required to make room for students to assume as much responsibility as they can, to try and often fail while they learn different ways of living up to a challenge.

Measured by the degree to which students are confidently assuming responsibility for their lives and educations at Deep Springs, the past year was a sound success. The academic world continued to recognize that success by offering transfer admission at competitive colleges to all of the just-departed class of 2007.

Institutionally speaking, there were a few notable events during the 2008-2009 academic year. The college had a successful mid-term accreditation report and visit. We began using (on a trial basis) a satellite-based VOIP system for telephone communications that is the first upgrade to our phone system since science professor Joe Szewczak designed and installed the current system in 1993. We initiated a rolling cycle of program reviews by forming a Labor Program Review Committee; their work is not yet complete and ready to report, but when finished it will already have helped us to fine-tune what we do with the labor program, as well as make us more able to describe it to other schools interested in considering Nunnian educational principles.

Finally, we have weathered a difficult economic year without having to cut educational programming; for this we all owe thanks to the hard labors of (continued)
Fundraising Director David Welle. (David also took on the difficult task of assembling and producing this annual report, as well as taking many of the photographs.)

The Myth of Deep Springs’ Expense:

Before turning to the impact here of the economic downturn, it is important to put the overall costs of a Deep Springs education in perspective. Those who first hear about the college often express concern about the small numbers of students it serves. They assume, wrongly, that a Deep Springs education is an expensive luxury out of line with higher education in America. Some assume, again wrongly, that their gift dollars will have more of an impact at a larger school.

In comparing our costs with other colleges, we use the comparison group of private liberal arts colleges nationally. Why have we have chosen this group? While we compete for students with (and draw faculty from) both Ivy League universities and top liberal arts colleges, it is difficult to isolate the undergraduate costs of universities that also maintain graduate research capabilities—and in any case, those costs are higher there than at four-year institutions. Our classes and our faculty are most closely related to those offered at four-year colleges; little in our program bears comparison with two-year community colleges, which also utilize vast economies of scale. We also have to remember that costs of an education are not reflected in the amount charged in tuition and fees by the relevant college. Every college spends more per student than it charges.

By this measure, Deep Springs compares very well to the top four-year private colleges nationally. These colleges are not cheap, by any means, but almost 30 of them were more expensive than Deep Springs in 2007, the last year complete statistics are available. The yearly cost of one student at Deep Springs would cover only 8.5 months at Pomona, only 7.5 months at Williams. When you recall that during the typical year a traditional student attends college for 9 months, while a Deep Springer attends for 11 months, the cost disparities widen even further. A gift to Deep Springs goes much farther in per-student impact than a gift to the top liberal arts colleges. The same is true in comparison to top universities.

Deep Springs’ Costs Rise More Slowly: The next two graphs show that with careful management over the last seven years, the college has stayed level with inflation while four-year colleges nationally have seen their costs rise much more steeply. Again, this means that gifts to Deep Springs are tended

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Data collected from National Center for Educational Statistics Integrated Post-secondary Education Data System (IPEDS) using Fall FTE.
carefully, and thus have more of an impact per student than do gifts to other colleges in the comparison group.

In part, this is because Deep Springs is protected from some of the cost pressures other colleges have experienced this decade. We don’t have to constantly upgrade athletic facilities to compete for students; students who make choices on that basis aren’t interested in the demands of Deep Springs anyway. Since the community here is small and close, we have not had to multiply residence life staff to ensure that students (or “customers,” as colleges increasingly call them) are tended to outside of class. And needless to say, we have not (as have most) had to hire staff to initiate opportunities for students to serve their community.

**Deep Springs and the Financial Crisis:** Unique aspects of Deep Springs also insulate us from some of the impacts the downturn is having on larger colleges. Since we don’t charge tuition, affordability doesn’t reduce our enrollment. We don’t use debt financing, so reduced access to credit markets can’t slow our projects. And since we don’t carry alternative investments or maintain high cash flows, we don’t suffer the liquidity problems common elsewhere.

However, our small scale and isolation from competitive markets for services make us vulnerable to other market forces. Medical insurance has gone from 3.3% to 7.5% of our yearly budget over the last decade, without any improvements in coverage. We are especially exposed to changes in energy prices; since fuel costs are a significant component of the price of farm products, when they rise so do farm costs, food, and heating fuel (while cattle prices drop). The suddenly high fuel prices that preceded the downturn accounted (along with deferred maintenance) for our spike in expenses in 07-08.

Finally, the downturn has hit us hard by depressing giving. It is reassuring, of course, that our participation rates rose higher over the last year. But the average size of individual gifts was, understandably, down. Most importantly, our annual fund totals have historically depended on five or so individuals who give large gifts of stock to shelter capital gains. Needless to say, in a period when very few investors are seeing capital gains, this kind of giving has dried up almost completely. In these cases, our small size leaves us vulnerable to shifts in giving by relatively few donors.

The result has been that Deep Springs reduced the size of its operations last
year, and will hold spending flat this year as well. This required using up the reserve accumulated by the annual fund in 06-07, and may this year, depending on recovery in giving, require a modest deficit.

We are fortunate that the growth in invested funds generated by the Centennial Campaign makes it possible to hold this (reduced) line on expenses. It is one thing to cut your maintenance personnel if you have a staff of forty; it’s entirely impossible if you have a maintenance staff of one. History has shown that the effort to save money by reducing infrastructure costs inevitably loses money over the long run by making them more expensive later. That means the only way to make further significant cuts would be to make deep cuts in compensation. And this step would, sad to say, have a real and immediate impact on the quality of the education at Deep Springs.

The net outcome is this: Deep Springs can weather the financial downturn with dignity—as long as it doesn’t last long. We are currently deferring some maintenance, but otherwise we have been able to hold the line on program commitments. But this may require some deficit spending this year, and that cannot be sustained for long. For the sake of the students who will dedicate themselves to the project of Deep Springs over the next few years, we can’t put our faith in the soft westerly breezes of market forces to carry us on to fertile shores; we need to redouble our efforts to increase supporters and gifts.

**Long Term Trends:** If Deep Springs continues to limit its budget growth to the rate of inflation, we cannot for long maintain and increase our quality of instruction and also take proper care of the last decade’s investment in an expanded the physical plant. Increased financial stability won’t change the educational character of Deep Springs; it will empower it. Deep Springs will never be a rich institution, and will never be able to spend without careful foresight. Its structure is and will remain that of an ongoing educational experiment; there will always be that fruitful possibility of looming difficulties not far in the offing to focus the energies and demand the best efforts of the current valley cohort. Over the next decade we will need prudent expansions in our budget to keep it possible for them to respond to the needs they find without distraction or mediocrity.

A look at our chart of seven-year trends in revenue shows that until the temporary aberration of the current downturn, spending levels mirrored variations in endowment income. This makes sense; current donors cannot be asked to shoulder all of the necessary increases, and the educational principle of isolation makes it difficult to recruit new supporters into the community. Over the long run, endowment growth is important.

But the chart also shows that annual giving from alumni, family and friends has been diminishing over the past decade, and that the difference has been compensated by giving to annual operations by foundations. We are especially grateful to John and Bea Berger of the H.N. and Frances C. Berger Foundation, The California Community Foundation, The Adele M. Thomas Charitable Foundation and to the Hitz Family Foundation. This support will continue to be essential, but foundation support for routine operations is rare, and we cannot count on it continuing indefinitely.
Recent careful studies of the cattle operation show that with a lot of work, we can (in good years) increase its contribution to annual expenses from 2.5% to 5.5%, but we cannot go farther than this while respecting environmental regulations. As a result, we need to do more of what always needs to be done: continue to build the endowment when possible, and emphasize individual gifts—investments, really—for our students’ educations in the current year.

On the expense side, long-term trends show a gradual increase in spending for the academic program, punctuated by periodic bumps in maintenance and institutional expenses. Since we lack any economies of scale, institutional support costs will always be high—rising external costs like insurance and auditing are all collected here. As the bureaucratic demands of modern society continue to increase, this section of the budget will have to keep pace accordingly. Unfortunately, isolation cannot protect us from these social demands.

**Why Deep Springs Matters:** It belongs to another occasion to discuss the meaning of Deep Springs to our alumni, and its impact on their lives. No school achieves its goals perfectly, but I am constantly cheered by hearing the stories of our alumni. I hope you will take time to read further on about some of our students ten years after leaving the valley. Consider also the data from our recent academic survey, which confirms that the majority of Deep Springers find, on reflection, that the college has been an important influence in their lives, and that they continue to be dedicated to service to humanity, broadly construed, even while the paths they take to that end vary with the decades. For all of this, and on behalf of the students of Deep Springs of the past, present, and future, we thank all of you for your care and support over the last year.
The current Bylaws of the Student Body state its purpose as “the implementation of Article V of the Deed of Trust,” in which L.L. Nunn allots the Student Body “full right, power and authority of democratic self-government…including the control of the conduct of its members.”

I suspect that for many, if not all alumni, reference to the latter phrase and debate over how to apply it figured prominently in their experience of self-governance at Deep Springs. As they should expect, deliberation concerning the extent of the body’s jurisdiction is no less important to the SB today.

It seems that exerting control, in some manner, over the conduct of our members, whether it be through legislation, RCom evaluations, or informal criticism, is inevitable in the course of Student Body affairs. The distinguishing mark of this year’s SB, however, has been its insistence on not taking a particular conception of this authority for granted. There has been recurring discussion concerning what manner of control over the conduct of our members we deem acceptable.

This year’s Summer Seminar, “Forms of Power,” taught by Doug Lummis and contributors Jack Schaar, Jeff Lustig, and Richard Mahon, prompted the Student Body to employ the phrase “perfective legislation” to characterize any motion of the body that challenges members to improve themselves and the whole by association. In this vein, SB members have argued that we should seek to define civic virtue through our deliberation and, in turn, to promote it through our laws.

The twin of the “perfective” argument in favor of legislation has been the “coercive” one against it. Claims that a piece of legislation is coercive contend that a majority or supermajority of the Student Body should not, simply by dint of procedure, control the conduct of a dissenting minority. Rather, from this perspective, the majority should provide a persuasive rationale for recommending its view to the minority to begin with.

These dueling views of legislation have generated more conceptual discussion among the SB. How should one negotiate expressing his personal political preference with the understanding that its prevalence has consequences for others who do not share it and may entirely oppose it? Is any decision short of consensus in a majority-rule democracy less “coercive” toward the minority than any other?

Student Body politics can appear insular and esoteric, yet it is the Student Body’s focus inward—on the questions that presently consume it in deliberation—that seems to foster so many of the lessons of being a student at Deep Springs. Perhaps it has always been this way.

The ability to govern the conduct of its members punctuates the degree to which political deliberation for the Student Body is a means of governing itself as a society and not merely as the institutionalized governing arm of one. Our experience of governing one another’s conduct through the SB does not need to point us toward a radical new vision for politics in the world. It gives us an expanded view of the possibilities of human organization in any case.

This, one can argue, reflects the practical political education that Deep Springs offers. Themes such as the one described here transcend the passing content of each particular body to comprise the permanent content of a Deep Springs education. The current Student Body reports that this education is worth preserving.

Deep Springs Student Body 2009-2010

Nicholas Baefsky
El Sobrante, CA

Gabe Eckhouse
Sherman Oaks, CA

Tyler Bourgoise
Los Angeles, CA

Nelson Igumna
Brooklyn, NY

El Sobrante, CA

Timothy Battafarano
Omaha, NE

J. Michael Eugenio
Charlotte, NC

Christian Cain
Napa, CA

Thomas Mathew
East Moline, IL

J. Michael Eugenio
Charlotte, NC

Noam Finkelstein
Tenafly, NJ

Kufre Ekpenyong
Gaithersburg, MD

Timothy McGinnis
Charlotte, NC

Bennington, VT

Terrell Carter
Lopez Island, WA

Stephen Carmody
Arlington, MA

Luc Frolet
Dunwoody, GA

Alex Forsting
Paris, France

Kevin Morrell
New York, NY

Jared Daar
Rancho Palos Verdes, CA

Dylan Kenny
Merced, CA

Jacob Goldstone
Cambridge, MA

William Stoutin
Lewiston, ID

Dylan Kenny
Merced, CA

David Nasca
Lockport, NY

Michael Harris
Burbank, CA

Carter West
Langley, BC, Canada
Class of 2008

L to R: Tim Battafarano, Jared Daar, Gabe Eckhouse, David Nasca, Stephen Carmody, Noam Finkelstein, Dylan Kenny, Terrell Carter, Nick Baefsky, Michael Eugenio, Ethan Beal-Brown, Martin Freres, Luc Frolet

Class of 2009

Back: Timothy McGinnis, Nelson Igunma, Michael Harris, Kevin Morrell, Thomas Mathew, Alex Forsting, Kufre Ekpenyong
Front: William Stoutin, Christian Cain, Tyler Bourgoise, Jacob Goldstone, Carter West
Faculty and Academic Calendar 2008-2009

**Summer Seminar, 2008**
- Literature & Politics  
  Noah Dawber and Jeff Severs

**Fall, 2008**
- Creative Non-Fiction  
  Katie Peterson

- Nietzsche  
  Katie Peterson & David Neidorf

- Thucydides' History of the Peloponnesian War  
  Darcy Wudel

- Civil Society & Social Capital  
  Darcy Wudel

- Painting  
  Justin Kim

- The Origins of Life  
  Steve Jessup

- Love & Death in Modern Scandinavian Literature  
  Victoria Haggblom

**Fall Withrow Chair**
John Agresto

**Winter, 2009**
- History of Black Mountain College  
  Katie Peterson

- Feminism  
  Katie Peterson

- Discourse & Deliberation  
  Darcy Wudel & David Neidorf

- Aristotle’s Rhetoric and Poetics  
  Darcy Wudel

- Iconography of Renaissance & Baroque Art  
  Justin Kim

- Evil & God: Theodicies  
  Darren Frey

- Future of Food  
  Emilie Peine

- Science, Culture & Power  
  Stefan Sperling

**Spring, 2009**
- Art / Drawing  
  Anna Hepler

- Divided Cities  
  Jon Calame

- Ecological Resource Management  
  Martin Quigley

**Independent Study Courses**
- Ceramics
- The Literature of Evil
- Locke’s Vision for Liberal Democracy
- Drawing
- Globalization
- Psychology
- Spanish Literature
- Multivariable Calculus
- Linear Algebra
- Macroeconomics
- Hegel

**Spring Withrow Chair**
Lee Talbot

**Spring Withrow Chair**
John Agresto

**Independent Study Courses**
- Ceramics
- The Literature of Evil
- Locke’s Vision for Liberal Democracy
- Drawing
- Globalization
- Psychology
- Spanish Literature
- Multivariable Calculus
- Linear Algebra
- Macroeconomics
- Hegel

**Deep Springs Staff 2008-2009**

- Don Bickmann  
  Cowboy ’09

- Dick Dawson  
  Music Instruction

- Mark Dunn  
  Farm Manager

- John “Dewey” DeWeese  
  Fish Lake Cowboy ’09

- Lora Funfstuck-Wudel  
  Library & Admin Projects

- Justin Kim  
  Dean

- Diane & Chris Lenane  
  Chorus

- Andrew McCreary  
  Cowboy ’08, ’09

- Callie Dunn  
  Grounds—Summer 2008

- Karen Mitchell  
  Garden Manager

- Ken Mitchell  
  Ranch Manager

- David Neidorf  
  President

- Jennifer Orr  
  Cook—Summer 2008

- Iris Pope  
  Bookkeeper

- Bill Scott  
  BH Manager & Cook

- Les Smith  
  Mechanic

- David Welle  
  Fundraising Director

- Linda Williams  
  Executive Assistant to President
Ten Years After
“"You came to prepare for a life of service.”’ -L.L. Nunn, founder

Oliver Morrison DS’00

Upon reading William Faulkner and hearing Lucinda Williams songs for the first time while at Deep Springs, Oliver became enamored of life in the South without ever having seen the area. But, after leaving the valley he headed first for the more famous Oxford in Britain where he received his degree in Philosophy, Politics and Economics in 2005.

Contemplating the proverbial ‘time off’ in his college career, Oliver instead chose to put his skill set to work by signing up with Teach for America and specifically asked to be located in The Delta region of Mississippi and Arkansas.

After training in Houston over the summer, Oliver began teaching 7th & 8th grade English in the low-income, minority communities of Lake Village and Eudora, Arkansas, population 2,500. Teach For America recruits top college graduates for positions to teach specifically in underserved communities. He fulfilled his full two year commitment and then chose to stay in the area and join KIPP Delta College Preparatory School, which has expanded and is now KIPP Delta Public Schools, in Helena, Arkansas. He has also taken on administration duties for the institution and coached both drama and basketball.

Oliver is excited by the program. Despite the economic disparity they face, seniors at his school last year had the second highest literacy scores on the state literacy exam and they are on pace to more

John Fort DS’99

John had never heard of Malawi before the Peace Corps offered him a position teaching local farmers about incorporating trees into their agricultural practices. John left Deep Springs after two years with great ambitions born from the experience of living and working closely with the SB and community members in the valley. After completing his biology degree at Swarthmore College, He sought an opportunity to apply his undergraduate training to a real world situation with pressing issues of poverty and environmental degradation.

“Malawi is a land-locked nation in southern Africa. More than ten percent of the population are HIV-positive. Most of its people are subsistence farmers who live in grass-thatched mud houses. Malawian forests are disappearing at an alarming rate. For me, joining the Peace Corps was a first step towards understanding the complexity of these situations so that I can contribute to making them better.”

In 2004, John moved to Malawi to work as a forestry extension agent in M’pamila, a small village at the base of the Nchisi Mountain. During John’s Peace Corps service he gained an appreciation for the human dimensions in integrated approaches to conservation and development. He also learned the limits of trying to import external solutions without fully understanding the local human and natural communities.

Bryden Sweeney-Taylor DS’98

Here’s what worries Bryden: some teenagers have access to the kind of health education that they need to make healthy decisions—the sort of decisions that may, ultimately, determine whether they stay in school, go on to higher education, enter the workforce, and become healthy adults. But, some teenagers don’t.

After leaving the Valley in 2000 and finishing his degree at Harvard, his desire to tackle the question of educational equity—who gets a good education, and why—brought him to Peer Health Education (PHE), a non-profit organization that trains college students to teach a comprehensive health curriculum in public high schools that lack health education. As Chief Operating Officer, Bryden is responsible for overseeing PHE’s operations—a job that entails supervising all PHE city sites and programs, managing the organization’s staff, and ensuring that the staff and volunteers have resources they need to teach the PHE curriculum effectively.

When Bryden arrived at PHE, the organization was seeking to move beyond its start-up phase. In the previous year, it had trained 80 college student volunteers to teach in five New York City public high schools, bringing its curriculum to 500 teenagers.

With Bryden’s leadership, the organization has launched in four additional sites: Boston, Chicago, the San Francisco Bay Area, and, most recently, Los Angeles.
Oliver Morrison DS’00 (cont.)

than quadruple the number of African American students in Arkansas passing the AP Calculus exam. The school is opening elementary, middle and high school campuses in four new towns across the Mississippi Delta, with the goal of doubling the number of students who earn ‘college ready’ ACT scores upon graduation in less than ten years.

Oliver was interested in a service-oriented career before coming to Deep Springs but he credits his interaction with families at DS with awakening his interest in educating children. In addition, administering the after school programs at the three schools in Helena involves multi-tasking on disparate levels; from managing staff to negotiating facility repairs to strategizing about long-term goals. It requires shifting from the mundane & practical to the conceptual on a daily basis. Oliver feels that Deep Springs is unique among colleges in training students for such an omnivorous skill set.

John Fort DS’99 (cont.)

Back in the U.S., John maintains contact with his Malawian neighbors. He sponsors a Facebook page for Gertrude Ng’oma, an HIV+ Malawian woman who volunteers her time to educate other Malawians about the pandemic. Last summer John returned to Malawi to begin an interdisciplinary research project on a multi-stakeholder forest resource management process. He will return next summer to collect more data which will be used to write his Masters Thesis for a degree in interdisciplinary ecology at the University of Florida.

John credits his experience of community and agriculture at Deep Springs as important influences for his work in international conservation and development. “Looking back, I realize the role that Deep Springs played in helping me to comprehend the workings of a ‘foreign’ community in Malawi. Deep Springs instilled in me a belief that dialogue is a powerful tool to build bridges between different points of experience. This belief has been a guiding force in my Peace Corps service and the research I am pursuing in Malawi.”

Bryden Sweeney-Taylor DS’98 (cont.)

staff under his supervision will train over 1,200 college students to reach over 11,000 teens from coast to coast.

After two years spent grappling with the ideal of service to humanity during evenings of Public Speaking, hours of interviews on the Applications Committee, and early mornings spent milking in the dairy, Bryden feels that by giving high school students the knowledge and skills they need to make healthy decisions, he has put his Nunnian education into action.

2009 Academic Survey Results

Earlier this year, Deep Springs undertook a survey of our alumni to get their feedback on the experience of academic life at the college. More than just a review of coursework, the survey sought to examine the overall learning environment at Deep Springs, asking alumni to describe what were their most influential learning experiences in the valley, whether in class, on the ranch, conducting student self government or simply being involved in the community.

The basic numbers are here. Responses to other key questions are tabulated on the next page. We are extremely grateful to everyone who took the time to respond. These results are preliminary. A full report will be distributed over the winter.

Number of alumni contacted: 640
Number of respondents: 164 25%

Number of respondents: 164
Attended college prior to DS       23    14%
Took ‘gap year’ after DS          57    35%
Attended college after DS         161   98%
Received Bachelors degree         156   95%
Received Masters degree           100   61%
Received PhD                      55    33%
Received post-doc position        5     3%

SB Trustee Stephen Carmody DS ’08 presents to gathered alumni and friends at the 2009 Labor Day reunion
Preliminary results—2009 Academic Survey of Deep Springs Alumni

1. To what degree did your experience at Deep Springs affect you with regard to these skills? (Composite Score from all responses.) (Sliding scale from 1="not at all" to 4="significantly")

1. Critical thinking: 3.74
2. Ability to read: 3.61
3. Ability to speak: 3.67
4. Ability to listen: 3.55
5. Ability to write: 3.61
6. Leadership: 3.56
7. Appreciate multiple modes of inquiry: 3.32
8. Appreciate multiple modes of creativity: 3.06
9. Appreciate multiple vocations: 3.56

OVERALL: 3.52

3. Written responses to the question How relevant do you believe your Deep Springs education has been to your career and life? Fell broadly in four categories:

25% Fundamental. Deep Springs shaped who I am.
45% Very important. Continues to be a regular presence in my life.
21% Gave me skills that have been helpful in my work and life.
9% Not all that relevant to who I am and what I do.

4. Written responses to the question How has your experience of service & community at DS influenced your approach to the same in your work and career? fell broadly in four categories:

12% Fundamental to the work I do and the service career I’ve chosen.
47% Very important. I approach work particularly with these ideals in mind.
24% Helps inform my work and my life in the community where I live.
16% Not really important/pertinent to my work or choices.

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<td>Acad. Faculty (Math &amp; Sciences)</td>
<td>5%</td>
<td>12%</td>
<td>12%</td>
<td>4%</td>
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<tr>
<td>Acad. Faculty (Soc. Sci. &amp; Humanities)</td>
<td>21%</td>
<td>9%</td>
<td>8%</td>
<td>12%</td>
<td>14%</td>
<td>6%</td>
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<tr>
<td>Accounting / Business Admin</td>
<td>1%</td>
<td>12%</td>
<td>4%</td>
<td>2%</td>
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<td>0</td>
<td>2%</td>
<td>3%</td>
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</tbody>
</table>

Percentage rates of response from all decades were virtually identical
The Trustees of Deep Springs have established an investment policy that is conservative compared to the typical standards of college endowments: 60% equities and 40% domestic fixed income securities (including TIPS—Treasury Inflation Protected Securities).

This chart shows the sub-groups of stocks and bonds established by the policy. Allocations are rebalanced quarterly. Funds are held and managed in accordance with TDS policy by State Street Global Advisors, under the direction of the investment committee established by the trustees.

The goal of the TDS Investment Policy is to maximize both overall return and available operating funds, while maintaining prudent levels of risk and preserving the purchasing power of endowment income in perpetuity. Investment decisions are made using a long-term planning horizon of 25 years.
The first graph at right shows the increasing value of Deep Springs’ endowment over the last seven years. The growth of the college endowment is an essential part of a broader effort to place the college on the most secure footing ever as we approach the centennial in 2017.

After the successful five-year effort (1996-2001) to rebuild the physical plant was complete, the trustees identified the need to increase the endowment as the next stage in this effort. The partial success of the ongoing Centennial Campaign is evident on the graph, and the college program has already felt significant benefits from the increased support made available.

Thanks are due to all who have contributed so far and to the volunteer members of the original Capital Campaign Committee, especially co-chairs Jack Newell and Dave Hitz, President Ross Peterson, and TDS Chair Michael Stryker.

Deep Springs’ policy is to utilize, each fiscal year, 5% of the average value of investments over the previous 12 quarters (3 years). The second graph at right shows the resulting contribution to operating revenues. Without this contribution, so much limited staff time would be diverted to fundraising that even if we were successful, the quality of Deep Springs’ educational program would be completely unsustainable.

(continued)
Report on the Endowment & Centennial Campaign

We’re now mid-way through the six-year campaign begun by the Trustees in 2006 to increase the Deep Springs endowment. As the previous pages have illustrated, the college is already benefiting from the results so far.

We have received gifts and pledges from over 150 individuals through the first half of the campaign. In the most recent fiscal year, Deep Springs received $1,022,000 in cash & stock gifts, bringing the total funds received to $7,129,000. Combined with outstanding pledges of $848,000, the campaign stands just shy of $8,000,000.

This success is testament to the faith that our alumni and family & friends place in Deep Springs. Your investment in the college sustains our educational mission.

The percentage of yearly operations supported by the endowment has grown more modestly than the size of the endowment because endowment growth has made possible much-needed budget increases over the last four years (see the illustration on page 6). This growth has been of great importance to the educational program at Deep Springs—without it, the college’s operational revenue would have fallen behind the inflation rate.

In particular, the funds contributed by the proceeds of the Centennial Campaign have allowed for the accomplishment of two essential goals: (1) to remain competitive in the recruitment of staff and faculty, by meeting (for the first time in 2007, and each year since) the target compensation rates that were set in 1998 by the college’s compensation study and subsequent TDS policy. (2) to begin to meet the challenge of maintaining the capital investment of the rebuilding campaign as the expanded physical plant ages into a maintenance cycle.

A consistent and professional staff and faculty, along with a physical environment that supports their best work without undue distraction, is a key to the quality of the education Deep Springs offers.

Looking ahead, it is important to continue expanding the endowment by completing the Centennial Campaign. Doing so will allow for closing the current gap in deferred maintenance, reduce the pressure on educational staff to spend time fundraising rather than working with students, and permit small reductions in the utilization rate to make sure that the endowment doesn’t lose value over time.

We urge those who are able to make a pledge now for a gift to the endowment at some point in the near future, and we express our deep appreciation to all those who have already contributed.

How to Contribute to Deep Springs’ Annual Operations

**Cash Gifts**
Write your check payable to “Deep Springs College” and mail to our office.

**Credit Card Gifts**
Visit www.deepsprings.edu/contribute and follow the “Network For Good” link to establish automated monthly credit card gifts.

**Matching Gifts**
Please ask your company or organization for information on matching gift eligibility and program limitations.

**Stock and Securities Gifts**
Deep Springs holds investment accounts with State Street Global Markets in Boston. They accept direct transfers of stocks and securities. We ask that you please contact us first with details of your intended gift. We will then contact your brokerage firm or financial institution and provide them with the necessary account information. We need to go through these steps in order to properly rack and account for your gift.

*Please contact our office at 760-872-2000 x33 or x62 with questions regarding any of these donation options.*
Contributors to the Endowment 2008-2009

Robert B. Aird Humanities Professorship
Polly Aird

Glen S. Sakie T. Fukushima Visiting Professor in International Affairs
Glen S. and Sakie T. Fukushima

Herb Reich Science Professorship
National Semiconductor Corp. #
Robert and Nancy Pease

Unrestricted Endowment
William Allen
Ben Altman
Anonymous
David and Rebecca Ayer
John D. Bennett
John and Valerie Bockrath
Joel S. Cadbury
Donald E. Claudy *
Philip and Karen Craven
John Cunningham and
Evanne Jardine
David Galbraith
Brian and Denise Galvin
Bruce I. Granger
Bruce Hamilton and
Susan Barretta
Philip Hanawalt and
Graciela Spivak
James and Elizabeth Hayden
Dave and Yen Hitz
Annette Howard
IMO Sherwin W. Howard
Loren and Diane Ihiie
Curtis M. Karplus
Paul Lin
Salvatore and Lori Nasca
National Semiconductor Corp. #
David Neidorf
Robert and Nancy Pease
Kenneth Pursley
Peter Rolnick and
Sue Abrahams
Linda Rudolph
Gerard Saucier
Yvette Scandling
Kenneth and Sue Schechter
Craig W. Scrivner
David and Carol Scrivner
Susan Scrivner
Silicon Valley Community Fnd.
-IHO James Wilson
Robert and Mary Sproull
Michael Stryker and
Barbara Poetter
Charles D. Thompson *
William and
Melinda vanden Heuvel
David Welle
Dave and Kathryn Werdegar
Bernard and Dorothy Wolf
Xerox Corporation #
Frank and Loretta Young

* - deceased
# - employee gift match

Endowment Gifts
We accept gifts to our unrestricted endowment in the same manner as our annual operations. You can also pledge now for gift payments in the future. Download a pledge form at www.deepsprings.edu/contribute/giving. Please contact our office with information about your gift or simply note “Endowment” on your form or check.

Bequests and Planned Giving
Consider naming Deep Springs as a beneficiary in your will, trust, or life insurance policy. We welcome and appreciate such remembrances. Please contact our office and we will provide you with the necessary documentation to record the bequest.

Alumni Curt Karplus DS ’48, Robert Gatje DS ’44 and Bill Cowan DS ’43 at the 2009 Labor Day reunion

SB cowboy John “Dewey” DeWeese DS ’07 shows off his cooking skills before heading back to the Fish Lake pastures.
## Operating Revenue 2008-2009

<table>
<thead>
<tr>
<th>Operating Revenue</th>
<th>2008-2009</th>
<th>2007-2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual Operations Fund</td>
<td>$655,191</td>
<td>$848,280</td>
</tr>
<tr>
<td>Program Enrichment Gifts Utilized</td>
<td>$29,486</td>
<td>$81,830</td>
</tr>
<tr>
<td>Investments Utilized</td>
<td>$657,439</td>
<td>$642,302</td>
</tr>
<tr>
<td>2007 Annual Fund Surplus Utilized</td>
<td>$129,990</td>
<td>$0</td>
</tr>
<tr>
<td>Other Income</td>
<td>$1,849</td>
<td>$4,540</td>
</tr>
<tr>
<td>Ranch/Farm Sales</td>
<td>$38,661</td>
<td>$79,458</td>
</tr>
<tr>
<td><strong>Total Operating Revenue</strong></td>
<td><strong>$1,512,616</strong></td>
<td><strong>$1,656,410</strong></td>
</tr>
</tbody>
</table>

**FY 2009 Operating Revenue**

- **Reserve Utilized** 8.53%
- **Endowment** 43.49%
- **Other** 3.20%
- **Ranch** 2.56%
- **Friends & Family** 7.58%
- **Foundations** 22.11%
- **Alumni** 12.52%

**FY 2008 Operating Revenue**

- **Other** 5.21%
- **Endowment** 38.76%
- **Friends & Family** 14.66%
- **Ranch** 4.80%
- **Alumni** 13.36%
- **Foundations** 23.19%

*Don Bickmann DS’07 pushes cattle near Antelope Springs*
Operating Expenses 2008-2009

<table>
<thead>
<tr>
<th>Operating Expenses</th>
<th>2008-2009</th>
<th>2007-2008</th>
</tr>
</thead>
<tbody>
<tr>
<td>Administration &amp; Institutional Support</td>
<td>$458,465</td>
<td>$536,831</td>
</tr>
<tr>
<td>Instructional &amp; Student Services</td>
<td>$342,697</td>
<td>$311,171</td>
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<tr>
<td>Operations &amp; Maintenance</td>
<td>$302,569</td>
<td>$345,193</td>
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<tr>
<td>Ranch Operations</td>
<td>$274,451</td>
<td>$276,297</td>
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<tr>
<td>Boarding House</td>
<td>$123,932</td>
<td>$142,919</td>
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<tr>
<td><strong>Total Operating Expenses</strong></td>
<td><strong>$1,502,114</strong></td>
<td><strong>$1,612,411</strong></td>
</tr>
<tr>
<td>Surplus (Deficit)</td>
<td>$10,502</td>
<td>$43,999</td>
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</tbody>
</table>

Thomas Mathew DS’09 plants next year’s garlic harvest

FY 2009 Operating Expense

FY 2008 Operating Expense
We all anticipated a difficult fundraising year as the economy took its worst downturn in seventy five years. But the extended community of Deep Springs alumni, friends & family stepped up to help us through the tumult and 476 contributors made gifts to the annual operating fund – a 40% increase from the previous year. This enormous outpouring was fortuitous because the average gift size has decreased (understandably, given the economic climate) and it clearly demonstrates the adage ‘strength in numbers’. In the end, we came through the year relatively unscathed.

269 alumni contributed to the annual fund this year, which is very encouraging. Another noteworthy success for FY2009 is that 104 parents of alumni & students contributed. This is far above the average for the previous several years and is the highest participation rate we’ve ever had.

Deep Springs received $638,000 in gifts to the annual operating fund, which is about 90% of the trailing five-year average. Combined with an extant operating surplus, this amount was enough to keep us essentially in the black for FY2009.

Substantial support came again from several foundations, including the H.N. and Frances C. Berger Foundation, The California Community Foundation, The Adele M. Thomas Foundation and the Hitz Family Foundation which again offered a generous gift matching program. 362 individual contributors took advantage of the match by maintaining their gift over previous years or giving for the first time in more than a year.

The chart below illustrates the sources of gifts to annual operations since 2002.

![Graph: Gifts to Annual Operations - Deep Springs](image)

Source of Gifts by gift size. Does not include gifts to endowment or restricted capital gifts.

To maintain the current health of the college’s finances going forward, it is vital for all who can to contribute regularly every year. And, as the economy improves, it’s also vital to improve the average gift size.

Individual contributions are of paramount importance - participation is the key. The more who contribute, the lesser is the burden for any one individual.

The middle graph on page 21 illustrates the percentages of gifts to Deep Springs’ annual operations that come from alumni, foundations, and friends & family.
Based on the number of “known” alumni, participation was 41% for the year, which is above average and the highest since FY2006.

The third graph illustrates the percentages of alumni who give in any one year and also the percentage who give in any three year period. 87% of alumni have contributed at least once to the annual operations fund since 2000; while 32% have given every other year and 8% (48 alumni) have given every year this decade. Alumni support continues to play a vital role in the stability and longevity of Deep Springs.

Everyone here in the valley is greatly indebted to the many alumni volunteers and parent volunteers who reached out to their peers with encouragement to give. Even more so, we are earnestly grateful to all of you individually who contributed. We appreciate your confidence in the students who are the living embodiment of Deep Springs - your generosity allows them to carry forward this unique (and tuition free) endeavor in higher education.

In the following pages, we list all those who contributed to the college in the past fiscal year. Alumni class chair volunteers are highlighted in bold with their year. Please let them know you appreciate their time and effort on behalf of Deep Springs.

Thank you, one and all.
Contributors to Annual Operations 2008-2009

Charles W. Abbott ‘84
Rich and Elaine Abbott
Eugene Alexander and Barbara Blasdel

William Allen ‘42
Allmerica Financial Charitable Fnd. #
James and Beverly Alser
Elizabeth Altman
Toby Altman
J.G. Alton
John Ames
Ronald and Jeanie Amick
Anonymous (7)
Michael Armstrong and Laurie Armstrong
Donald W. Attwood
David and Rebecca Ayer
John Baird
Donald Baker
Ball Corporation#
Bruce Barkley
Douglas and Elisabeth Barofsky
Brendon Bass
Baxter Employee Giving Campaign#
Ronald and Kathleen Beck
Bell-Carter Foods, Inc.#

Ian Bensberg
Robert and Angela Bensberg
Catherine Bergel
IMO Kurt Bergel
Lincoln Bergman and Lisa Simpson
V. Richard Berliner and Jessica Radloff
Donald and Patricia M. Bickmann
J. Andrew and Susan Billipp
IMO Eunice Whitney

Stephen Birdlebough and Sara Davis
Hunter Blanks
Joseph C. Blanks
Hugo and Nancy Blasdel
Blue Oak Foundation
Linda Booth
IMO Gene Newman

Dr. and Mrs. James Bostwick
Kent Bradford and Barbara Zadra
Greg Braxton-Brown
Mr. Eric Breitbart
David W. Brown
Lawrence K. Brown
IMO Charles Thompson

Kenneth and Lisa Brownstein
Judith and Phil Bush
Robert and Nan Bushnell
John and Mary Lu Butler

Steven Buyske ‘78
California Community Foundation
Benjamin Campbell
Jane F. Campbell
Ross Campbell and Marianne Aall
Carl A. Pearce Insurance
Kelly Carlin
Timothy and Sandra Carlin
Mr. and Mrs. John Carmola
Chevron Humankind Program#
Charles Christenson
Robert Clark and Karen Webster
Robert Davison Clark
Joel and Meredith Coble
Andrew Colville
Ralph and Joanne Comer
Adam and Suzanne Condron
Chandler and Marilyn Condon
Richard Cooluris
E. Clark Copelin
Edward and Margaret Copelin

REUNION 2009: Alumni, family & friends who visited the valley over Labor Day weekend, 2009
Contributors to Annual Operations 2008-2009

Rick and Joyce Coville
Darrel Cowan
William Cowan ‘43 and Lisa Gibson
Philip Craven ‘60 and Karen Craven
Michael Cravey and
Cheryl Minard
Edwin and Dorothy Cronk
Gabe and Cecelia Culbert
Tamara and Bruce Culbert
Jared Daar
Douglas and Gisela Daetz
Dr. Robert Dann
Edward and Cheryl Dauber
Noah Dauber
Philip T. Davies
Robert A. Davis
David DeLong
Louis and Juliet DeLong
Mr. and Mrs. Charles A. deProsse
Jonathan DeWeese
Mary DeWeese
John DeWeese ‘94
Lester and Susan Dewis
Jacob and Janis Dickinson
Harold and Mary Dietz
Ashley Doherty
James Downing
Louis and Juliet DeLong
Mr. and Mrs. Charles A. deProsse
Jonathan DeWeese
Mary DeWeese
John DeWeese ‘94
Lester and Susan Dewis
Jacob and Janis Dickinson
Harold and Mary Dietz
Ashley Doherty
James Downing
L. Thomas and Jo Ann Downing
Miguel T. Dozier
Benjamin Dueholm
David and Barbara Dueholm
Ellen Dulles-Coelho
Stephen and Karen Dunn
Bradley Edmondson ‘76
Michael and Betty Eigen
Alan Eisner
Leif and Sharon Erickson
Ryan Erickson ‘02
and Elizabeth Erickson
Isaac Ericson
James and Julie Eugenio
Everbright Solar, Inc.
Miles Everett ‘49 and Nanette Everett
Andrew Fairchild
Gene Fang
Mark and Katharine Farrell
Jacob J. Feldman
Miles and Pauline Fellows
Norma Fenves
IHO Estera F. Votaw
IMO Albert Votaw
Michael Fields
Duncan Fordyce
John Fort
Marc Franzoni
Roger Fraser ‘62 and Patricia Fraser
Daniel C. Fulwiler
Alan and Sarah Galbraith
Brian and Denise Galvin
Michelle Garnica and
Kenneth Harrison
Robert Gatje ‘44 and Susan Witter
James Geringer ‘80 and Reiko Kato
John R. Getsinger
Joe and Margot Gibson
David Goldfarb and Nina Guerrero
Eli Goldman-Armstrong
Robert Gorrell
Bruce I. Granger
Linden Grant
Sandra Grayson
Paul Greenberg
David Greene and Sarah Averill
Howard and Judith Ann Griggs
Jeffrey Griggs
John B. Gussman
Peter Guth and Mary Haselton
H.N. and Frances C. Berger Fnd.
Suzanne Haggard and
Harold Thoreen
Victoria Haggblom and
Adam Mansbach
Robert and Jane Hall
Caroline Ham
IMO Paul Todd
Bruce Hamilton and Susan Barretta
Simon P. Hamm
Frederick Hammer
Adam Hancock ‘92
George Hardy
Nickoline M. Hathaway
Henry and Marjorie Hayes
John Hays ‘54 and Judith Hays
Matthew and Dagmar Healey
John Heller and Emily Payne
Frank and Saundra Herre
James F. Herre ‘82
Dave and Yen Hitz
Hitz Foundation
Kinch Hoekstra
Timothy Hoekstra ‘90
Edward H. Hoenicke ‘46
William Hoffman ‘56
IMO Louis Azevedo
David B. Hoople
Erik Hoover ‘86 and Lizabeth Cain
John A. Hoskins
Geoffrey B. Houglund
Tom Hudgens
John L. Hudson ‘51
Raymond B. Huey
Silas Hundt
Mitchell Hunter
Mr. Max-Gustaf Huntsman
Thomas Hutchins
Michael and Mary Ann Huston
IHO F. Ross Peterson
Loren and Diane Ihle
Mark Israel and
Elaine Michener-Israel
Douglas Jackson-Smith ‘81
and Mary Jackson-Smith
Leon and Judith Jacobson
Henry Jameson
Raymond Jeanloz and
Jennie Romero
George and Kathy Jensen
Richard and Margot Jerrard
Herman and Helene John
Jeff and Glo Johnson
Paul Johnson
Peter A. Johnson
Christopher and Helena Jones
Robert Jones
Robert C. Jones
Steven Kaplan and Janet Levine
Curtis M. Karplus ‘48
Alan and Napua Kaufman
Francis and Jeanne Kearney
Neil Kearney, Esq.
Cornelia Kelley
Daniel and Lynn Kellogg
Paul Kelly and Denny Dart
Dylan Kenny
Camille Keonjian
Ed Keonjian ‘55
Justin Kim
Lewis and Emilie Kimball
Thomas Kinney
W. Carleton Kinney, Jr.
Jeffrey Klahn and
Elisabeth Swain
Chris and Carol Kleps
Melvin Kohn
Mihir Kshirsagar
Jason Kurland
Matthew Kwatinetz
Michael and Michelle Kwatinetz
Ms. Bronte Sutherland Lamm
Jeffery T. Laske
Neal G. Latt
Bruce Laverty
William and Julie Layton
Mr. and Mrs. David LeCount
Abe and Abigail Lentner
Cameron M. Leonard
Michael Leventhal and
Tatyana Sizonenko
Judy Levison
Mel and Liz Lewin
Dong Li
Contributors to Annual Operations 2008-2009

Joseph C. Liburt
Chien-Hua and Jiin Lin
Robert and Joanne Linden
Edwin D. Lindgren
Andrew O. Linehan
Mark Livingston
William and Karen Longley
Edward Loomis
Mario and Donna Loomis
Richard and Mary Loomis
Los Arboles Management #
Charles and Mary Lowrey

IHO Robert Gatje
Philip and Candace Lowry
Robert and Nancy Lowthorp
Peter and Frances Lubin
Earl and Kathleen Ludman
Seth Ludman
Matthew and Suzanne Lykken
Arjen Maarleveld and
Caroline McArthur
Julian and Allen MacDonald
William Mack and Ann Robison

Padraic Macleish ‘99
and Shelby MacLeish
John Macri and Deborah Johnson
Nicholas Macri
David Mahfouda
Ken and Anna Mahony
Joshua Malbin
Stanley Manatt
Charles and Nancy Mansbach
Frederick L. Mansfield
IMO James Mansfield
William D. Marvin and
Kathy Ann Baus
Dr. Roger D. Masters
John and Dian Mawby
John May
Robert and Marjorie McCarthy
Andrew McCreary
Karen McCreary and
Kent Alderman
William McCreary and
Paula Swaner
Barry and Lee Ann McGinnis
Charles and Shirley McGinnis
McMaster-Carr Supply Company #
Meger Foundation
IMO Chris Jennings
Eliot Michaelson
Jon and Linda Michaelson
Richard and Bonnie Mider

Zachary Mider ‘96 and Kristen Mider
Donn and Margaret Miller
James and Mary Miller
Thomas Miller

Heide Moore
James and Leslie Morefield

John Moriarty ‘05
Oliver Morrison
Kate Moss
Erik Mueggler
Luther and Virginia Munford
John and Caroline Murphy
Jane Myers and John Barton
Salvatore and Lori Nasca
Simon Neely
David Neidorf
Bruce Nestor
L. Jackson and Linda Newell
IMO Gene Newman
IMO Paul Todd
IMO John deBeers
Don and Elizabeth Noel
Thomas and Kathy Noland
Rodney North and
Donna Desrochers
Northrop Grumman Foundation #
Patricia R. Novelli
Joshua Nuni
Ms. Linda Nunn
Mr. Eric Nygren
Micheal O'Connor and
Natanya Wodinsky
Peter and Wendy O'Connor
Phil Ogden and Brenda Patrick
Jonathan and Christine Oldfather
Darren Olson
Stephen and Linda Olson
Mark and Claire Osborne
Thomas Palfrey
John and Linda Pannuto
James and Patricia Partridge
Paxam Foundation
James Pearson and
Melanie Jacobson

IHO Sage J. Pearson
Donald Pederson
Erik M. Pell ’41
Vernon Penner ’57 and Dorothy Penner
Jon Pertee
Robert and Cyvia Peters
Timothy Peters
Ross and Kay Peterson
Ronald C. Peterson
Peter Petri
Bill J. William Pezick
Matthew Pflanzbaum
Steven and Elizabeth Phillips
Charles Pletcher II
Andy Porter
Rev. William Porter
Hale and Nancy Prather
Jay Pulliam
Kenneth Pursley
William Ragen and
Barbara Shulman
Patrick and Mary Ragen

David Weiss DS’79 and Cameron Leonard DS’74 answer the labor call for the 1970s
decade reunion.
Contributors to Annual Operations 2008-2009

Justin Raikes ‘01
Ronald and Helen Raikes
Susan Rakley

Waldo Rall ‘40
Donald and Hilary Read
Robert and Norma Reich
Ellen Richter
Dr. and Mrs. Jules Riskin
Peter C. Rock and Ella Vining
David and Mary Jane Rogne
Christian Rondestvedt
Mindy Roseman
Noah Rosenblum
Peter Rosenblum
Victor* and Louise Rosenblum
Warren Rosenblum and
Nicole Blumner
Michael Rowe and
Jennifer Burroughs
Lawrence and Suzanne Rowland
Linda Rudolph
Bob and Carla Rugeroni
Rev. Mark Rutschman-Byler
Thomas and Cynthia Ruttan
Timothy Ruttan
Robert F. Sayre
SC Johnson Fund, Inc. #
Rev. and Mrs. Herbert Schaal
Rob Schechter and
Alison Matsunaga
Kenneth and Sue Schechter
Jane Schisgal-Papish
Eric Schneidewind and
Ann Radelet Schneidewind
Torrey Schoen
Schwab Charitable Fund
Adam Schwartz and Sarah Levine

Michael Schwartz ’79
and Susan Schwartz
Ronald and Nancy Schwiesow
Mr. Eric Seiglano
Robert and Janice Scott
Craig W. Scrivner
David Sears
Frederick and Eleanor Sears
Harold Sedgwick
Roger and Sara Seiler
Winston M. Seiler
Katina Coulinos
Albert and Lucy Serling
Mark and Marie Sexton
Jahan Sharifi and Pauline Yoo
Donald and Mary Shaw
Cole and Caryn Scheckler
Ted Shelton

Douglas Sietsema DS 68 and
Dianne Carter

Daniel and Elsie Silkiss
Howard J. Simons
John and Beverly Sinning
Juraj and Julie Slavik
John C. Sledd
H.L.R. and Shelley Smith
Lowell Smith and Sally Sanford
Shepard M. Smith
Francis Solga
Steven Solga
Gay and Terry Spitz
Denali St. Amand
Paul Starrs and Lynn Huntsinger
Gilbert Stayner and
Tori Fox Stayner
James Stearns and Kim Hopper
Charles and Ethel Steensma
John Stoner and Ruth Freeman
Mrs. Estelle Stryker
Michael Stryker and
Barbara Poetter
Frank and Carol Summers
Anthony Sung
David Sung and Nora Sun

John Abe Sutherland ‘93

Eric Swanson ‘65 and Devon Hodges
Bryden Sweeney-Taylor
Gary and Therese Swisher
Lee and Martha Talbot
Vijay and Mona Tata
John H. Tate, Jr.
Bruce and Jana Taylor
George and Marilee Taylor
Hoyt Taylor and
Mary Ellen Sweeney
Mark S. Taylor
The Adele M. Thomas
Charitable Foundation
The Boeing Company #
The Kiddoo Fund
Eunice W. and John V. Thomas

Steven Thompson ‘82
and Kerrie Byrne
Michael Thoms
Frank Tikalsky
Frederick Tompkins
TOURIST 2009
Alex Travelli
Armando and Marti Travelli
Ernest S. Tucker III
William B. Turpin
Richard and Joyce Unger

Zachary Unger ‘91
Gitendra and Dilhani Uswatte
Jamie Van Arsdall
IMO Condit B. Van Arsdall

William and
Melinda vanden Heuvel
John and Donna Vandenbrink
Diana A. Versenyi
Steven Viavant and Lea Samuel
Dr. and Mrs. J. Hugh Visser

Jan Vleck ‘69 and Kathleen Peppard
Thomas and Tanis Vollmann
William Vollmann and Janice Ryu
Douglas and Nancy Sue Von Qualen
William and Jacquelyn Waina
Pete and Laurn Wakeman
Colin Wambgsans and
Dorothy Fortenberry
David and Barbara Webb
David Webber
David Weiss and Ute Muh
David Welle
Wells Fargo #

Dave Werdegar ‘47
and Kathryn Werdegar

Edwin Wesely ‘45 and
Marcy Brownson
Robert Wesely and
Elizabeth Gardner
Kevin West
Keith and Lea White

Lawrence White ‘53
Allen and Alice Whiting
Mrs. Eunice Whitney
IMO Simon Whitney

Dr. Simon Whitney
IMO Simon Whitney

Paul and Ann Wiener
Linda Williams
Wendell and Dorothy Williams
Wisconsin Energy Foundation
IMO Paul Todd
Richard and Elizabeth Wolgast

Graeme Wood ‘97
Alan L. Wright
Maria Wright
Frank H. Wu
Lars Wulff

Xerox Corporation #

Shintaro Yamaguchi
Brian Yeager and
Tamami Kimura

Frank and Loretta Young
Stokes and Erin Young
Michael Zaletel
Robert and Mary Zaletel
Richard A. Ziglar
Yair and Dalia Zwick

* - deceased
# - employee gift match
The L.L. Nunn Society

The L.L. Nunn Society, established to honor the founder of Deep Springs, recognizes and thanks those alumni, family and friends who have provided for the college in their will or estate plans. With a gift of cash or securities, donors benefit Deep Springs directly while receiving a variety of tax benefits. Other types of gifts are also welcome. The gift of a home, ranch/land or business can provide immediate tax benefits to the donor as well as the opportunity to support Deep Springs.

If you are interested in joining or have already committed but have not provided supporting documentation to Deep Springs, please call, email or write to the college office. Also, please notify us if you are a member and are not listed below.

Deep Springs College  
HC 72 Box 45001  
Dyer, NV 89010  
Linda Williams x33 - lad@deepsprings.edu  
David Welle x27 - dwelle@deepsprings.edu  
1-760-872-2000

The L.L. Nunn Society serves as an inspiring reminder that Nunn’s most personally prized legacy—Deep Springs College—deserves to endure as our legacy as well.

Ronald Alexander  DS’64  
Peter Bergel  
Minerva Brownstein  
Joyce Chestnut  
Charles Christenson - former Trustee  
William W. Cowan  DS’43  
Martha Diggle  
Mrs. Chester (Merle) Dunn  
Henry and Ta-yun Fang  
Newton Garver  DS’43  
Robert Gatje  DS’44  
Lindsey Grant  DS’43  
Bruce Hamilton  DS’71  
Mrs. Ralph (Patricia) Kleps Hok  
John A. Hoskins  DS’61  
Raymond B. Huey  DS’61  
Jeff Johnson  DS’55  
Curtis Karplus  DS’48  
Michael Kearney  DS’69  
Melvin Kohn  DS’44  
Robert C. Leonard  
Gary and Emily Mahannah  DS’70  
Julian F. “Pete” McDonald  DS’43  
Joyce M.N. McDermott  
Kenneth Mahony  DS’43  
L. Jackson Newell  DS’56  
Mrs. Don (Patricia) Novell  
Phyllis Olin

DECEASED MEMBERS:

Robert B. Aird  DS’21  
Joan Allen  
Frederick E. Balderston  DS’40  
Kurt and Alice Bergel  
Robert L. Bull  DS’48  
Elizabeth Mason Butterworth  
Barney Childs  DS’43  
Donald E.Claudy  DS’44  
Richard C. Cornellison  DS’43  
Hugh W. Davy  DS’28  
John deBeers  DS’32  
Raymond Diggle  DS’60  
Ward J. Fellows  DS’31  
James Haughey  DS’30  
Stephen N. Hay  DS’42  
Mrs. Robert (Dora J.) Henderson  
Kenneth A. Hovey  DS’62  
William C. Layton  DS’26  
James S. Mansfield  DS’26  
Eliot Marr  DS’29  
Gene Newman  
H.R. Newman  DS’35  
James R. Olin  DS’38  
Roy Pierce  
Roger Randall  DS’36  
Herbert J. Reich  DS’17  
George B. Sabine  DS’29  
William F. Scandling - former Trustee  
Charles “Chuck” Thompson  
Paul H. Todd - former Trustee  
James B. Tucker  DS’38

Stephen P. Oliver  
Thomas “Pete” Palfrey  DS’43  
Donald P. Pederson  DS’43  
Erik M. Pell  DS’41  
Robert H. Peters  DS’44  
Ruth Randall  
Jules L. Riskin  DS’44  
C.S. Rondestvedt  
Edwin C. Rust  DS’29  
Nathan Sayre  DS’87  
Robert Sayre  
Juraj L.J. and Julie Slavik  DS’48  
Robert L. and Mary Sproull  DS’35  
Robert Van Duyne  DS’45  
William J. vanden Heuvel  DS’46  
Alice Dodge Wallace
The Minerva and Bernard B. Brownstein Trust for Projects in Service to Humanity

We are very pleased to announce that Minerva Brownstein, grandmother of Michael Brownstein DS’98 has created the Minerva and Bernard B. Brownstein Trust for Projects in Service to Humanity and named Deep Springs as the beneficiary of the trust. The bequest of $25,000 will be incorporated into the Deep Springs Endowment. The purpose of the trust is to encourage Deep Springs students to engage in projects in service to humanity during the break between their first and second years or during the summer immediately following their second year.

The award is intended to facilitate service-oriented projects by paying for travel, lodging, fees, per diem expenses, etc. The definition of “service-oriented projects” is intentionally left open. However, the trust especially encourages those projects which are oriented around service either in an international context or conflict resolution, broadly defined. Bernard Brownstein – the namesake of the trust – worked tirelessly in each of these areas and his remaining family members believe that Deep Springs students are especially well-suited to continue that legacy.

One purpose of this gift is to encourage the student body to have discussions about what service is and how it is best achieved. A committee composed of selected students and the President will consider applications from interested members of the SB on an annual basis. The criteria used by the committee to evaluate grant applications should be generated by an annual student body discussion preceding the submission of applications.

We are excited by the opportunities this trust bequest creates and wish to express our appreciation to Michael for collaborating with the Student Body to craft the format. Most importantly, we are deeply grateful to Mrs. Brownstein for encouraging members of the SB to seek out worthy projects that can expand their education and skills. Her confidence in their ability is rewarding and her generosity will help further L.L. Nunn’s goal of training leaders for lives of service to the larger community.

Gabe Eckhouse DS’08 catches his breath after leading a volunteer reunion crew in harvesting the Deep Springs corn patch. The entire campus community will be enjoying our own (frozen) corn throughout the year.

Hitz Foundation 4-to-1 Gift Match for 2010

The Hitz Foundation will again offer a gift matching program for the current fiscal year 2010. Any individual contributor who increases their gift to the annual operations fund over last year (even if they gave zero last year) will have their increase matched at 4-to-1. Example: if you gave $250 last year and you give $300 this year, the Hitz Foundation will give Deep Springs an additional $200 to match. Deep Springs’ fiscal year runs July 1 to June 30, so contributors should review their gifts from July, 2008 to June 2009. Gifts are eligible until June 30, 2010, but the match program caps at $200,000 so we encourage you to give as soon as you’re able in order to receive the match.

We greatly appreciate the generosity shown by the Hitz family toward Deep Springs and hope many individuals will take advantage of this opportunity to keep Deep Springs operating in the black.
View of the upper & lower ranch as seen from the upper reservoir.  37° 22’ 30” North, 117° 58’ 45” West